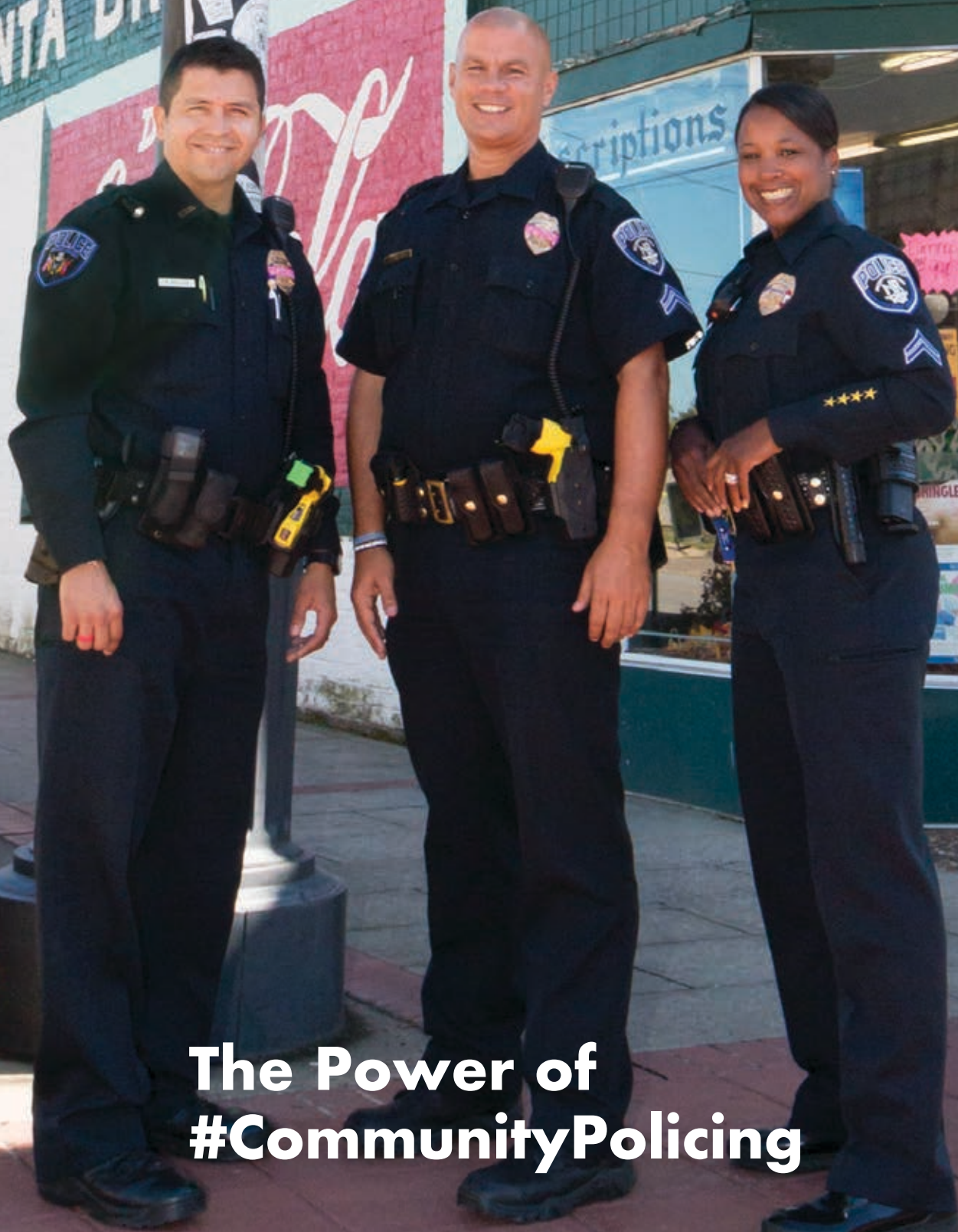


City & Town

NOVEMBER 2017 VOL. 73, NO. 11 THE OFFICIAL PUBLICATION OF THE ARKANSAS MUNICIPAL LEAGUE



**The Power of
#CommunityPolicing**

How do you think new money becomes old money?



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Cover photo by Andrew Morgan.



ON THE COVER—NLRPD Officers Raul Dallas, Tommy Norman, and Carmen Helton are three of the city’s officers who believe community policing makes our neighborhoods stronger and safer. Read about the department’s efforts beginning on page 6. Read also about Fayetteville Mayor and League District 3 Vice President Lioneld Jordan and the recent meeting in Little Rock of the Mississippi Delta Grassroots Caucus. If you haven’t yet registered for the League’s 2018 Winter Conference, see pages 16-17 to find out how. Hotels are filling up quickly.—atm

Features

6 Community policing a priority for NLRPD

The North Little Rock Police Department knows cops must do more than just “catch bad guys,” and we followed three officers who put community policing methods into practice every day in neighborhoods across the city.

11 Moving forward together the goal for Fayetteville mayor

Fayetteville Mayor and League 2017-2018 District 3 Vice President Lioneld Jordan builds upon the human and social infrastructure to help residents and businesses realize their dreams.

54 Delta Caucus talks economic development, health care

The Mississippi Delta Grassroots Caucus hosted a two-day conference in October in Little Rock to discuss economic development, health care, and other challenges in the eight-state Delta region, and the meeting served as an introduction to the newly appointed federal co-chair of the Delta Regional Authority, Peter Kinder.

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Dear Friends,

As we enter the Thanksgiving season, it's a good time to reflect on what we're grateful for. Every day I am grateful for the myriad residents, businesses, and partners we have in Springdale who are committed to ensuring that this community reaches its full potential.

One of our community partners, the Downtown Springdale Alliance, was created as part of our downtown revitalization efforts. This year, they started the first Ozarktober Fest celebration. This four-day festival brought people from around NWA to celebrate what makes our region special. It was wildly successful, and we are looking forward to it becoming an annual fall tradition.

Halloween Fest was part of this festival, and it was a joint effort between the Police Department, Parks & Recreation, and the Downtown Springdale Alliance. Each year, the PD participates in a trunk-or-treat event that is a huge draw to our downtown. The PD's efforts in the community are part of our commitment to community policing. By participating in fun, community activities all year round, our officers are able to interact with Springdale families in a positive way. Not only does it benefit our residents, but we have found that it's beneficial to the officers as well.

Community events are an important part of building and maintaining a sense of family. On Nov. 25, we will be kicking off the second annual Christmas on the Creek celebration with a tree lighting ceremony and a Christmas parade. Events such as Ozarktober Fest and Christmas on the Creek encourage families to come and spend time together in our beautiful downtown. Every day we work on implementing our Downtown Master Plan, and these events go a long way toward these efforts. Additionally, the downtown businesses benefit from the increased foot traffic, and when local businesses succeed, we all succeed.

Springdale is in the middle of preparing for an upcoming bond authorization special election. We hope to go to the voters in early 2018 to ask for their support as we invest in the future of our city. If approved by city council this month, the items on the ballot will be: refunding the outstanding balance of 2013 bonds, infrastructure improvements, parks, fire stations, animal shelter, and a criminal justice and civic complex, which will include a new criminal justice building and a renovated city administration building in downtown Springdale.

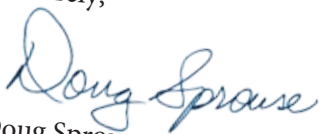
This complex will increase efficiency among city departments and offer a significantly better experience for our residents. There will be more space for our growing population to have and attend meetings and access services. It will be more secure, and it will improve the look of the downtown municipal campus as part of our downtown revitalization.

As I work with our residents and business community to increase opportunities for everyone in Springdale, I have found much benefit in the education I receive from the League. I encourage League members to register for the 2018 Winter Conference. Additionally, I am looking forward to the upcoming NLC City Summit in Charlotte, N.C. I plan to share takeaways from that summit in the December issue of *City & Town*. Visit arml.org for more information about both events.

I want to end with a quick reminder about an important issue that affects all of our communities: online sales tax collection. In July, the Springdale City Council passed a resolution showing support for federal and state legislation to ensure the proper assessment and collection of sales tax from all Internet/online sales thereby creating a fair and free market for all businesses and consumers regardless of the location of the business from which the purchase was made.

I encourage you to please pass a similar resolution and join me in asking the governor to call a special session regarding collection of online sales tax. Together, we can fix this problem and level the playing field for our local businesses.

Sincerely,



Doug Sprouse
Mayor, Springdale
President, Arkansas Municipal League



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NOTE: Names submitted for positions on committees, councils and boards received after the issue print date will appear in the next issue of *City & Town*.

Community policing: NLRPD reaches out

From the brass on down through the ranks, the North Little Rock Police Department makes community policing a priority.

By Andrew Morgan, League staff

A few minutes before 6 a.m. on a Monday, North Little Rock Police Officer Tommy Norman pulls his cruiser into the drive-thru of the Rose City McDonalds at Broadway and I-30. He slows to see if he recognizes anyone inside before moving around back to the speaker box to place his order—large coffee, six creams and six sugars.

At the pick-up window he chats with his friend, Erica, and catches up on news, good and bad, about her and her family. He'll swing back by later in the day to visit again, he says.

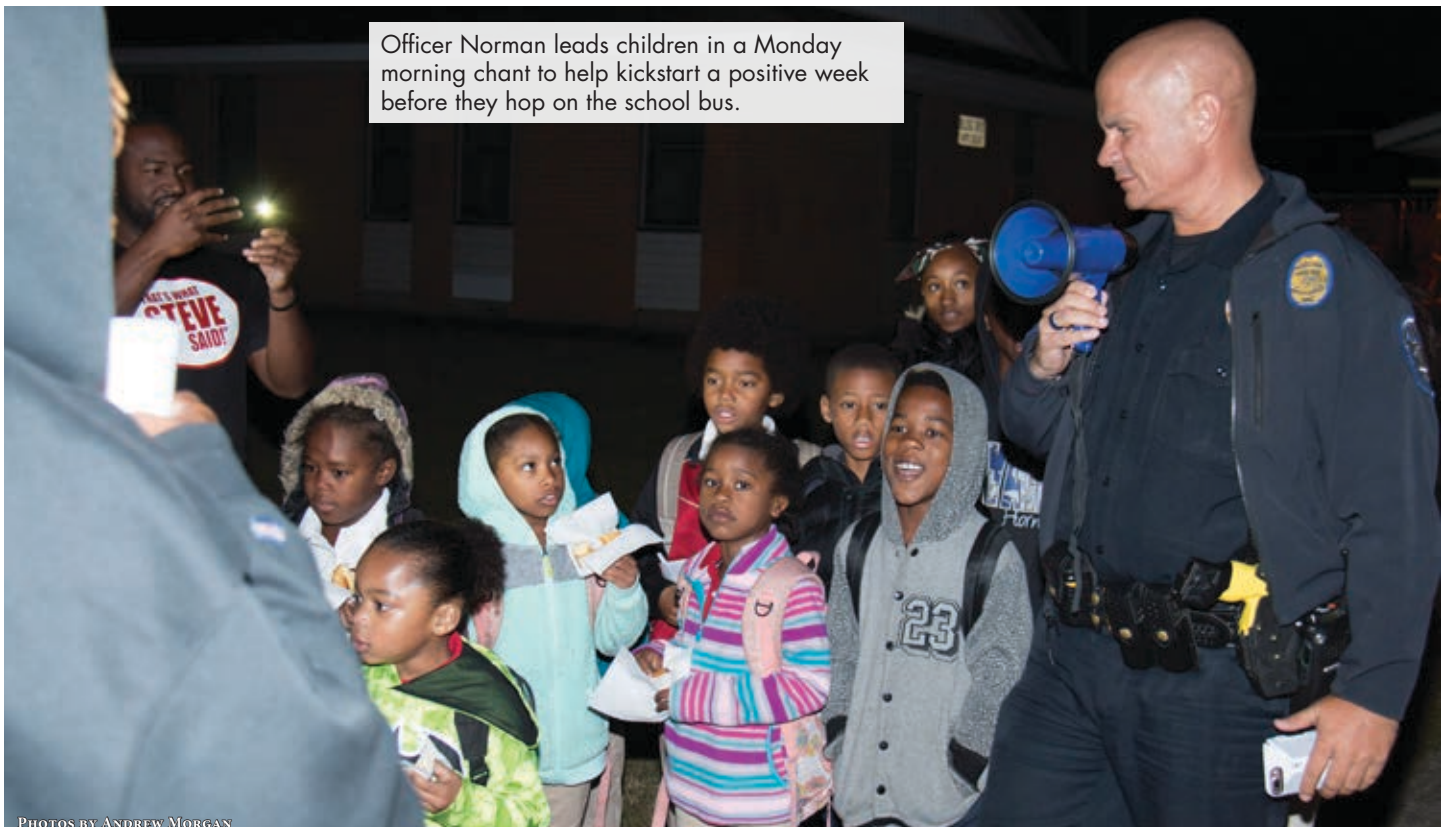
Unless he's called away, he makes it a priority to drive by school bus stops first thing in the mornings. On Mondays he regularly joins a group of ladies from Step Ministries at the bus stop serving children in the Eastgate Terrace Housing Project. They park two SUVs back to back with their hatches up, set up a folding table between them, put down a red checkered tablecloth, and lay out fruit and other healthy snacks, milk, and hot chocolate.



From front to back, North Little Rock Police Officers Carmen Helton, Tommy Norman, and Raul Dallas.

Officer Norman pulls beside them, leaving his lights on to cut through the pre-dawn darkness. It's the first truly chilly October morning, and within a few minutes, bundled up children and a few parents approach, exchange greetings, and grab some snacks. Donuts are available as well, thanks to a donation from a local auto dealer, but the ladies make sure the kids have some fruit before indulging.

Norman enjoys the opportunity to help motivate them for the day and week ahead.



Officer Norman leads children in a Monday morning chant to help kickstart a positive week before they hop on the school bus.

PHOTOS BY ANDREW MORGAN

“I think it’s really important that they see a positive figure, in addition to their mom or dad or whoever’s out there with them. It can only help jumpstart their day.”

Part of that jumpstart is the Monday morning bus stop chant. Right before the buses roll up to take them to their different schools, he takes a small megaphone and calls for the two dozen children to gather around and to repeat after him.

*Today is going to be a great day
I thank God for waking me up today
I’m going to school so I can learn
So I can go to college if I want to
So I can be the leader God created me to be
I’m going to be kind to others
I’m going to obey my teachers
I’m going to think before I speak
I’m going to be a good citizen
And I’m never ever—ever ever—going to choose
to use drugs*

The children repeat everything, enthusiastically and loudly.

One of the ladies from the ministry films the scene so he can share it later with his followers on Facebook, where Norman has more than 1.2 million followers. He films updates from the neighborhoods he patrols on an almost daily basis, and they feature a wide cast of friends and characters, including the formerly homeless couple, Debra and Jay; four adult siblings with special needs he’s dubbed his All Star Crew; and 98-year-old Mr. George, who says when the Lord comes to get him “he going to find me doin’ something.”

Norman grew up in the neighborhood of Levy, on streets he now patrols. He’s about to say he’s the youngest of nine children but stops himself. He’s the youngest boy, he clarifies.



Norman keeps a stash of treats in his trunk to share with his “All Star Crew” and other friends he’s made in the neighborhood.



Kids gather around the cruiser’s spotlight to warm their hands on a chilly October morning.

“My twin sister’s officially the youngest because I’m four minutes older than she is.”

Norman knew from the age of 13 that he wanted to be “a giver,” but that wasn’t necessarily what he was thinking when, at the age of 26, he first became an NLRPD officer in 1998.

“At that point it was the uniform, the police car—I just thought it was so cool to be a police officer. At the time I didn’t really know the power of community policing.”

Early in his career he began to make an effort to get out of his car, to form relationships, and to try and change the stereotype of the police officer. He quickly discovered how powerful that could be, he says, especially when you make a point to reach out to those who don’t look like you and the ones he calls “the forgotten,” the very elderly, the children and older folks with special needs, the homeless or transient.

Serving now in the same community he grew up in is a way of giving back, he says.

“Growing up here was beneficial, too, because I already kinda knew the streets.”

Another benefit of community policing, Norman says, is that when it comes time to make an arrest, people in the neighborhood are far more willing to share information if you’ve created that sense of trust.

“People respect you and know you still have a job you have to do. Community policing helps you solve crimes, because people trust enough to reveal information, because you took the time to get to know them.”

It’s easier, Norman admits, forming relationships on the beat in a city the size of North Little Rock, where the people he visits and the connections he makes are usually only a few blocks apart.

“If I worked in a big city like Houston, it might be more difficult for me to form those relationships so fast.”

But for the most part, he says, these efforts to engage in community policing are scalable, whether you live in a city of 300 or 300,000.



PHOTO BY RUSTY GARTRELL

Officer Helton, far right, local children, and other participating NLRPD officers get ready to pile in the van and head to Ferndale for the 2017 Police Youth Live-in Camp in June.

In 2006 Norman initiated the Shop with a Cop program, in which, thanks to generous donations, underprivileged children have the opportunity to go Christmas shopping with an NLRPD officer and, hopefully, form a relationship that lasts beyond the holiday season. The program had eight participating children its first year. This year Norman expects there to be more than 100, and the program involves numerous other officers, volunteers, and sponsors.

Reaching out to the city's youth is also a crucial community policing strategy for Officer Carmen Helton, who, along with a former NLRPD officer, two years ago started the Police Youth Live-in Camp. The goal of the annual summer camp is to take a group of diverse North Little Rock children ages 9-12 and spend four days with officers and counselors at the 4-H Center in the Ferndale community west of Little Rock, where they swim, canoe, build campfires, and explore nature. They also spend time discussing social and personal issues.

The camp started with 20 children. Helton expects to be able to accommodate 30 children in the summer of 2018.



PHOTO BY RUSTY GARTRELL

Helton and a camp participant look to avoid the sting of red rubber during a game of dodgeball.

“We wanted something different for these kids. We wanted them to experience something different than they see every day here in North Little Rock. And they love it. They wish they could do it longer.”

Growing up, Helton split time between Chicago and Houston. A scholarship to play volleyball brought her to the University of Arkansas at Little Rock. She studied health science, community health promotion, and history.

“I thought I was going to teach and coach, but... that’s not what happened.”

Her grandfather was a cop with Chicago PD for over 30 years, and serving her community in that way appealed to her.

“It was something that I talked to him about, and he said if you’re going to do it, stay there and do it.”

She joined NLRPD in 1999 and it ended up being a great fit for her, she says.

“We may have some big town problems, but we’re more like a small town. It’s like a family here. We all know each other. I could hear a voice on the radio right now and I would know their voice and know who they are.”

The Special Olympics is another event closely tied to community policing efforts and close to Helton’s heart, in more ways than one. Each year officers from across the United States and the world participate in the Law Enforcement Torch Run, or LETR. These Guardians of the Flame carry the torch into the opening ceremonies of local and regional competitions on up to the Special Olympics World Games. It was while participating in the run that Helton met her husband, Little Rock Police Captain Heath Helton, who is this region’s LETR coordinator as well as being involved in numerous community policing efforts on the south side of the Arkansas River.

Normally, she says, the Little Rock officers participating in the run would pass the torch to the NLRPD



Officer Dallas wields his flashlight like a lightsaber out of *Star Wars* as he connects with children at Crystal Hill Elementary.

at the top of the Broadway Bridge. One year, however, Capt. Helton continued on over the bridge.

“This time he kept going with us all the way to Searcy. That’s how we met, as torch runners. So it does mean that the torch run is a big thing in our lives.”

As the recruiting officer for the NLRPD, Helton brings a unique perspective to community policing efforts. It’s not necessarily realistic to expect every officer in the force to start a youth camp, but they each bring their individual strengths to the city’s overall efforts. North Little Rock is fortunate to have a full roster of officers, Helton says, particularly with departments across the nation often struggling to find quality recruits.

“It can be especially hard here in central Arkansas, where there’s so many agencies. We’re all trying to get that one awesome person.”

“We’re lucky here because we have a kind of family atmosphere,” Helton says. “We don’t have a high turnover rate. And we have pretty high standards for recruiting, so the people that we get are put together real well.”

Helton also heads up the department’s social media outreach efforts, which she also views as essential. NLRPD’s Facebook page is filled with pictures of officers participating at community events, messages of congratulations for officers who earn awards or achieve milestones, as well as updates on the department’s ongoing investigations and crime stopping efforts.

“We can get thousands of likes and shares and tips too,” Helton says. “I can promote the hashtag ‘See

Something Say Something’ and people will use it. It’s awesome. And that’s the good thing about community policing. If they see us out there, and they trust us, and they see us interacting with people in the community, then they’re going to be more willing to help us. When they help us, it helps make their community safer because we’re taking these bad people off the street. It’s like a win-win for everybody.”

She gives a lot of credit for the positive environment in North Little Rock to Chief Mike Davis, who supports the department’s many outreach efforts.

“He’s right there with us, and that filters down because we all see that,” Helton says. “He’s not in some glass tower. He’s right there with you.”

Officer Raul Dallas echoes Helton’s praise for Chief Davis’ leadership.

“I’ve told him to his face and I’ll say it behind his back: He is the best chief this department could ever ask for. He lets us do whatever we think we need to do to make our relationship with the community stronger. And he understands that the uniform isn’t the person, it’s a person who wears the uniform, and that’s huge.”

Without that top-down support, Dallas says, many of these outreach efforts wouldn’t happen.

“He has the power to say no. Go to work. Find bad guys. Take ‘em to jail.”

But he understands that community policing is much more than that, he says.

Chief Davis is a former torch run director for the Special Olympics and a former member of the board of

“If they see us out there, and they trust us, and they see us interacting with people in the community, then they’re going to be more willing to help us.”



Dallas takes time to pose for a picture with an infant before heading back out on his beat.

directors. Officer Dallas is also heavily involved in the Special Olympics, serving as a member of the board of directors. He's got "skin in the game," he says, because his younger brother and his adopted little sister both have Down Syndrome.

Dallas was born and raised in North Little Rock and spent his formative years in a house across from North Little Rock High School. He grew up in a law enforcement environment. His father retired two years ago as a detective sergeant with NLRPD after 29 years ("33 on paper"). Officer Dallas will soon be leaving the beat to become a detective himself, but for now he patrols the same streets in the downtown zone that his father did early in his career.

Striving to put others before yourself is something Dallas took from his parents and teaches his three children.

"I'll ask them what their name is and they say 'Dallas.' I ask what that means and they say 'it means we help people.' And I'll tell them to help somebody today."

One of the key goals of community policing, Dallas believes, is to create an environment of trust in our

"I've told him to his face and I'll say it behind his back: He is the best chief this department could ever ask for. He lets us do whatever we think we need to do to make our relationship with the community stronger."

back-and-forth.

Before heading back to his beat, Dallas demonstrates the lights on his cruiser for the class, chats with several of the teachers, and happily poses for a few smartphone pictures with babies.

Engaging like this with folks, young and old, is both a key component of community policing and a necessary release for officers, Dallas says. The high-stress nature of police work can affect officers' job performance, health, and personal relationships in numerous negative ways, he says.

"It's so easy to let it consume you. You have to have something outside of what this world is to ground you."

The culture of the NLRPD helps officers find that balance, Dallas says.

"Thankfully the dynamic that we're allowed to have at this department means that if you find something, and if it lets you release and it's healthy, then yes, do it. I get paid to talk to people. At that very basic level, this job does not get any better than that. It's the best thing in the world." 🙏

neighborhoods and in our cities, one where citizens will come to an officer for assistance rather than turn and run. It's why connecting with children is so important.

At Crystal Hill Elementary, Dallas is singing a tune from inescapable musical hit *Frozen*, and some of the first and second graders are delighted while a few remain a little confused. He stumbles on one lyric, points to the crowd around his feet and yells, "Lyric check!"

A young girl hollers the next line back at him amid the laughter and general din of the kids.

A half hour later he entertains third and fourth graders. Dallas wants to know their favorite dinosaurs. His is now Triceratops, he says. It used to be Tyrannosaurus rex, but, he explains, he changed his mind when new discoveries led scientists to believe the beast was more of a scavenger than a ferocious predator. Both the officer and the children are clearly enjoying the

District 3 VP a thoughtful leader in a progressive place

By Andrew Morgan, League staff

Every Saturday morning you'll find Fayetteville Mayor and League District 3 Vice President Lioneld Jordan at the same bench on the city's historic downtown square. He arrives about 7 and hangs out until 10 or 10:30, greeting citizens and listening to their needs and concerns, whether it's street repair, sidewalks, overgrown ditches, potholes, or whatever.

"I've got a piece of paper and a pencil and write it all down and bring it in with me Monday morning."

He loves working for the city he loves.

"It's not burdensome to me," he says. "I love the people of this city. And I always tell folks I'm just a product of this place. It's an amazing place."

Jordan's family has been in the northwest Arkansas area since 1866, he says, living in Madison County near Witter and St. Paul. Jordan was born in the city hospital in Fayetteville and raised in Wesley, several miles southeast of the city. He and his wife, Diana, have been married 41 years and have four children and six grandchildren.

Jordan moved in 1971 to Fayetteville to attend school at the University of Arkansas and has made it his home ever since. He studied business management, both at school and on his own, and went into the school's apprentice program to build his skills. It's one of the reasons he's a strong advocate for workforce development programs.

He went to work for the university's maintenance department and spent 26 years there. He took a liking to participating in local governance when he spent nine years on the school's staff senate. Transitioning into serving his city made sense, he said.

"I liked serving, so I wanted to serve in a city role. I've always loved the city and what it stands for. It's a very progressive place."

He ran for a seat on the city council in 2000 and spent two terms there, including five years as vice mayor, before running for mayor in 2008.

Within three weeks of taking office in January 2009, the northwest region, including Fayetteville, was hit by a massive ice storm. Between dealing with the aftermath of that and the tanking of the national economy, which



You'll find Fayetteville Mayor Lioneld Jordan, the League's 2017-2018 District 3 vice president, at this bench on the city's square every Saturday morning engaging with his citizens.

hurt the area more than other parts of the state, times were tough, he says.

"I said when we come out of this thing, we're going to build massive amounts of infrastructure."

The city has since invested more than \$100 million in infrastructure of all kinds, including 110 miles of trails, bridges, flyovers, streetscapes and sidewalks, and safer intersections, and there's more in the works. The city has also, under his leadership, sought to contain sprawl by defining its growth boundaries and then infilling, which saves resources.

Nestled in the foothills of the Boston Mountains, Fayetteville has natural beauty to spare. It's also a city of parks and recreation areas, with 34 listed on the city's website. The newest is Kessler Mountain Regional Park on the west side of the city, featuring a soccer complex and great lawn with a proposed expansion to include baseball fields, a pavilion, and more.

Creating a great quality of life in Fayetteville involves developing great partnerships as well, Jordan says, and



The University of Arkansas's iconic Old Main, viewed from downtown Fayetteville.

he's especially proud of the city's involvement in the Botanical Gardens of the Ozarks. The gardens occupy 44 acres on the east side of Lake Fayetteville Park on land leased by the city. It's a partnership between the city and the gardens, along with corporate support from Tyson and Walmart among others.

As a self-proclaimed "infrastructure builder," Jordan breaks down infrastructure into three main categories: physical, digital, and social. On the digital front, the city is working with Next Century Cities, an initiative to provide access to affordable broadband for the area. One major benefit, Jordan says, would be to help close the education gap, which in turn would help lift people out of poverty.

"Workforce education is huge on our priority list right now," Jordan says. "Not everybody may go to college but everybody needs a good paying job. That helps people from low

income levels move into good paying jobs, which helps everybody."

Social infrastructure, Jordan says, takes the physical and digital and connects it to the people via tools like social media, and both he and the city are very active on this front.

"We've got a great website [fayetteville-ar.gov]. I'm on social media, on Facebook seven days a week with 5,000 followers."

He puts up a quote of the day. He researches what's going on in the city and sends out links to any event people might be interested in. On Saturdays he'll hit anywhere between four to six events and post pictures on Facebook and Instagram. If his followers have a birthday, they're going to get an early morning greeting from their early rising mayor. Your phone may wake you up earlier than you want, he jokes.



Kessler Mountain Regional Park, is the newest addition to the city's vast parks system.

“It may be 4:45 in the morning, but you’ll get your birthday wish.”

Social media is a great way to enhance the face-to-face time he’s able to spend with the citizens.

“I really regard the mayor’s seat as the people’s seat. Their input is vital to the decisions I make as mayor.”

Jordan credits the city’s successes to a strong team of city leaders and staff, who share his heart for service.

“I’ve been fortunate to be surrounded by the right people,” he says. “When there was a need for something they just showed up. It’s just fantastic.”

When the agenda is before them, whether it’s a parking issue, a new park, or an anti-discrimination civil rights ordinance, the leadership team has a very open discussion, Jordan says.

“And then I’ll say OK, here’s my position and here’s where we’re going to go.”

The staff just takes it from there, he says.

“It’s real simple—I take care of the staff and the staff takes care of me and the wheel goes round and round. We make things happen.”

Fayetteville has many draws, including a great school system, the University of Arkansas, quality infrastructure, and natural beauty, but there’s something more that makes it special, Jordan says.

“In this city it’s not necessarily those things that we market, it’s what we believe. It’s a belief system. It’s community building community, and everybody is a part owner of the city no matter the color of your skin, your religious belief, what country you’re from, or who you love. Everybody is welcome and accepted in this city and we move it forward together.”

Fayetteville’s appeal is reflected in the numbers of people and businesses making the city home. Since January of this year, the city has averaged at least one new business per day, which is “phenomenal,” Jordan says. Between the 2010 Census and 2015 the city added about 7,500 new residents. Jordan estimates the current population to be between 82,000 and 84,000.



The 44-acre Ozark Botanical Gardens is an ideal place to stroll, learn, or meditate.

“At the end of the day I like giving people hope and helping them acquire the dreams they want to acquire. They gotta know that they’re important and that we’re going to provide whatever’s necessary to get them from point A to point B, to get them from where they are to a place they’ve never been before. You know, Lao Tzu says if we never depart, we never arrive. You’ve gotta get to places you’ve never been before. That’s easy to say sitting in the car driving to the botanical garden! It can be a difficult road to follow. But I believe as government officials we’ve got to set the example.” 🏛️

How to determine if the balls you're juggling are rubber or glass

By Scott Eblin



In my work as a coach and speaker to corporate leaders, I hear a lot of stories about how many balls people are trying to juggle at once. There are at least three big factors driving these stories. First, most leaders in most organizations are expected to continuously do more with less. Second is the ability to do practically anything from your smartphone that you could do at your desk. Third is that, unless you set and enforce some boundaries, that smartphone can make you instantly available to anyone who has your email address or phone number.

Those conditions can make juggling all the balls a pressure-filled challenge. How do you keep all the balls in the air without dropping something important or driving your health and well-being off a cliff?

For years, I've been talking with my clients about the importance of understanding the difference between when something needs to be perfect and when good enough is good enough when they're sorting through the balls they're juggling. They usually get the distinction between perfect and good enough but often have a hard time determining when it needs to be one instead of the other.

Lately, I've started offering a different way to think about the juggling challenge. Somewhere along the way, I heard someone say that you can juggle a lot more balls if you recognize that some balls are made of rubber and others are made of glass. Rubber balls bounce. Glass balls shatter. You can drop the rubber balls and usually recover easily enough. Drop a glass ball and you're likely done with that one. The visual metaphor of juggling rubber balls and glass balls is easy to grasp. It still raises the issue, though, of how do you tell the difference between the two?

Here's a checklist of questions that can help:

- ✓ *What's the long-term impact of this ball?* This question gets to the root of how much the ball you're juggling really matters. Remember, this question applies to all of the balls you're juggling, not just your work-related balls. For most people, family, health and well-being matter as much or more than work. One way to get

a handle on the long-term impact question is to ask another: Will this matter a week from now, a month from now, a year from now, ten years from now?

- ✓ *Who else cares about this ball?* This question can expand your field of vision. You may or may not care that much about the ball but others might. Your partner, your kids, your boss, your team and your customers are all possible answers. You don't want your decision making to be driven solely by other people, but you usually need to at least consider them.
- ✓ *What's the upside of this ball?* When you're juggling a lot of balls, it's easy to start looking at all of them as equal burdens. That's usually not the case. One way to differentiate between the ones that are more or less important is to consider the upside. What are the good things that could result from doing a fabulous job with this particular ball? Painting that picture can create some clarity about how to prioritize all the balls you're juggling.
- ✓ *If I dropped this ball, could I recover?* Stop for a moment and think about the setbacks you've had in your life that you've bounced back from. Some of those setbacks were likely so minor that you forgot about them soon after they happened. Others were bigger deals and took longer to recover from, but you did. There may be a few (hopefully, none or very few) that you haven't yet bounced back from. The point here is that most setbacks are recoverable. Which means, of course, that most balls are rubber. That should help take the pressure off a bit.
- ✓ *Should I even be juggling this ball?* It's possible, indeed it's likely, that you're juggling some balls that really aren't yours to juggle. Step back and ask the question, should I even be juggling this ball? Maybe the answer is you should save it for later. Maybe the answer is someone else should be juggling it. Perhaps the answer is no one should be juggling it. You won't know unless you stop to ask the question.

So, that's a checklist for determining whether the balls you're juggling are rubber or glass but probably not an exhaustive one. What other questions or criteria would you add?

Scott Eblin is president of The Eblin Group, a leadership development firm. This article appeared originally at eblingroup.com and is reprinted with permission.

Jonesboro partners with Ritter for free downtown Wi-Fi

JONESBORO—Visitors to downtown Jonesboro now have access to free Wi-Fi along the Main Street corridor thanks to a partnership between Ritter Communications and the City of Jonesboro.



Ritter is donating the service at no charge to the city and its residents. Utilizing the company's fiber optic network, Ritter has installed wireless access points that provide a high-speed, multi-gigabit signal along Main Street with a reach of Washington Avenue to the south and Cate Street to the north.

"Free, high-speed Wi-Fi is one step to improve the economic and visitor appeal to downtown Jonesboro," Mayor Harold Perrin said. "We believe adding this amenity to our downtown gives people one more reason to visit the area and spend time here, which will benefit the numerous businesses based along and around Main Street.

"We are extremely grateful to Ritter Communications for providing the resources to make this happen."

Ritter Communications is a Jonesboro-based company that serves 62 communities and more than 45,000 customers in the region with advanced voice and data services typically found only in major metropolitan areas.

"We live in a world of connectivity, and people have become accustomed to having wireless Internet access wherever they go," Ritter Communications President Alan Morse said. "We're proud to provide this service that will certainly enhance the Downtown Jonesboro experience as people enjoy the area's tremendous retail, dining and entertainment venues." 📶



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2018 Winter Conference

DoubleTree by Hilton/Fort Smith City Center, January 10-12, 2018

REGISTRATION

Registration and payment must be received in League office by Friday, December 22, 2017, to qualify for Pre-registration rates.

Pre-registration for municipal officials	\$150
Registration fee after December 22, 2017 , and on-site registration for municipal officials	\$175
Pre-registration for guests	\$75
Registration fee after December 22, 2017 , and on-site registration for guests	\$100
Other registrants	\$200

- Registration will be processed **ONLY** with accompanying payment in full. Make checks payable to the Arkansas Municipal League.
- Registration includes meals, activities and a copy of **Handbook for Arkansas Municipal Officials, 2017-2018**.
- No daily registration is available.
- Registration must come through the League office. No telephone registrations will be accepted.
- **No refunds after December 22, 2017.**
- Cancellation letters must be postmarked by **December 22, 2017.**

HOTEL RESERVATION

Hotel Room Rates

DoubleTree by Hilton (headquarters hotel)		
SOLD OUT Single/Double	\$99	Check-in 3 p.m.
Courtyard Marriott		
SOLD OUT Single/Double	\$104	Check-in 3 p.m.
Hampton Inn		
Single/Double	\$94	Check-in 3 p.m.
Comfort Inn & Suites		
Single/Double	\$85	Check-in 3 p.m.

- Cut-off date for hotel reservations is **December 15, 2017.**
- Rooms in Fort Smith are subject to a 14.75 percent tax.
- Rooms will be held until 6 p.m. and then released unless guaranteed by credit card.
- Contact the hotel directly to make changes or cancellations in hotel accommodations.
- Hotel confirmation number will come directly from the hotel.
- Please check on cancellation policy for your hotel as penalties for cancellation can apply.

Two ways to register **2**

1 Register online at www.arml.org and pay by credit card. **OR**

Complete the steps and **mail with payment** to:
 ARKANSAS MUNICIPAL LEAGUE
 Attn: 2018 Winter Conference
 P.O. Box 38
 North Little Rock, AR 72115-0038

Step 1: Attendee Information

Name:

Title: City of:

Address:

City: State: ... Zip: Telephone:

Attendee only email (required) cc email

Guests will attend: Yes No Name:

(non-city official) Name:

Step 2: Payment Information

• **What is your total?** (see opposite page for fees)

<input type="checkbox"/> Pre-registration for Delegate \$ 150	<input type="checkbox"/> Pre-registration for Guest \$ 75	<input type="checkbox"/> Other Registrants \$ 200	Pre-registration Total \$ _____
<input type="checkbox"/> Regular Registration for Delegate \$ 175	<input type="checkbox"/> Regular Registration for Guest \$ 100	<input type="checkbox"/> Other Registrants \$ 200	Reg. Registration Total \$ _____

• How are you paying?

Check

Mail payment and form to:
 Arkansas Municipal League
 2018 Winter Conference
 P.O. Box 38
 North Little Rock, AR 72115

Credit Card Complete information below and send to address above.

Credit Card: Visa MasterCard Discover

Card Number: _____ Exp. Date: ____/____/20____

Card Holder Name (as it appears on card):

Billing address (as it appears on statement):

City: State: ... Zip: Telephone:

E-mail address (required for credit card payment)

Step 3: Hotel Reservations

To obtain hotel reservations, registered delegates must directly contact participating hotels listed below. Please mention that you are with the Arkansas Municipal League to get the negotiated hotel rate.

- DoubleTree by Hilton** Reservations..... **SOLD OUT** 479-783-1000
- Courtyard Marriott** Reservations..... **SOLD OUT** 479-783-2100
- Hampton Inn** Reservations..... 479-452-2000
- Comfort Inn & Suites** Reservations..... 479-434-5400

Special dietary needs:

- Gluten free
- Vegetarian
- Pescatarian
- Vegan

Tentative 2018 Winter Agenda

Fort Smith Convention Center/DoubleTree by Hilton, January 10-12, 2018

WEDNESDAY - January 10, 2018

11:00 A.M.	MLWCT BOARD OF TRUSTEES	TBA
1:00 P.M. to 7:00 P.M.	REGISTRATION	LOBBY
1:00 P.M. to 7:00 P.M.	VISIT WITH GOVERNMENTAL AGENCIES	EXHIBIT HALL C
3:00 P.M. to 6:00 P.M.	CERTIFICATION CLASS <i>(3 Continuing Education Hours)</i>	THEATER
7:00 P.M.	OPENING NIGHT BANQUET	EXHIBIT HALL B
8:30 P.M.	POST BANQUET RECEPTION	EXHIBIT HALL A

THURSDAY A.M. - January 11, 2018

7:00 A.M. to 5:00 P.M.	REGISTRATION	LOBBY
7:00 A.M. to 8:30 A.M.	BREAKFAST ON YOUR OWN	
7:00 A.M. to 5:00 P.M.	VISIT WITH GOVERNMENTAL AGENCIES	EXHIBIT HALL C
7:15 A.M. to 7:30 A.M.	VOLUNTARY PRAYER SESSION <i>This is a brief time set aside for those who wish to gather to pray for our national, state and local leaders.</i>	TBA
8:45 A.M. to 10:15 A.M.	OPENING GENERAL SESSION	THEATER
10:30 A.M. to 11:15 A.M.	GENERAL SESSION 2	THEATER
11:15 A.M.	GENERAL SESSION 3	THEATER

THURSDAY P.M. - January 11, 2018

12:15 P.M.	VOLUNTEER COMMUNITY OF THE YEAR AWARDS LUNCHEON	EXHIBIT HALL C
2:00 P.M. to 5:00 P.M.	GENERAL SESSIONS	THEATER
5:00 P.M.	The Exhibit Hall will close for the day.	
6:15 P.M. to 8:00 P.M.	DINNER ON YOUR OWN	
8:00 P.M. to 10:00 P.M.	DESSERTS AND ENTERTAINMENT	MASON TEMPLE

FRIDAY - January 12, 2018

7:00 A.M. to NOON	REGISTRATION	LOBBY
7:00 A.M. to 8:45 A.M.	BREAKFAST ON YOUR OWN	
8:45 A.M. to 10:00 A.M.	GENERAL SESSION 1	THEATER
10:00 A.M. to 10:15 A.M.	BREAK	EXHIBIT HALL
10:15 A.M. to NOON	GENERAL SESSION 2	THEATER
NOON to 1:00 P.M.	LUNCH BUFFET	EXHIBIT HALL C
1:00 P.M.	MHBF BOARD OF TRUSTEES	TBA

NOTICE, ALL ATTORNEYS

There will be NO CLE Classes offered during our 2018 Winter Conference in Ft. Smith. 6 hours of CLE will be offered at League Headquarters on Friday, January 26, 2018.

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IMPORTANT REMINDER: Highway Revenues and Severance Turnback Reporting Due

Act 166 of the 2016 Fiscal Session of the Arkansas Legislature requires municipalities receiving \$2 million or more in total highway revenues and highway severance turnback to submit reporting for 2016 projects to the Bureau of Legislative Research. The reporting deadline is March 15, 2018.

You can access Act 166 and the required reporting document online at:
www.arkleg.state.ar.us/assembly/2015/2016F/Acts/Act166.pdf

SECTION 13. SPECIAL LANGUAGE. NOT TO BE INCORPORATED INTO THE ARKANSAS CODE NOR PUBLISHED SEPARATELY AS SPECIAL, LOCAL AND TEMPORARY LAW. TURNBACK REPORTING.

Each calendar year each county and municipality receiving total highway revenues and highway severance turnback per A.C.A § 27-70-207 and A.C.A § 26-58-124 of \$2,000,000 or more shall report to the House Public Transportation Committee and the Senate Transportation, Technology and Legislative Affairs Committee indicating how highway revenues and highway severance turnback funds were utilized. The report shall include a general ledger accounting of the city or county street/road fund. The county report shall be made utilizing the County Financial Management System of tracking county revenues and expenditures. The report shall also include the percentage of the street/road fund that is comprised of state funds. Further, the report shall include details of each contracted project including type and description of project and total amount of money spent on the project. The report shall be submitted annually no later than March 15 for the previous year's projects. The provisions of this section shall be in effect only from July 1, 2016, through June 30, 2017.

Finally, you have been requested, to the extent possible, to identify the type of projects using the following categories below:

- Bicycle Paths
- Bridges
- Drainage Maintenance
- Highways
- Hot Mix, Asphalt, Gravel, Concrete, Paint, Steel
- Intelligent Transportation Systems
- Intermodal Facilities
- Other Surface/Water Transportation
- Parking Facilities
- Pedestrian Ways
- Port Authorities
- Public Transit Systems
- Railroads
- Roads/Streets
- Safety Improvements
- Sidewalks
- Lighting/Right of Way Maintenance
- Toll Facilities
- Traffic Management Systems
- Traffic Signal Systems
- Trails
- Traveler Information Systems
- Tunnels
- Waterways
- Other

The report shall be submitted annually no later than March 15 for the previous year's projects. Please ensure this message is forwarded to the appropriate personnel. Direct all questions regarding this reporting requirement to:

Estella Smith, Administrator
Committee Staff Services
Bureau of Legislative Research
One Capitol Mall, 5th Floor
Little Rock, AR 72201
(501) 537-9192 or smithe@blr.arkansas.gov



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MEETING CALENDAR

November 15-18, 2017

National League of Cities
City Summit 2017

Charlotte Convention Center
Charlotte, NC

January 10-12, 2018

Arkansas Municipal League's
2018 Winter Conference

Fort Smith, AR

June 13-15, 2018

Arkansas Municipal League's
84th Convention

Statehouse Convention Center
Little Rock, AR





2018 Municipal Election Information

DEADLINES FOR FILING AND OTHER IMPORTANT DATES

Party Primaries

Friday, Dec. 29, 2017—Deadline for city or town councils with mayor-council form of government to pass resolution requesting county party committees of recognized political parties to conduct party primaries for municipal offices. A.C.A. § 14-42-206(a)(1).

Filing Dates

Primary Election—From noon Thursday, Feb. 22, 2018, until noon Thursday, March 1, 2018. A.C.A. § 7-7-203(c)(1).

Independents for General Election—Friday, July 27, 2018, until noon Friday, Aug. 17, 2018. A.C.A. § 14-42-206(b)(1); A.C.A. § 7-6-102(a)(3). OR, by City Ordinance: Wednesday, May 2, 2018, until noon Monday, May 21, 2018. A.C.A. § 14-42-206(d).

Election Dates

Preferential Primary Election—Tuesday, May 22, 2018. A.C.A. § 7-7-203(b).

General Primary Election (runoff)—Tuesday, June 19, 2018. A.C.A. § 7-7-203(a).

General Election—Tuesday, Nov. 6, 2018. A.C.A. § 7-5-102.

General Election (runoff)—Tuesday, Dec. 4, 2018. A.C.A. § 7-5-106.

Political Practice Pledge and Affidavit of Eligibility

- For candidates in Preferential Primary Election—From noon Thursday Feb. 22, 2018, until noon Thursday, March 1, 2018. A.C.A. § 7-7-203(c)(1-3).
- For independent candidates: During the period for filing petition for nomination from July 27, 2018, until 12 p.m. Aug. 17, 2018. A.C.A. §§ 7-6-102(a), 14-42-206(b)(3).

Political Practice Pledge is filed with the County Clerk at time of filing petition for nomination, a pledge in writing stating that candidate is familiar with the requirements of A.C.A. §§ 7-1-103, 7-1-104, 7-3-108, 7-6-101 through 7-6-104 and will in good faith comply with their terms. See A.C.A. § 7-6-102.

Financial Disclosure Statements

- Wednesday, Jan. 31, 2018—Incumbent officeholders filing statements of financial interest by Jan. 31, 2018, are not required to file an additional statement for the remainder of 2018 upon becoming a candidate for reelection or election. A.C.A. § 21-8-701(c)(2).
- Monday, March 5, 2018—Non-incumbent, primary candidates for elective office must file a statement of financial interest for the previous year (2017) on the first Monday following the close of the filing period, which is March 1, 2018. A.C.A. §§ 21-8-701(c), 21-8-703.

- Tuesday, May 29, 2018—Non-incumbent, independent candidates must file by May 21, 2018 (per ordinance).
- Monday, Aug. 20, 2018—Non-incumbent, independent candidates must file by Aug. 17, 2018 (no ordinance).

Financial Disclosure Statement(s) must be filed with the City Clerk or Recorder. Beginning in 2018, District Judges shall file with the Secretary of State. A.C.A. § 21-8-703(a)(6) (as amended by Act 721 of 2017).

Reports of Contributions and Expenses

- Pre-election Report—No later than seven (7) days prior to any preferential primary, runoff, general, or special election. Not required if contributions and expenditures are each less than five hundred dollars (\$500), or if candidate runs unopposed.
- Runoff Report—In case of a runoff election, the report shall cover all contributions received and expenditures made during that period of time that begins after the date of the election from which the runoff arose and ends ten (10) days before the runoff election.
- Final Reports—No later than thirty (30) days after the end of the month in which the candidate’s name has appeared on the ballot, regardless of whether a candidate has received contributions and/or expenditures in excess of five hundred dollars (\$500). A candidate who withdraws shall file within thirty (30) days of withdrawal a report of any contributions and expenditures not previously reported.
- Supplemental Reports—After the final report, within thirty (30) days of contribution or expenditure. A.C.A. § 7-6-208.

Officials elected take office January 1, 2019.

Mayor-Council Form of Government

Important Statutes

14-42-206. Municipal elections—Nominating petitions

- (a)(1) The city or town council of any city or town with the mayor-council form of government, by resolution passed before January 1 of the year of the election, may request the county party committees of recognized political parties under the laws of the state to conduct party primaries for municipal offices for the forthcoming year.
- (2) The resolution shall remain in effect for the subsequent elections unless revoked by the city or town council.

(3) When the resolution has been adopted, the clerk or recorder shall mail a certified copy of the resolution to the chairs of the county party committees and to the chairs of the state party committees.

(4) Candidates nominated for municipal office by political primaries under this section shall be certified by the county party committees to the county board of election commissioners and shall be placed on the ballot at the general election.

(b)(1) Any person desiring to become an independent candidate for municipal office in cities and towns with the mayor-council form of government shall file not more than one hundred two (102) days nor less than eighty-one (81) days before the general election by 12:00 noon with the county clerk the petition of nomination in substantially the following forms:

(A) For all candidates except council members in cities of the first class and cities of the second class:

“PETITION OF NOMINATION

We, the undersigned qualified electors of the city (town) of _____, Arkansas, being in number not less than ten (10) for incorporated towns and cities of the second class, and not less than thirty (30) for cities of the first class, do hereby petition that the name of _____ be placed on the ballot for the office of _____ (A candidate for council member in an incorporated town shall identify the position for which he or she is running) at the next election of municipal officials in 20_____.
Printed Name Signature Street Address Date of Birth
Date of Signing”

(B) For candidates for council member elected by ward in cities of the first class and cities of the second class, the nominating petitions shall be signed only by qualified electors of the ward in the following manner:

“PETITION OF NOMINATION

We, the undersigned qualified electors of Ward _____ of the city of _____, Arkansas, being in number not less than ten (10) for cities of the second class, and not less than thirty (30) for cities of the first class, do hereby petition that the name of _____ be placed on the ballot for the office of council member, Ward _____, position _____, of the next election of municipal officials in 20 _____.
Printed Name Signature Street Address Date of Birth
Date of Signing”

(C) For at-large candidates for council member of a ward in cities of the first class and cities of the second class, the nominating petitions shall be signed by a qualified elector of the city in the following manner:

“PETITION OF NOMINATION

We, the undersigned qualified electors of the city of _____, Arkansas, being in number not less than ten (10) for cities of the second class, and not less than thirty (30) for cities of the first class, do hereby petition that the name of _____ be placed on the ballot for the office of council member, Ward _____, position _____, of the next election of municipal officials in 20 _____.
Printed Name Signature Street Address Date of Birth
Date of Signing”

(2)(A) An independent candidate for municipal office may qualify by a petition of not fewer than ten (10) electors for incorporated towns and cities of the second class and not fewer than thirty (30) electors for cities of the first class of the ward or city in which the election is to be held.

(B)(i) The county clerk shall determine no later than ten (10) days from filing whether the petition contains the names of a sufficient number of qualified electors.

(ii) The county clerk’s determination shall be made no less than seventy-five (75) days before the general election.

(C) The county clerk promptly shall notify the candidate of the result.

(3) Independent candidates for municipal office shall file a political practices pledge and an affidavit of eligibility at the time of filing their petitions.

(4)(A) An independent candidate shall state the position, including the position number, if any, on his or her petition.

(B) When a candidate has identified the position sought on the notice of candidacy, the candidate shall not be allowed to change the position but may withdraw a notice of candidacy and file a new notice of candidacy designating a different position before the deadline for filing.

(5) The sufficiency of a petition filed under this section may be challenged in the same manner as election contests under § 7-5-801 et seq.

(6) A person who has been defeated in a party primary shall not file as an independent candidate in the general election for the office for which he or she was defeated in the party primary.

(c)(1)(A) If no candidate receives a majority of the votes cast in the general election, the two (2) candidates receiving the highest number of votes cast for the office to be filled shall be the nominees for the respective offices, to be voted upon in a runoff election pursuant to § 7-5-106.

(B) In any case, except for the office of mayor, in which only one (1) candidate has filed and qualified for the office, the candidate shall be declared elected and the name of the person shall be certified as elected without

the necessity of putting the person’s name on the general election ballot for the office.

(2) If the office of mayor is unopposed, then the candidate for mayor shall be printed on the general election ballot and the votes for mayor shall be tabulated as in all contested races.

(d)(1)(A) The governing body of any city of the first class, city of the second class, or incorporated town may enact an ordinance requiring independent candidates for municipal office to file petitions for nomination as independent candidates with the county clerk:

(i) No earlier than twenty (20) days prior to the preferential primary election; and

(ii) No later than 12:00 noon on the day before the preferential primary election.

(B) The governing body may establish this filing deadline for municipal offices even if the municipal offices are all independent or otherwise nonpartisan.

(2)(A) The ordinance shall be enacted no later than ninety (90) days prior to the filing deadline.

(B) The ordinance shall be published at least one (1) time a week for two (2) consecutive weeks immediately following adoption of the ordinance in a newspaper having a general circulation in the city.

(e) A person filing for municipal office may file for only one (1) municipal office during the municipal filing period.

(f) Nothing in this section shall repeal any law pertaining to the city administrator form of government or the city manager form of government.

(g) This section does not apply in any respect to the election of district judges.

History—Acts of 1991, Act 59, §§ 2, 3; Acts of 1991, Act 430, §§ 2, 3; Acts of 1995, Act 82, § 1; Acts of 1995, Act 665, § 1; Acts of 1997, Act 645, § 3; Acts of 1999, Act 752, § 1, eff. July 30, 1999; Acts of 2001, Act 1789, § 8, eff. Aug. 13, 2001; Acts of 2003, Act 542, § 3, eff. July 16, 2003; Acts of 2003, Act 1104, § 1, eff. July 16, 2003; Acts of 2003, Act 1165, § 10, eff. July 16, 2003; Acts of 2003, Act 1185, § 24, eff. July 16, 2003; Acts of 2007, Act 149, § 1, eff. July 31, 2007; Acts of 2007, Act 1020, § 21, eff. July 31, 2007; Acts of 2007, Act 1049, § 45, eff. July 31, 2007; Acts of 2009, Act 1480, § 63, eff. April 10, 2009; Acts of 2011, Act 519, § 1, eff. July 27, 2011; Acts of 2011, Act 1185, §§ 18, 19, eff. Oct. 2, 2011; Acts of 2013, Act 1066, § 1, eff. Aug. 16, 2013; Acts of 2015 (1st Ex. Sess.), Act 4, § 4, eff. May 29, 2015; Acts of 2017, Act 879, § 14, eff. Aug. 1, 2017.

7-5-106. Runoff elections for county and municipal officers

(a)(1) If there are more than two (2) candidates for election to any county elected office, including the office of justice of the peace, at any general election held in this state and no candidate for the county elected office receives a majority of the votes cast for the county elected office, there shall be a runoff general election held in that county three (3) weeks following the date of the general election at which the names of the two (2) candidates receiving the highest number of votes, but not

a majority, shall be placed on the ballot to be voted upon by the qualified electors of the county.

(2)(A) The following procedure will govern if there are more than two (2) candidates for election to any municipal office at any general election held in this state in which no candidate for the municipal office receives either:

(i) A majority of the votes cast; or

(ii) A plurality of forty percent (40%) of the votes cast.

(B)(i) A candidate who receives a plurality of forty percent (40%) of the votes cast must obtain at least twenty percent (20%) more of the votes cast than the second-place candidate for the municipal office to avoid a runoff general election against the second-place candidate.

(ii) If required, the runoff general election between the two (2) candidates shall be held in that municipality four (4) weeks following the date of the general election with the names of the two (2) candidates placed on the ballot to be voted upon by the qualified electors of the municipality.

(b) If two (2) candidates receive the highest number of votes and receive the same number of votes, a tie is deemed to exist and the names of the two (2) candidates shall be placed on the runoff general election ballot to be voted upon by the qualified electors of the county or the municipality, as the case may be.

(c)(1) If there is one (1) candidate who receives the highest number of votes, but not a majority of the votes, and two (2) other candidates receive the same number of votes for the next highest number of votes cast, a tie is deemed to exist between the two (2) candidates.

(2) The county board of election commissioners shall determine the runoff candidate by lot at a public meeting and in the presence of the two (2) candidates.

(d) If one (1) of the two (2) candidates who received the highest number of votes for a county elected office or a municipal office but not a majority of the votes in a county for a county elected office or either a majority or both forty percent (40%) of the votes cast and at least twenty percent (20%) more of the votes cast than the second-place candidate in a municipality for a municipal office in the general election withdraws before certification of the result of the general election, the remaining candidate who received the most votes at the general election shall be declared elected to the county elected office or municipal office and there shall be no runoff general election.

(e)(1) The person receiving the majority of the votes cast for the county elected office or municipal office at the runoff general election shall be declared elected.

(2) However, if the two (2) candidates seeking election to the same county elected office or municipal office receive the same number of votes in the runoff general

election, a tie is deemed to exist, and the county board shall determine the winner of the runoff general election by lot at an open public meeting and in the presence of the two (2) candidates.

(f)(1) As used in this section, “municipal office” means offices of cities of the first class and cities of the second class and incorporated towns and includes the offices of council members, members of boards of managers, or other elective municipal offices elected by the voters of the entire municipality or from wards or districts within a municipality.

(2) “Municipal office” does not include offices of cities having a city manager form of government.

(g) This section does not apply to election of members of the boards of directors and other officials of cities having a city manager form of government.

(h) This section is intended to be in addition to and supplemental to the laws of this state pertaining to the election of officers for county elected offices and municipal offices at general elections.

History—Acts of 1983, Act 909, §§ 1, 2; Acts of 1991, Act 53, § 1; Acts of 1997, Act 451, § 3; Acts of 1999, Act 554, § 1, eff. July 30, 1999; Acts of 2003, Act 1165, § 3, eff. July 16, 2003; Acts of 2007, Act 1049, § 14, eff. July 31, 2007; Acts of 2011, Act 1211, § 1, eff. July 27, 2011; Acts of 2017, Act 879, § 1, eff. Aug. 1, 2017; Acts of 2017, Act 1104, § 2, eff. Aug. 1, 2017.

Mayor-Council Form of Government

The following offices will be elected in 2018:

Incorporated towns

Mayor—for a four (4) year term. A.C.A. § 14-44-105.

City Attorney—for four (4) year term if it is not established by ordinance that the office of the city attorney will be appointed. A.C.A. § 14-42-112(a) and (e).

Recorder/Treasurer—elected for four (4) year term. A.C.A. § 14-45-108.

Council members—five (5) elected for two (2) year terms if there has been no approval of a four-year election procedure. A.C.A. § 14-45-102. Council members run by Position Nos. 1, 2, 3, 4 or 5. A.C.A. § 14-45-102(b). Voted on by all electors of the town. If the voters have approved a four-year election cycle then initially, positions one (1), three (3), and five (5) shall have four (4)-year terms with council members representing positions numbered two (2) and four (4) to have two-year terms and thereafter four (4)-year terms. A.C.A. § 14-45-102(a)(2).

Marshal (if elected)—two (2)-year term. Council may provide by ordinance for appointment or election of city marshal or may create police department. A.C.A. § 14-45-109; 14-52-102 and 14-52-103.

Cities of the second class

Each Ward shall have at least one (1) voting precinct unless the county in which the city is situated has established vote centers under § 7-5-101. In addition, cities electing their council members city-wide may have only one (1) voting precinct. A.C.A. § 14-44-103(b)(1) (c) and (d).

Mayor—for a four (4) year term. A.C.A. § 14-44-105.

Council members—two (2) from each Ward elected for two (2) year term, must reside in Ward. File by Position Number (1) or (2), and elected city wide unless otherwise provided by ordinance. A.C.A. § 14-44-103 (b)(1)(A) and (B); and (c)(1)(A) and (B). Note: Council members may, by ordinance referred to the voters, be elected to four-year staggered terms. A.C.A. § 14-44-103(a)(4). Some council members will initially be elected to two (2) year terms in order to create the staggered terms.

City Attorney—for four (4) year term if it is not established by ordinance that the office of the city attorney will be appointed. A.C.A. § 14-42-112. Note however, that the law is unclear as to which four-year cycle applies to the city attorney's office. Either may be acceptable.

Marshal (if elected)—two (2) year term. Council may provide by ordinance for appointment or election of city marshal or may create police department. A.C.A. § 14-44-111, 14-52-102 and 14-52-103.

Collector (optional)—two (2) year term. A.C.A. § 14-44-117.

Cities of first class with less than 50,000 population

Mayor—A.C.A. § 14-43-305.

City Attorney—A.C.A. § 14-43-315.

City Clerk, Treasurer or Clerk-Treasurer—A.C.A. § 14-43-316.

Council members—two (2) from each Ward elected for two (2) year term; must reside in ward; file by Position No. 1 or No. 2 and elected city-wide unless otherwise provided by ordinance. A.C.A. § 14-43-307, 14-43-312. However, any first-class city may, by ordinance referred to the voters, elect its council members to four-year staggered terms as provided in A.C.A. § 14-43-312. Note that this will mean some council members will initially be elected to two-year terms in order to create the staggered terms.

Cities of first class with more than 50,000 population

City Attorney—elected for a four-year term. A.C.A. § 14-43-303(a)(3).

City Treasurer. 14-43-303(a)(3).

Council members—one (1) from each ward for four (4) year term, must reside in the ward, elected city-wide unless City Council passes ordinance to provide otherwise. A.C.A. § 14-43-303 and 14-43-307.

Election of Council Members Generally

Council members in cities of the first and second class are elected city-wide if the City Council has not adopted one of the following two options:

Option 1. All the council members can be elected by wards.

Option 2. One council member from each ward can be elected city-wide and one member from each ward can be elected by ward. A.C.A. § 14-43-307 and 14-44-103.

No Election in 2018 of the following offices

Mayor—Cities over 50,000 population. A.C.A. § 14-43-303.

City Clerk—Cities over 50,000 population. A.C.A. § 14-43-303.

One (1) council member from each ward in cities with more than 50,000 population. A.C.A. § 14-43-303 (or other cities that have adopted staggered elections).

Recorder, Treasurer, or combined in cities of the second class. A.C.A. § 14-44-115.

District court judges—four (4)-year term. Ark. Const. amend. 80 secs. 16, 19; A.C.A. 16-17-209.

(Former A.C.A. 16-17-923 started terms in 2005 via 2004 election).

Defeated candidates in primary—A person who has been defeated in a party primary shall not be an independent candidate in the general election for the office for which he or she was defeated in the party primary. A.C.A. 14-42-206(b)(6).

No write-in votes—In all general elections held in cities of the first class, second class cities and incorporated towns for the election of officials of these municipalities, no ballots shall be counted for any person whose name is written thereon. Only votes cast for the regularly nominated, or otherwise qualified candidates whose names are printed on the ballot as candidates in the election, shall be counted by the judges and clerks. A.C.A. 14-43-202.

Who may seek municipal office:

1. Must be a U.S. citizen. Ark. Const. Art. 3 § 1.
2. Must be a resident of municipality or ward represented. Ark. Const. Art. 19 sec. 3; A.C.A. 14-42-201(c).
3. Must be at least eighteen (18) years of age. Amendment 26, U.S. Const. Ark. Const. Art. 3 § 1.
4. Qualified and eligible at time of filing, or in case of age, at time of taking office. A.C.A. 7-5-207(b).
5. Free from felony conviction, or conviction of embezzlement of public money, bribery, forgery, theft or other crime involving dishonesty, including misdemeanors. State v. Oldner, 361 Ark. 316, 206 S.W.3d 818 (2005); Edwards v. Campbell, 2010

Ark. 398 (misdemeanor theft of campaign sign was disqualifying). An exception to this rule may occur if the conviction has been sealed. See A.C.A. §§ 16-90-1401 to 1419; Powers v. Bryant, 309 Ark. 568 (1992) (decided under prior law).

6. Must not claim the right to vote in another county or state. Ark. Const. Amend 51 § 6.
7. Must not presently be judged mentally incompetent by a court. Id.

Appointed municipal officials may seek election

Officials who have been appointed to their office may run for the office to which they were appointed. Amendment 29 to the Arkansas Constitution prohibits this for federal, state, district, circuit, county and township offices, but Amendment 29 does not apply to municipal offices.

City Administrator Form of Government

Important Statutes

14-48-109. Election of directors and mayor—Oath

(a) Candidates for the office of director and mayor shall be nominated and elected as follows:

(1)(A)(i) A special election for the election of the initial membership of the board of directors and mayor shall be called by the Secretary of State as provided in § 14-48-108.

(ii) The proclamation shall be published in accordance with § 7-11-101 et seq.

(iii) For the initial election of directors and mayor, any person desiring to become a candidate shall file within twenty (20) days following the date of the proclamation by the Secretary of State with the city clerk or recorder a statement of candidacy in the form and with the supporting signatures as provided in this section. In all other respects, the initial elections shall be governed by the provisions of this chapter for holding municipal elections.

(B)(i) Special elections to fill any vacancy under § 14-48-115 shall be called through a resolution of the board.

(ii) A proclamation of the election shall be signed by the mayor and published in accordance with § 7-11-101 et seq. in some newspaper having a bona fide circulation in the municipality;

(2)(A) Candidates to be voted on at all elections to be held under the provisions of this chapter shall be nominated by primary election, and no names shall be placed upon the general election ballot except those selected in the manner prescribed in this chapter.

(B)(i) The primary elections, other than the initial primary, for those nominations for offices to be filled at the municipal general election shall be held on the

second Tuesday of August preceding the municipal general election.

(ii)(a) The elections shall be under the supervision of the county board of election commissioners, and the election judges and clerks appointed for the general election shall be the judges and clerks of the primary elections.

(b) Primary elections shall be held in the same places as are designated for the general election, so far as possible, and shall be conducted, so far as practicable, in the same manner as other elections under the laws of this state;

(3) Any person desiring to become a candidate for mayor or director shall file with the city clerk not less than seventy-five (75) days nor more than ninety (90) days prior to the primary election by 12:00 noon a statement of his or her candidacy in substantially the following form:

“STATE OF ARKANSAS

COUNTY OF _____

I, _____, being first duly sworn, state that I reside at _____ Street, City of _____, County and State aforesaid; that I am a qualified elector of said city and the ward in which I reside; that I am a candidate for nomination to the office of (Mayor)(Director), to be voted upon at the primary election to be held on the ____ day of _____, 20__ , and I hereby request that my name be placed upon the official primary election ballot for nomination by such primary election for such office and I herewith deposit the sum of ten dollars (\$10.00), the fee prescribed by law.”;

(4) The statement of candidacy and the petition for nomination supporting the candidacy of each candidate to be voted upon at any general or special election shall be filed with the city clerk or recorder not less than seventy-five (75) days nor more than ninety (90) days before the election by 12:00 noon;

(5) The name of each candidate shall be supported by a petition for nomination signed by at least fifty (50) qualified electors of the municipality requesting the candidacy of the candidate. The petition shall show the residence address of each signer and carry an affidavit signed by one (1) or more persons in which the affiant or affiants shall vouch for the eligibility of each signer of the petition. Each petition shall be substantially in the following form:

“The undersigned, duly qualified electors of the City of _____, Arkansas, each signer hereof residing at the address set opposite his or her signature, hereby requests that the name of _____ be placed on the ballot as a candidate for election to Position No _____ on the Board of Directors (or Mayor) of said City of _____ at the election to be held in such city on the ____ day of _____ 20__ We further state that we know said person to be a qualified elector of said city and a person

of good moral character and qualified in our judgment for the duties of such office.”;

(6)(A) A petition for nomination shall not show the name of more than one (1) candidate.

(B) The name of the candidate mentioned in each petition, together with a copy of the election proclamation if the election is a special election, shall be certified by the city clerk or recorder to the county board of election commissioners not less than seventy (70) days before the election unless the clerk or recorder finds that the petition fails to meet with the requirements of this chapter.

(C)(i) Whether the names of the candidates so certified to the county board of election commissioners are to be submitted at a biennial general election or at a special election held on a different date, the county board of election commissioners shall have general supervision over the holding of each municipal election.

(ii)(a) In this connection, the election board shall post the nominations, print the ballots, establish the voting precincts, appoint the election judges and clerks, determine and certify the results of the election, and determine the election expense chargeable to the city, all in the manner prescribed by law in respect to general elections. It is the intention of this chapter that the general election machinery of this state shall be utilized in the holding of all general and special elections authorized under this chapter.

(b) The result of the election shall be certified by the election board to the city clerk or recorder;

(7) The names of all candidates at the election shall be printed upon the ballot in an order determined by draw. If more than two (2) candidates qualify for an office, the names of all candidates shall appear on the ballot at the primary election;

(8)(A) If no candidate receives a majority of the votes cast in the primary, the two (2) candidates receiving the highest number of votes for mayor and for each director position to be filled shall be the nominees for those respective offices to be voted upon in the general election.

(B) If no more than two (2) persons qualify as candidates for the office of mayor or for any director position to be filled, no municipal primary election shall be held for these positions, and the names of the two (2) qualifying candidates for each office or position shall be placed upon the ballot at the municipal general election as the nominees for the respective positions. Primary elections shall be omitted in wards in which no primary contest is required.

(C) In any case in which only one (1) candidate shall have filed and qualified for the office of mayor or any director position, or if a candidate receives a clear

majority of the votes cast in a primary election, that candidate shall be declared elected. The name of the person shall be certified as elected without the necessity of putting the person’s name on the general municipal election ballot for the office; and

(9) Any candidate defeated at any municipal primary election or municipal general election may contest it in the manner provided by law for contesting other elections.

(b) Each member of the board of directors, before entering upon the discharge of his or her duties, shall take the oath of office required by Arkansas Constitution, Article 19, § 20.

History—Acts of 1967, Act 36, §§ 5, 9; Acts of 1971, Act 439, § 1; Acts of 1989, Act 347, §§ 2, 3; Acts of 1989, Act 905, § 7; Acts of 1997, Act 879, §§ 1, 2; Acts of 2005, Act 67, §§ 27, 28, eff. Aug. 12, 2005; Acts of 2005, Act 489, §§ 1, 2, eff. Aug. 12, 2005; Acts of 2007, Act 580, § 1, eff. July, 31, 2007; Acts of 2007, Act 1049, § 56, eff. July 31, 2007; Acts of 2009, Act 1480, § 74, eff. April 10, 2009; Acts of 2013, Act 313, §§ 1, 2, eff. Aug. 16, 2013.

City Manager Form of Government **Important Statutes**

14-47-110. Election of directors

(a) Candidates for the office of director shall be nominated and elected as follows:

(1)(A)(i) A special election to elect the initial membership of the board shall be called by the mayor as provided in § 14-47-106.

(ii) The mayor’s proclamation shall be in accordance with § 7-11-101 et seq.

(B)(i) A special election to fill any vacancy under § 14-47-113 shall be called through a resolution of the board of directors.

(ii) A proclamation announcing the holding of the election shall be signed by the mayor and published in accordance with § 7-11-101 et seq.;

(2) The petition mentioned in subdivision (a)(3) of this section supporting the candidacy of each candidate to be voted upon at any general or special election shall be filed with the city clerk or recorder not more than one hundred two (102) days nor fewer than eighty-one (81) days before the election by 12 p.m.;

(3)(A)(i) In respect to both special and general elections, the name of each candidate shall be supported by a petition, signed by at least fifty (50) qualified electors of the municipality, requesting the candidacy of the candidate.

(ii) The petition shall show the residence address of each signer and shall carry an affidavit signed by one (1) or more persons, in which the affiant or affiants shall vouch for the eligibility of each signer of the petition.

(B) Each petition shall be substantially in the following form:

“The undersigned, duly qualified electors of the City of _____, Arkansas, each signer hereof residing at the address set opposite his or her signature, hereby request that the name _____ be placed on the ballot as a candidate for election to Position No. ___ on the Board of Directors of said City of _____ at the election to be held in such City on the ___ day of __, 20___. We further state that we know said person to be a qualified elector of said City and a person of good moral character and qualified in our judgment for the duties of such office.”

(C) A petition for nomination shall not show the name of more than one (1) candidate.

(D)(i) The name of the candidate mentioned in each petition, together with a copy of the election proclamation if the election is a special election, shall be certified by the city clerk or recorder to the county board of election commissioners not less than seventy-five (75) days before the election unless the clerk or recorder finds that the petition fails to meet the requirements of this chapter.

(ii)(a) Whether the names of the candidates so certified to the county board of election commissioners are to be submitted at a biennial general election or at a special election held on a different date, the election board shall have general supervision over the holding of each municipal election.

(b) In this connection, the board shall post the nominations, print the ballots, establish the voting precincts, appoint the election judges and clerks, determine and certify the result of the election, and determine the election expense chargeable to the city, all in the manner prescribed by law in respect to general elections. It is the intention of this chapter that the general election machinery of this state shall be utilized in the holding of all general and special elections authorized under this chapter.

(c) The result of the election shall be certified by the election board to the city clerk or recorder; and

(4) The candidate for any designated position on the board of directors who, in any general or special election, shall receive votes greater in number than those cast in favor of any other candidate for the position shall be deemed to be elected.

(b) Each director, before entering upon the discharge of his or her duties, shall take the oath of office required by the Arkansas Constitution, Article 19, § 20.

History—Acts of 1921, Act 99, §§ 5, 8; Acts of 1957, Act 8, §§ 5, 6; Acts of 1965, Act 6, § 1; Acts of 1989, Act 347, § 1; Acts of 1993, Act 541, § 1; Acts of 2001, Act 552, § 1, eff. Aug. 13, 2001; Acts of 2005, Act 2145, § 33, eff. Aug. 12, 2005; Acts of 2007, Act 1049, § 52, eff. July 31, 2007; Acts of 2009, Act 1480, § 70, eff. April 10, 2009; Acts of 2011, Act 1185, § 20, eff. Oct. 2, 2011.

City Manager **Form of Government**

Deadlines for filing and other important dates:

Friday, July 27, 2018, until noon Friday, Aug. 17, 2018—Deadline for all candidates for petitions of nomination and political practice pledges not more than one-hundred two (102) days (Friday, July 27, 2018) nor less than eighty-one (81) days by 12 p.m. (Friday, Aug. 17, 2018) before general election, which is Nov. 6, 2018. A.C.A. § 14-47-110(a)(2).

Thursday, Aug. 23, 2018—Deadline for city clerk to certify names of candidates for director to county board of election commissioners, unless petition fails to meet standards (seventy-five (75) days before general election, which is Nov. 6, 2018). A.C.A. § 14-47-110(a)(3)(D)(i).

City Administrator **Form of Government**

Deadlines for filing and other important dates:

Wednesday, May 16, 2018, until noon Tuesday, May 31, 2018—Deadline for filing statement of candidacy and petition, no more than ninety (90) days (May 16, 2018) or less than seventy-five (75) days by 12 p.m. (Thursday, May 31, 2018) before a municipal primary election, which is the second Tuesday of August (Aug. 14, 2018). A.C.A. § 14-48-109(a)(3) & (4).

Tuesday, June 5, 2018—Deadline for clerk to certify names of candidates on the petitions to county board of election commissioners seventy (70) days before municipal primary election, which is Aug. 14, 2018. A.C.A. § 14-48-109(a)(6)(B).

Tuesday, Aug. 14, 2018—Primary Election for Directors and Mayor when more than two are seeking the office. A.C.A. § 14-48-109(a)(2)(B).



Let's Talk Pumps

How much pump is too much? Part 2

By Capt. Bob Franklin LRFD (Ret.)

We do pump tests for large departments who have 1,500 up to 2,000 gallons-per-minute rated pumps, but even during major fires they never flow that much water. This is money wasted for capacity lost. The only time these pumps flow the full-rated pump capacity is during the yearly pump service test.

We have seen many apparatus with large capacity pumps that don't have enough discharges to flow the needed water out of the pump for hand lines. Unless you have an aerial/Quint pumper and use a four or five-inch hose of large diameter (LDH), do not order a large diameter discharge valve. If you do use LDH for supply, make sure you can get the needed water into the pump. How many have checked the large diameter intake on your pump? You may be surprised.

We have found many LDH intakes with a five-inch Storz on the hose connection, but the inside diameter that mounts to the pump intake barrel is 3.5 inches. This can drop incoming water to the pump drastically, effect the pumping operation, and may cause cavitation within the pump that could cost you thousands in repairs.

There are two types of LDH: a supply LDH and attack LDH. The supply hose has a burst pressure of 200 psi. Attack hose has a burst pressure of 300 psi.

Just because you do not have a large capacity pump does not mean that you cannot produce large flows of water. The capacity of your pump is determined by drafting water out of a static source, typically a drafting pit at the manufacturer to satisfy the Underwriters Laboratory (UL) rating. Your department may only have a 1,250 gpm rated pump, but if you can get the water into your pump and you have the outlets to get the water out, you can easily flow 1,500 gpm and up.

In most cases we use our pumps as booster pumps, meaning we take the water supplied by a hydrant and simply boost the pressure. If you have a hydrant that can flow 1,500 to 1,750 or 2,000 gpm, you may flow that amount from a 1,250 rated pump if you can get the supply into and out of the pump.

We had 1,500 rated pumps at Little Rock. I had attended a class at the Fire Department Instructors Conference in Indianapolis and brought this knowledge back to my home department. I was assigned to the training division then and had the opportunity to try many things. We took a 1,500 rated fire pump and had



fire flows of over 3,000 gpm with 30 pounds pressure residual on our intake gauge. We could have added another hose line, but we had run out of discharges. We did flow test on nozzles and hoses to determine the best cost for our dollars.

Always train for that every-20-year fire using the same hose lines and master stream devices that will be used when the fire actually happens. Many years ago the standard attack hose was 1.5 inch, which had a flow of 125 gpm. For big fires we used a 2.5-inch hose that, as a hand line, would produce 250 gpm.

Make sure you know how to remove the deck gun to make a street monitor out of it. Large capacity nozzles should always have stacked tips instead of fog nozzles. Why, you ask? The difference is in the design of the nozzle.

A fog nozzle creates a broken stream of water, whether it is set to fog or straight stream. The stream of water is made up of droplets and has a high evaporation rate. The water must pass a deflector and is re-shaped by the nozzle bore into a fog pattern or straight stream. I have seen master stream fog nozzles—even set on straight stream—actually evaporate four feet from the fire due the huge amount of heat produced by the fire.

A smoothbore or stacked tip, on the other hand, produces a solid stream of water that is less affected by wind or heat and can penetrate the radiated heat being produced, allowing the flow to cool the fuels burning and to stop the off-gassing process that keeps the fire blazing.

Always train in the same manner and using the same tools and appliances that you will use when the big one occurs. This includes the location of high-flow hydrants in your community and what size hose lines will be used. And include your neighboring departments in the training. They will be responding to incidents along side you. 🙏

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2018 Act 833 information for Arkansas Fire Departments

The 2018 Act 833 application period will open January 1, 2018 and will close June 30, 2018.

Act 833 of 1992 “Funding for Fire Departments” is administered by the Arkansas Fire Protection Services Board (AFPSB) and requires all Arkansas fire departments to become certified in order to be eligible for funding. Certification requirements include possession of a NFPA 1901 compliant fire suppression apparatus, a minimum of six active members with 16 hours of certified training and personal protective equipment (PPE) for all active members.

The 2018 application and guidance document will be available by Jan. 1, 2018, and can be found at www.adem.arkansas.gov/act-833 or contact Kendell Snyder at 501-683-6781 or email at fire/emsservices@adem.arkansas.gov. Applications can be emailed, faxed or sent by USPS. 📧



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Arkansas Municipal League Winter Conference Scholarships Available

The executive committee of the Arkansas Municipal League (AML) voted in 2012 to award two (2) scholarships for registration to the AML Winter Conference. A scholarship will be awarded to one (1) Mayor or Alderman, and (1) City Clerk, Recorder or Treasurer, both of which will enable city officials the opportunity to further their educational training in municipal government.

The Arkansas City Clerk's, Recorders, and Treasurers Association (ACCRTA) agreed to handle applications and the selection process.

Fill out the scholarship application below and return to:

Barbara Blackard
Clerk/Treasurer, City of Clarksville
205 Walnut St.
Clarksville, Arkansas 72830

For more information , please contact Barbara Blackard at bblackard@clarksville.ar.gov, or call 479-754-6486.

Winter 2018 APPLICATION FOR ARKANSAS MUNICIPAL LEAGUE SCHOLARSHIP

I, _____, am a member of the Arkansas Municipal League, and do hereby apply for a registration assistance from AML. (Applicant's city or town must be a member of AML at the time of application).

Name _____ Title _____

Street Address or PO Box _____

City, State, Zip _____

Telephone _____ Date assumed current position _____

Other related experience:

Title	Municipality	Years
_____	_____	_____
_____	_____	_____
_____	_____	_____

Education: H.S. _____ Graduate College (years) _____ Degree _____

Please answer the following questions:

How does your municipality budget yearly for your education? _____

What is your reason(s) for applying for this scholarship? _____

I understand that if a scholarship is awarded to me, it must be used for registration at the AML Winter Conference to be held in Jan. 10-12, 2018, at the Fort Smith City Center, Fort Smith, AR and that I must attend all sessions.

Yes _____

If your attendance must be approved by the Chief Executive Officer or legislative body of your city or town, will you be given time to attend the conference? Yes _____ No _____

I do hereby attest that the information submitted with this application is true and correct to the best of my knowledge.

Signature: _____ Date: _____

Deadline to apply is November 27, 2017.

DISCLAIMER: ACCRTA or AML will not be responsible for applications that are not received by the deadline. Please feel free to call to verify that your application has been received.



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Little Rock hosts inaugural World Woman Summit

By Sherman Banks

I was honored recently to attend the first ever World Woman Summit, held Sept. 30 in Little Rock at the Clinton Presidential Center. Ms. Rupa Dash, co-founder and CEO, said, “The mission is to be a global community for celebrating women’s voices around the world in business, entertainment, science and technology.”

“There is a lot that has been done by and for women and girls, but there is still plenty to do,” Dash said.

Little Rock will serve as the Los Angeles-based World Woman Foundation’s mid-U.S. operations base.

“Little Rock was very intentional as it is truly a global village hosting this global conference to send out a global message at a crucial time in our country,” Dash said.

“I am excited to partner with a community of heart-centered leaders to make an impact together locally and globally.”



The summit brought in leaders from various backgrounds to speak and make contributions to economic growth through gender harmony. They included Anna Maria Chaves, chief strategy officer with National Council on Aging and former CEO of Girl Scouts, USA; Erin Gavin, actress known for playing Marilyn Monroe; James Lee Witt, former director of FEMA; Monica Singh, youth ambassador of the UN Women from India; and Darieth Chisolm, Emmy Award-winning television personality and former NBC News Anchor, just to name a few.

The conference focused on four relevant topics: water accessibility for women worldwide, access to health care, economic development, and prevention of violence against women.

Two key individuals who played a vital role in bringing this historic conference to Little Rock were Martin



and Melissa Thoma of Thoma & Thoma, an Arkansas marketing firm. They were the principals who lent their resources and leadership to this inaugural conference’s success with over 400 delegates in attendance from around the state, the U.S., and the world.

According to Nikki Haley, U.S. ambassador to the United Nations and former governor of South Carolina, the World Women Summit is, “A great initiative to spotlight women on the global stage. We need more women in leadership roles to impact the world on principal issues.”

Kamala Devi Harris, attorney general of California, said, “The World Woman Foundation is a platform which can truly drive issues such as creating good-paying jobs, enacting family leave, equal pay policies and college affordability for women.”

Although this was a conference designed for women, men were also encouraged to participate. Many of the issues not only impact women, but they affect men as well. Men in some instances suffer the same abuses that women experience, but it is seldom talked about. Men also have women in their lives who have suffered physical and emotional abuse, and this enhances the need for men to stand up and be counted in support of women.

For more information about the World Woman Foundation, visit worldwomanfoundation.com.



For more information contact Sherman Banks at (501) 786-2639; email sbanks@aristotle.net; or write to P.O. Box 165920, Little Rock, AR 72216.

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The path to safe sleep for your child

By Rebecca Sartini, D.N.P.

For a parent, there's nothing more frightening than the thought of losing a child. Unfortunately, it's something too many have to deal with each year as there are more than 3,500 sudden unexpected infant deaths annually in the United States. That includes deaths from sudden infant death syndrome (SIDS), accidental suffocation and strangulation, and unknown causes. According to the Centers for Disease Control and Prevention, there are more sudden unexpected infant deaths than infant fatalities in car accidents.

Arkansas has one of the highest infant death rates in the country. In 2014, the most recent year for which data is available, Arkansas was No. 1 in SIDS-related deaths.

The risk factors for sleep-related infant deaths, including SIDS, have many similarities. It's vital for parents to follow guidelines from the American Academy of Pediatrics for safe sleep as it's been shown to help prevent sudden unexpected infant death.

The ABC's for safe sleep

A is for alone: Babies should always sleep alone. While it may be tempting for parents to snuggle with their baby and drift off to sleep, this increases the risk for suffocation or entrapment.

The American Academy of Pediatrics recommends a baby sleep in the same room as the parents for the first six months, and the first year is optimal, but make sure your child has their own bed. Some research shows that a baby sleeping in his or her parents' room, while in his or her own bed, reduces the risk of SIDS by as much as 50 percent.

B is for back: Babies should always sleep on their back because they are more comfortable and less likely to choke. Placing your baby on his or her side or tummy to sleep is not recommended.

Daily, supervised tummy time is recommended and vital for your baby, but should always be done when your child is awake, alert, and under your watchful eye.

Since the American Academy of Pediatrics began its Back to Sleep campaign in 1994, the annual SIDS rate has declined more than 50 percent.

C is for Crib: Babies should sleep in their crib. Your baby's crib should include a firm mattress and snug sheets. Soft mattresses have a tendency to form to the baby's head, which can increase the risk for suffocation. Do not place stuffed animals or toys, pillows or bumper pads in the crib as this can increase the risk for strangulation, suffocation, and entrapment. Whether new or used, make sure the crib has not been recalled for safety issues.

There's a growing interest in baby boxes; however, a crib, bassinet, or pack'n play are the safest options. Never allow your child to sleep in adult beds, chairs, sofas, recliners, or waterbeds.

Use wearable blankets instead of traditional, fluffy blankets. Wearables are proven to be safer because they're not loose and remain below the child's neck, reducing the risk of strangulation or suffocation.

These guidelines should be followed until age one any time the child sleeps. Be sure to talk with your child's babysitter or daycare provider to ensure they follow these recommendations.

Other helpful tips

It's also important to make sure your baby is not exposed to smoke during pregnancy or after birth. Both are serious risk factors related to SIDS, in addition to parental alcohol and illicit drug use during pregnancy and after birth.

While the reasons are not yet clear, studies show offering the baby a pacifier, as well as staying up to date on immunizations, reduces the risk of SIDS.

It can happen to anyone

No parent wants to think about losing a child. It's common to hear parents say, "That will never happen to us." Unfortunately, it can happen to anyone.

That's why it's so important for all parents to realize the risks and take the right steps to increase your baby's safety.



Rebecca Sartini, D.N.P., is Assistant Director, Neonatal Intensive Care Unit, University of Arkansas for Medical Sciences.



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For sheer disagreement about urban development, few projects have generated more contentiousness than the William Jefferson Clinton Presidential Library in Little Rock, a facility that draws over 300,000 attendees per year.

Let us reason together

By Jim von Tungeln

Hang around planning commissions long enough and someone will surely hear it said that planning involves considerations about which reasonable people can and do differ. Two people can observe the same set of facts, receive equal amounts of time to analyze them, and without prejudice or bias come to completely opposite conclusions.

Courts seem to respect this concept more than philosophers or politicians. The latter two argue that one side (theirs) is always right and the other is always wrong. They ask only that an individual choose a side (theirs again). Judges are more likely to consider all viewpoints, as well as all pertinent facts before reaching a verdict. They ask that participants accept the preponderance of facts and legalities, complex and contradictory as they may be.

Planning commissioners and elected officials must deal with facts, legalities, politics, varying philosophies, and even emotions. They hope that reasonable people will respect all points of view and understand the ultimate decision. Why doesn't it work?

First, there is the ever-present concept we call "Miles Law" that states, "Where you stand depends on where

you sit." In other words, our personal situation affects our opinions and sometimes those opinions are not about to change.

Consider the case of daycare facilities, a land use that can cause a great deal of controversy among planning commissions. Parents having a young child desire that a daycare center locate near where they live. If someone wants to locate a facility a few streets over, parents stand for the request without equivocation.

Residents a few streets over desire the quiet use of their homes and a level of stability that protects the investment in those homes. Successful daycare facilities tend to lower the desirability of adjacent homes, making them a tempting target for expansion of the daycare facility. Soon, traffic and noise exert a blighting influence over an entire block. Existing residents stand firmly against the location of such facilities. Planners are caught in the middle.

Next, opposing beliefs and philosophies change. One only has to check any outlet on the so-called "social media" these days to know that there are things about which Americans can and do disagree, sometimes very strongly. We would not have thought some of the disagreements possible in past years. For example, in two

cities in our state, the location of treatment centers for United States military veterans drew opposition. Who would have thought it back in 1946?

Again, planners find themselves in the middle of such disagreements. They often feel like the Depression-era schoolteacher in west Texas faced with a school board equally divided on whether the earth was flat or round. As President Lyndon Johnson related the story, the teacher's eloquent solution was, "I can teach it both ways." There is no professional planner with any meaningful level of experience who doesn't empathize with that feeling.

Next, things change. Consider that one hundred years ago, churches in America covered maybe a city block and were used heavily on one day per week and sparingly on others. They were places of peace and solitude and scarcely caused a ripple in the urban fabric. They received a great deal of deference in city plans and zoning regulations. Then their mission changed. Oft times now, they are no longer church buildings, but campuses. Missions have expanded to require a wide variety of land-use types from offices, to schools, to day-cares, to gymnasiums, to (depending upon the religion) dance halls and other gathering places. What was at one time a non-controversial land use has now become an often-contentious one. What planning commission or city council or professional planner wants to side against a church and its mission, particularly when laws enacted at the federal level may come into play?

On the other hand, who wants to face down a room full of angry residents fearing for the value of a home that represents the bulk of their net worth? Both the religious and the secular look to the planners for Solomon-like wisdom.

Finally, standards change. When I entered the planning profession, the prevailing archetype for urban design was based on the neighborhood school to which many students walked or rode bikes, and around which the neighborhood developed. Also, large numbers of urban workers walked to work or used mass transit. Now, almost everyone drives to work and traffic/parking situations dominate the thinking of urban development. Parking facilities can, and do, exceed the cost of the buildings they serve. Acres upon acres of impervious asphalt add to the rate of runoff of rainwater and the potential for catastrophic flooding. Planners and developers clash on solutions.

All of the above combine to create dissention and disagreement. At the same time, the consequences of mistakes in urban development can be catastrophic. Political parties form polar differences in the concept of what makes a society healthy. The old warning of Henry David Thoreau that "The mass of men lead lives of quiet desperation" may not be altogether true, but it stands

as a threat in a world of increasing complication and decreasing comprehensibility.

Into that world, planner, and ultimately elected officials, must make decisions that affect every citizen. Are there guidelines?

Yes. It is vital that we first remember that our job is to protect the health, safety, and welfare of all citizens. That represents the first and most important test in both decision-making and conflict resolution.

We should also educate ourselves in the legalities of what we do. Yes, we have city attorneys, and yes, they are competent, but no, unless we are first educated, then tested, and then earn an attorney's license, we cannot practice law. But it is safe to assume that any of our attorneys would be delighted if we educated ourselves about legal restrictions and strictures affecting what we do. Any planner or elected official should at least be knowledgeable enough to understand these and to know when to seek legal advice. Lawsuits involving zoning decisions are expensive, and becoming more so.

Planners should also stay aware of new statutes that govern land development decisions. One vital new law involves the danger of making a decision that lowers the value of a person's property without the defensible proof that it protects the health, safety, welfare, and morals of the community.

It also important to train and educate our staff. They should fully understand the thought that goes into our regulatory system, what one state administrator used to call "the why-ness of it all." As the old saying goes, "If it is cloudy in the pulpit, it will be foggy in the pew."

The education process, also includes citizens, and requires a defined system of participatory planning. It is difficult to disparage plans that one helped make.

Consistency in decision-making rules the roost. This has improved greatly over the years, thanks to better planning, good legal help, and more training for staff and for public officials. There are examples in our state of fairly controversial municipal laws passing because the city convinced the public that those laws would be applied fairly and consistently, as ones had been in the past.

The resolution of conflict in planning is difficult. Above all, we face the main problem in getting reasonable people to agree on planning issues: The supply of reasonable people we encounter is on the decline.



Jim von Tungeln is staff planning consultant and available for consultation as a service of the Arkansas Municipal League. He is a member of the American Institute of Certified Planners. Contact him at (501) 944-3649. His website is www.planyourcity.com.

Dardanelle's innovative collector well, completed in 2010, was the first of its kind in the state.



Dardanelle taps aquifer with innovative collector well

By Byron Hicks, P.E.

As water demands increase, engineers are constantly searching for innovative ways to capture water. Optimum management of water resources presents one of the most crucial challenges of the 21st century, and there seems to be little doubt that science and technology must play a vital role in devising the solutions necessary to solve these issues.

For decades, collector wells have been the system of choice for developing large quantities of water very efficiently and economically. A collector well utilizes horizontal radial screens to extract water from an aquifer with induced infiltration from a surface water source, such as a river or lake. As an alternative to conventional vertical wells or surface water intakes, collector wells

can maximize the volume of water drawn from shallow aquifers by virtue of the screens running horizontally through the aquifer rather than vertically. This allows more screen to be located in the water-bearing formation.

Water quantity can also be maximized through the connectivity of the water-bearing formations to a surface water source. The quality of water is generally greatly improved as compared to the surface water due to the filtration that the formations provide, also termed “Riverbank Filtration.”

Collector wells consist of a central concrete shaft, or caisson, equipped with horizontal screens which radiate out into the water-bearing formation. Water is drawn into the central caisson through these horizontal screens, or laterals, where it is collected and pumped to the water treatment plant. As described above, collector wells are particularly well suited for developing a water source in unconsolidated aquifers where recharge can be induced from a surface water source.

Collector wells offer several environmental and operational advantages over traditional vertical wells, or surface water supplies, including:

- Greater screen lengths, screen surface area, and capacity per well;
- Lower operating and maintenance costs; and
- Natural filtration of raw water supply leads to reduced treatment costs.

In July of 2010, the City of Dardanelle completed construction of the first radial collector well of its kind in the state to be utilized as a source of water for a public water system. Dardanelle’s collector well is designed to efficiently extract large volumes of water from unconsolidated, water-bearing sediments. The well is able to pump larger amounts of water due to the radial piping with extended laterals and increased well screen area.

Conventional vertical wells lack the horizontal screens that radiate into the aquifer, which is why the amount of water the wells can pump is much less because they have less screen in the aquifer.

The radial collector well constructed in Dardanelle has an innovative design that allows large volumes of water to be pumped, which minimizes the need for multiple conventional wells. The city’s collector well lies adjacent to the Arkansas River, an excellent location choice due to the shallow, water-bearing aquifer. The aquifer’s porous nature is what allows the well to function. The river constantly recharges the aquifer, which keeps the well’s water level equal to the river’s water level.

Sustainability plays an important role, with the constant recharging of water from the river. Not all sites alongside rivers are suitable for this type of well. The

aquifer materials must be sufficiently porous to allow for the transmission of water, and the aquifer must have connectivity to the surface water. Before design could begin on the collector well, extensive studies were conducted to test the aquifer for the transmissivity of water. Studies were also conducted to aid in predicting not only water volume from the well but also water quality. This particular collector well is located approximately 100 feet back from an elevation that has been defined as the river’s “ordinary high-water mark.”

The completed well consists of a 13-foot diameter concrete caisson with a depth of approximately 45 feet extending through the aquifer. The well has six lateral screens for a total screen length of 1,175 feet in the aquifer. It is also equipped with three, 75-horsepower, vertical turbine pumps to lift raw water from the well to the water treatment plant.



Byron Hicks is a professional engineer with a focus on water/wastewater engineering, and he is also CEO of McClelland Consulting Engineers, Inc. Contact Byron by phone at (501) 371-0272 or email bhicks@mce.us.com.



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NEWSLETTER

NOVEMBER 2017

The Newsletter, provided by a'TEST consultants, is included in *City & Town* as a service of the Arkansas Municipal League Legal Defense Program.

House committee tackles pill dumping in West Virginia

The House Energy and Commerce Committee has waited months for answers concerning so-called “pill dumping” of opioids and their patience is running out. The Drug Enforcement Administration (DEA) has been slow in providing the committee a response, so a threat of subpoena is being considered. The committee has repeatedly asked for data on the companies supplying millions of Oxycodone and Hydrocodone pills in West Virginia since the state is heavily affected by the opioid epidemic.

Committee Chairman Greg Walden (R—Ore.) has contacted DEA Deputy Assistant Administrator Neil Doherty for the data and said, “To me, this is a pretty basic question. Who are the suppliers?”

It was originally thought the information would be provided within hours or days; however, that has not been the case.

Doherty indicated that some of the data had been provided to the committee prior to the current request and it was thought to be sufficient. According to Rep. Walden, the data furnished had not been sufficient and that another source provided information. The DEA reported that it had been unaware of the alternate source having the information. Since the subpoena threat has been mentioned, the DEA has agreed to make every effort to speed up answers to the committee.

According to committee member Joe Barton (R—Texas), “It is inexcusable when people are dying every day from opioid overdoses that we’ve got, apparently, a three-month, four-month, running dodge from the DEA. Something must be done—and soon, if lives are to be saved.”

Medical Review Officer and staff are “gatekeepers” of test results

According to Federal regulations and Guidance from the Department of Health and Human Services, the Medical Review Officer (MRO) is the “gatekeeper” of the testing process, from reviewing the Custody and Control Forms (CCF’s) being generated by the collectors, to

reviewing the results being reported by the laboratories, to being the final arbitrator in the issuance of test results.

The results, reviewed by the MRO are final. When an employer includes MRO services as part of their drug-free workplace program, they have agreed to accept his or her results and, to stay legally sound, should remain committed to accepting the issued results as final. Trying to “out-guess” the issued results by a qualified physician who has received additional training for federal guidance on drug testing, is a decision by an employer that can lead to challenge. And yet, employers try to do just this very thing—and often. If an employer attempts to overturn a final MRO report, and it becomes an employee legal challenge, the employer would have to provide to a court their credentials to make this change. That could pose a serious problem.

If you depend on an MRO to interpret “non-negative” drug test results, then you should trust them to do the right thing for you and for your employee. If you choose not to use an MRO, our staff will try to offer you guidance on how to review a questionable test result; however, they are not physicians and they may refer you to an MRO.

Too often we encounter employers that want to second guess a test result based upon what they would like the test result to be, and that is dangerous. The laboratory simply reports the presence of a drug or multiple drugs in the specimen that are at or above the established cut-off levels. When properly used by a person, with a current prescription and at the prescribed levels being present in the sample, then the use is legally permissible. It is the responsibility of the MRO to make the determination as to whether any drugs present in the specimen are legitimate. The review takes a great deal of expertise, and the review process is a precise procedure by the physician and the MRO assistants.

Using the MRO review in a drug-free workplace program is a critical element that gives legal soundness to the program and protects the individual subject to testing from being penalized incorrectly as a drug abuser or using drugs illegally.

a'TEST CONSULTANTS, Inc., provides drug and alcohol testing as a service of the Arkansas Municipal League Legal Defense Program. The program helps cities and towns comply with the U. S. Department of Transportation's required drug testing for all holders of commercial drivers' licenses.



League members set record attendance for HR workshop

Elected officials and personnel directors from across the state gained new information on personnel matters affecting Arkansas's cities and towns at a workshop held Oct. 26 at the League's North Little Rock headquarters. With 133 participants, an attendance record was set for the annual HR and Personnel Matters workshop, part of the League's Voluntary Certification Program.



A large portion of the training was on employment law and included who is and isn't responsible for the appointment and removal of certain employees. The workshop featured an update on the Fair Labor Standards Act including definitions of exempt and non-exempt employees, as well as uniformed vs. non-uniformed personnel. Guidance was provided on what makes for a comprehensive employee manual and solid record retention schedule.

The workshop also included training on preventing workplace violence. Situational awareness was emphasized, as was the importance of what to do in an active shooter situation. This workshop offered five hours of

core education credits for qualified municipal officials participating in the Voluntary Certification Program. Individuals achieving certification status will be recognized during the Opening Night Banquet at the League's 2018 Winter Conference in Fort Smith. 🏛️



ARKANSAS MUNICIPAL LEAGUE



GREAT CITIES MAKE A GREAT STATE

Voluntary Certified Continuing Education Program

The League's Voluntary Certified Continuing Education Program continues in 2018 with a workshop covering topics helpful to municipal leaders. The voluntary certification plan is, approved by the Executive Committee, and consists of 21 credit hours of topics.

For those city officials who have completed the 21 hours of core curriculum, you must annually obtain 6 hours of continuing education to maintain your certification status. The required 6 hours must be gained by attending the hours of continuing education offered at the 2018 Winter Conference and the 84th Annual Convention.

The Program is for Arkansas mayors, city administrators, city managers, city directors and council members, city recorders, recorder/treasurers, city clerks, clerk/treasurers.

The next workshop at League Headquarters is:

- City Government 101: Who Does What at City Hall (5 core hours), 9:30 a.m. to 3:30 p.m., April 4, 2018, at League headquarters.
- For more information contact Ken Wasson at 501-374-3484 Ext. 211, email kwasson@arml.org or Tricia Zello at 501-374-3484 Ext. 285, email tzello@arml.org.



Smokey the Bear encourages schoolchildren in McGehee as they plant trees during their Arbor Day celebration in October.

The benefits to becoming a Tree City USA are numerous



By Alison Litchy

Designed for municipalities and sponsored by the Arbor Day Foundation, Tree City USA is a tree management program focused on planting and properly managing trees. There are 3,461 Tree City USA communities nationwide.

Tree City USA provides the framework for community forestry management in cities and towns across the country. Municipalities must meet four basic requirements to become a Tree City USA:

1. Establish a tree board or designate a department to be responsible for the public trees.
2. Create a tree ordinance covering tree care and protection.
3. Budget \$2 per capita for community forestry.

4. Observe and proclaim Arbor Day.

Cities and towns considering becoming a Tree City USA are often concerned by the requirement that \$2 per capita be budgeted for trees. Municipal budgets are, of course, tight. In this case, however, the money does not need to be a cause for concern. The benefits far outweigh the costs, which you will see, is almost nonexistent.

According to studies done by Auburn University, urban forests can reduce energy costs by up to 25 percent. Trees help communities across the country avoid millions of dollars in stormwater management costs. For more information on how this process works check out our article on stormwater in the April 2017 issue of *City & Town*. Trees also boost property values by as much as 21 percent.

Two dollars per capita sounds like a lot of money. Many cities' first thought is simply, "this is not going to happen." Here's some good news about this requirement: Your city is probably already spending the money. Many costs can be included into this standard. Examples of expenses include but are not limited to city worker salaries (pro-rated by percent of time they work on trees), contract work, tree purchases, watering, mulching, dead tree removal, leaf and brush pick up and grinding, an existing Arbor Day program, and training by city workers who learn about tree care. As you can see, a wide variety of expenses apply toward this \$2 requirement, and these types of expenditures add up fast.

The remaining three requirements can also be easily managed. The tree board can be added to an existing board if needed. This means tree board business can be an additional agenda item, making it easier to accomplish. Another way to satisfy this would be to assign it to someone in a department who is in charge of the city's trees. If you already have this person, the requirement is done. Most cities end up creating a standalone tree board that features a wide range of people, from professionals to citizens who care about trees. This board can assist the city with volunteer tree plantings as well as fundraising.

The tree ordinance can be as broad or as specific as needed for the city's particular needs. Example tree ordinances can be found at: www.aad.arkansas.gov/tree-ordinance-examples.

The final and best requirement is the Arbor Day celebration. This is the fun part. It can be as basic or as complex as you would like it to be. Some cities, like Conway, make it a large celebration that has many partners involved. Local schools grow trees to give out, volunteers hand out hot dogs, art contests are held, trees are planted, and more. Other cities do a simple tree planting. Both are equally valuable and acceptable.

According to the Arbor Day Foundation, there are many benefits to receiving the Tree City USA designation, including increased local pride and the demonstration of the town's commitment for a healthier environment. Tree City USA communities often receive preference for community forestry grants, draw more tourism, and entice new businesses and residents to the area.

Grants available for Tree City USA designees

For existing Tree City USA communities, there are several grant opportunities available. Proposals that are eligible include (but are not limited to):

- Parking Lot Improvements for Stormwater Runoff—Installing bioswales and rain gardens

with trees, or retrofitting parking spaces with tree planter islands.

- Tree Friendly Streets—Incorporating bioswales with trees between streets and sidewalks and designing tree-planting areas that allow for root space and canopy growth over streets.
- Open Space—Restoring streamside buffers or planting trees to reduce storm water run-off.
- Park Improvements—Planting trees in high use areas such as playgrounds and picnic areas to help reduce sunburns and cool the air.

For grant information please contact me at the number or email below.



Alison Litchy is urban forestry partnership coordinator with the Arkansas Forestry Commission. Call Alison at (501) 580-9609 or email alison.litchy@arkansas.gov.

"The greatest thing in this world is not so much where we stand as in what direction we are moving."
— Goethe

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City leaders from Alma and Morrilton met recently to talk economic development strategies.

Economic development: A team sport

By Amy Whitehead

Economic development is a team sport. While there may be a lead economic developer (or not) in your city, the city government will always have a role to play in supporting and facilitating economic development and growth. Some of the economic development factors that a city can influence include infrastructure, state and federal policies, local regulations and permitting, quality of life and place initiatives, and local funding streams for economic development. However, economic development will be most successful when key relationships and partnerships are formed at the local level to get everyone “reading from the same playbook.”

Recently, a contingent of local leaders from Alma traveled to Morrilton to benchmark against their progress and take a driving tour with Mayor Allen Lipsmeyer. Mayor Lipsmeyer offered several key insights that illustrate economic development teamwork at the local level.

Nurture the city and chamber relationship

Regarding his relationship with Jerry Smith, the Morrilton Area Chamber of Commerce director and county economic developer, Lipsmeyer said, “Jerry and I have a lot of trust. We talk on a daily basis regarding city, chamber and economic development relationships.”

The key features of their relationship are consistent communication, trust, and confidentiality. This allows the mayor and the chamber to reach a mutual understanding of the barriers and opportunities for people to live and work in the area, and for business investment to occur. The financial relationship between the city, chamber, and Conway County Economic Development further strengthens the local community and economic development efforts that otherwise would not occur in isolation.

Open lines of communication with nearby communities

Economic development is also increasingly regional. Your workforce and retail customers come from the region, and your community can capitalize on many of the assets in your vicinity even if they do not happen to be within the city limits.

To better align and coordinate efforts within Conway County, a group called the Core Connection began meeting. This group consists of key leaders and organizations in the county, including the mayors, Petit Jean State Park, Winthrop Rockefeller Institute, community college chancellor, county judge, school superintendents, and state legislator.

“We knew he had to bring down barriers within the county,” Lipsmeyer said. “The Core Connection group meets monthly. We have no agenda and we are not trying to solve any specific problems. It is relationship building and a sense of togetherness, which is very helpful for economic development. There is nothing magical about this, it’s all about relationships.”

Establish positive relationships with the city council

In many cities, there is a disconnect between the mayor and city council. Without a level of trust and shared agreement about top priorities, it is difficult to move quickly on projects. Lipsmeyer explained that having a good relationship with the council results in fewer surprises and less resistance when it comes to moving the city’s agenda forward.

“The mayor runs the day-to-day operations,” he said. “He or she should not shift the blame or push things off on the council. If a Mayor can make the council’s life easier and reduce any in-fighting, your community will be better positioned for economic development.”

“We aren’t going to wait for something to happen, we are going to make something happen,” Lipsmeyer said.

In order for that to happen, the city council should be part of the economic development team.

Tell your story

In your community there may be positive things happening, but people inside and outside your community may not know about it.

“Things are happening, but the public doesn’t always know,” Lipsmeyer said. “When you put things down on paper and show people, it builds hope and gets people involved. They want to clean up their property, they want to invest and be a part of it. Things don’t happen immediately, but you have to celebrate the milestones as they come.”

The importance of telling its story became even clearer when Morrilton invited the Arkansas Economic Development Commission and key staff members to meet in Morrilton, which was the first time they had done so in 60 years. Once the meeting was confirmed, they worked for months preparing for the meeting. The chamber and city mapped out a tour for the commissioners and staff, stopped at local businesses with the commission, and provided them a nice meal on Petit Jean Mountain.

One of the places that AEDC saw was an empty call center in the city. Shortly thereafter, with assistance from AEDC, TeleTech announced that they would locate in the empty call center, creating 350 new jobs with the possibility of up to 500 jobs.

“AEDC only shows sites that meet the prospect’s requirements, but the more they know about your sites and your assets the better,” Lipsmeyer said. “Also, AEDC wants to know that your leadership has the ability to handle big challenges and get things done, and that the local presentation will be professional and convincing in order to make the final sale. I believe these two points about the site selection process were handled during that meeting with the commission.”

Since Lipsmeyer began as Mayor in 2015, there have been close to \$250 million in projects that are completed or ongoing in Morrilton. He is proud of these investments, but more proud of the relationships and positive outlook that the community has developed.

“Accentuate your assets, talk them up, and look at yourself in a new way,” Lipsmeyer said.



Amy Whitehead is the Director of the Center for Community and Economic Development at the University of Central Arkansas.

It's budget time again

By Chad Gallagher

It's that time of year again—budget time. Almost every year I write a column in this space about the municipal budget, and it is always one to which I get the most feedback from city officials. By the budget, cities live and die, and getting it right makes all the difference in the world. Nothing better states the priorities, vision, and mission of a city better than its budget. And it can be a frustrating process for the city. Budgets are not only a legal obligation and a guiding document, but they also speak to outsiders about your city's leadership and viability.

Municipal budget planning is a time to set priorities, evaluate income and sales tax receipts, utility rates, expenditures, capital needs, and to figure out how to make the money go as far as possible. Budgeting is also an act of collaboration. Arkansas law requires the mayor to submit a budget and the council to approve or disapprove. This power sharing is designed to ensure neither branch is too strong.

Municipal budgets are often strained by the growing range of responsibilities cities carry. Cities and towns are responsible for police and fire protection, code enforcement, utility services, solid waste, economic development, infrastructure improvements, animal control, parks and recreation, planned growth, and much more. City leadership must find enough funding opportunities to keep pace with new and proposed projects. This is one reason that the grant process is important. However, it is also why creating the municipal budget should be a purposeful, strategic exercise.

In its simplest form, the budget is a projection of income and plan for expenditures. Your expenditures play a pivotal role because they impact the quality of life of citizens.

Since the municipal budget determines the amount of resources available to each department, budgeting usually exerts more influence on what gets done than a strategic plan. The abundance or scarcity of funds dictates public projects more than any other factor. It is because the budget is such an important part of municipal government that it should be tied to a strategic plan. The budget is the running back carrying the vision toward the goal line.

Building a haphazard budget, or simply following what was done the year before and the year before that, leads to stagnation. It can also lead to so many budget amendments that the initial document becomes meaningless. Governing simply cannot be about shuffling the numbers a bit from year to year and passing the same old thing.

Every municipality should have a governing strategic document, or a "community blueprint." It maps out a future direction and paints a picture of the city you envision

if all your plans are successful. Each community blueprint should cover a wide spectrum of issues and clearly articulate the city's overall vision, values, and objectives. The budget should advance the fulfillment of this vision. Every mayor and city council can articulate what they hope to accomplish and what they would like to see transpire in the community, even if a formal process has not been conducted. While we recommend a formal process be initiated, it is fundamental that the budget be tied to these larger goals.

One way to build a better budget is to create departmental objectives that are tied to the budget. Doing so helps move the vision step by step toward achievement. Specifically, creating a capital plan that projects long-term capital improvement needs over several years allows the city council to plan rather than react.

Creating a strategic budget also helps in your grant writing efforts. It allows you to demonstrate a thoughtful, organized approach to handling funds. It also allows the funder to see the city's good stewardship of resources, its practical planning capacity, and helps prove that when a grant request is made the need is genuine and any assistance given compliments the city's thoughtful efforts. Cities should also look ahead and budget any potential matching funds in a contingency line item that a likely grant may require.

A deliberate community engagement process can enhance building the budget. Invite city employees to meet with you in small groups to get their opinions. Hold neighborhood meetings, town halls, and meet for coffee with various citizens in order to get input.

The budget process impacts every municipal activity. When you can improve the budget process, it is an improvement for your entire community.

Budgeting tips:

- Outline long-term strategic goals and tie the budget to these.
- Create departmental objectives that help the annual budget reflect the city's long term, multi-year advancement.
- Invite the community to participate in the budget process.
- Develop a capital improvement plan that allows major capital outlay projects to be considered over multiple years.
- Budget matching funds for grant programs that the city has a good chance at securing.

MHBF holds seminar

The League's Municipal Health Benefit Fund (MHBF) hosted 103 member officials and employees Oct. 13 at its North Little Rock headquarters to provide an overview of the program and outline changes for the coming year. The agenda included prescription benefit updates, a look at telemedicine opportunities for members through eDoc



America, plan enrollment and eligibility requirements, information about the bariatric weight loss program, and League wellness initiatives. 🏛️

Dwight Davis with EBRx/UAMS gives a prescription benefit update.

Jonesboro lands grant for pedestrian/bicycle path

The city of Jonesboro has received a grant for \$449,770 in Transportation Alternatives Program funding from the Arkansas Department of Transportation for a pedestrian/bicycle path between downtown and Arkansas State University. The grant includes a \$99,954 local match.

The city previously developed a master bicycle and walking trail plan. Long-term planning and vision casting is critical in securing grant funds.

The city also leveraged community engagement through a survey to help win the grant. The survey determined that 47 percent of Jonesboro residents identified the trail as the city's top priority.



Chad Gallagher is principal of Legacy Consulting and a former mayor of De Queen. Contact him at (501) 246-8842 or email chad.gallagher@legacymail.org.



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Changes to 2017 Directory, Arkansas Municipal Officials

Submit changes to Whitnee Bullerwell, wvb@arml.org.

As of August 1, 2017, Act 879 of the 91st General Assembly changed the term "Alderman" to "Council Member." Please note this update in terminology will be used moving forward. Note: CM=Council Member.

Altus	Delete R/T Patricia Salazar	Fisher	Delete R/T (Vacant)	Lavaca	Delete FAX 479-674-5106
	Add R/T (Vacant)		Add R/T Jennifer Bush		
Benton	Delete PC Kirk Lane	Glenwood	Delete DJ K. Leanne Daniel	Mineral Springs	Delete CA K. Leanne Daniel
	Add PC Scotty Hodges		Add DJ (Vacant)		Add CA (Vacant)
Bradley	Delete R/T Mike Rodriguez	Gould	Delete CM (Vacant)	Monticello	Delete M (Vacant)
	Add R/T LaKeisha Young		Add CM Denise Williams		Add M David Anderson
	Delete PC Xavier Pastchol	Haskell	Delete CEO Tim Howard	Mountain Pine	Delete M Rick Petty, Sr.
	Add PC (Vacant)		Delete CA Sam Ed Gibson		Add /A/M Morgan Wiles
Camden	Delete DPW Same Steelman		Add CA (Vacant)	Norphlet	Delete Mail P.O. Box 31
	Add DPW Shamir Dorsey	Harrison			Add Mail P.O. Box 23
	Add PRD Amy Tatum		Delete CM David Wilson	Oppelo	Delete R/T Cathy Anderson
Cave City	Delete R/T (Vacant)		Add IT David Wilson		Add R/T LeAnn Cornett
	Add R/T Lavonna Ables	Horatio	Add CM John Eoff	St. Francis	Delete CM Ralph Lewis
Coal Hill	Add CM Johnny Reynolds		Delete R/T Donna Walker		Add CM Darrell Lawrence
	Add CM Stacy Cox	Humnoke	Add R/T Deborah Neel	Thornton	Add CM Donna Massey
Conway	Delete AM Aaron Knight		Delete CM Joyce Staggs	Zinc	Delete CM Marion Newman
	Delete IT Lloyd Hartzell		Add CM Rachel Fleming		Add CM Ricardo Kim
	Add IT Aaron Knight	Jonesboro	Delete FO (Vacant)		Delete CM Mary Marshall
Decatur	Delete CM Bill Montgomery		Add FO Bill Reznicek		Add CM Angela Oglesby
	Add CM David Sutton		Add GA Tiffny Calloway		

Obituaries

EDWIN BOYD ALDERSON JR., 77, who served as Union County municipal judge for 20 years, served as a special chief justice of the Arkansas Supreme Court, two terms on the Arkansas State Board of Law Examiners, and who served on the Arkansas Judicial Ethics Advisory Committee since its inception in 1992, died Oct. 8.

NAN BARTLETT, 81, a Fort Smith city director from 1989 to 2004, died Oct. 20.

JAMES "JIM" LEROY CHEEVER, 55, a Yellville council member and 20-year volunteer fireman who earned the rank of captain, died Oct. 25.

K. LEANNE DANIEL-MYRICK, 58, Pike County district judge since 2006 and a former city attorney for Mineral Springs and Glenwood, died Sept. 23.

DAVID DUNN, 52, of Forrest City, a former state representative who served on President Donald Trump's Commission on Election Integrity, died Oct. 16.

CHARLES DAVID LINAM, 75, former mayor and council member of Decatur, died May 25.



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2017 Directory

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Little Rock among best for entrepreneurs, study shows

Personal finance platform SmartAsset conducted a study to find out which cities are the best places for aspiring entrepreneurs to become their own bosses, *Entrepreneur* magazine reported Oct. 11. It assembled data based on six factors: the percent of self-employed workers in the city, their average income, median housing costs, median housing costs as a percent of self-employed income, the city's tax environment, and its unemployment rate.

The states that are most represented in the top 10 are Texas, Louisiana, Kansas, Arkansas, Kentucky, Utah, and Tennessee. Little Rock placed ninth on the list of top cities. Amarillo, Texas, is the top city; Lubbock, Texas, is number two; and Dallas is fifth on the list.

ACCRTA hosts Region IV meeting in Fort Smith

The Arkansas City Clerks, Recorders, and Treasurers Association (ACCRTA) is hosting the International Institute of Municipal Clerks (IIMC) Region IV meeting Dec. 6-8 in Fort Smith. Region IV includes members from the states of Arkansas, Louisiana, Mississippi, Oklahoma, and Texas. Arkansas clerks, recorders, and treasurers are encouraged to attend and assist in welcoming delegates from the other four states. Attendees will stay at the Courtyard Marriott in downtown Fort Smith and the meeting will be held at the Convention Center. The registration fee is \$150 and includes instruction, materials, a Wednesday reception, refreshments, Thursday lunch and dinner, and transportation to group activities.

For more information, please contact Diane Whitbey at (501) 975-8617 or email Dwhitbey@nlr.ar.gov, or contact Andrea Williams at (870) 239-7500 or email andrea.williams@papragouldcity.org.

DHS names Volunteer Community of the Year Award winners

The Arkansas DHS Office of Communications and Community Engagement has announced the names of the 12 communities to earn the 2017 Volunteer Community of the Year designation. The communities being honored this year are: Benton, Bentonville, Clarkridge, Clarksville, Everton, Fort Smith, Greenbrier, Jonesboro, Marianna, Mountain Home, Siloam Springs, and Van Buren. On Thursday, Jan. 11, 2018, the awards will be presented to the honorees at a noon luncheon during the Arkansas Municipal League's Winter Conference in Fort Smith at the DoubleTree by Hilton/Fort Smith City Center.

Springdale achieves top fire protection rating

Springdale has attained an ISO rating of 1, the best fire insurance rating the insurance industry offers, the *Northwest Arkansas Democrat-Gazette* reported Oct. 25. Ratings are determined by the Insurance Services Office, or ISO, of Jersey City, N.J., a risk evaluation company. Its ratings are used as the basis for fire insurance rates throughout the United States. Ratings are based on water supply, response times, fire department equipment and training, and other factors. ISO uses a rating system where 1 is best and 10 is worst.

Springdale is now the eighth city in Arkansas to reach a Class 1 ISO rating and joins Rogers as the only Northwest Arkansas city to reach that goal. The rating will go into effect in February. 🏠

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The deadline for enrollment in the Arkansas Municipal League 2018 Municipal Officials and Department Heads Accidental Death and Dismemberment Plan is Dec. 31, 2017.

Contact
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twilliams@arml.org.

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return to the League at your
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Delta Caucus meets new DRA co-chair, talks economic issues

By Andrew Morgan, League staff

The Mississippi Delta Grassroots Caucus met to discuss the many challenges facing the region, particularly in areas like job creation, lagging infrastructure, and access to health care, during a two-day conference Oct. 19-20 in Little Rock. The meeting also offered participants the opportunity to hear from agency heads, state and local elected leaders offer their positions on issues that affect the eight-state Delta region.



Kinder

In August President Donald Trump appointed former Missouri Lt. Gov. Peter Kinder to be federal alternate co-chair of the Delta Regional Authority, the agency tasked with promoting economic development in the region, which includes parts of Alabama, Arkansas, Illinois, Kentucky, Louisiana, Mississippi, Missouri, and Tennessee. Kinder was on hand to introduce himself and share his thoughts during a Thursday, Oct. 19 session in the rotunda of the Arkansas State Capitol.

In his first several weeks as co-chair, Kinder said he and the staff had trimmed nearly half a million dollars from the agency's administrative budget, which he called a good start.

"We're going to push those resources out to the communities who need them, where they need to be," Kinder said.

The DRA's service area includes 252 counties and parishes and nearly 10 million residents, and the area faces some of the most challenging economic conditions in the country, he said.

"We recognize these great challenges, but we also recognize the great opportunity that lies before us,"

Kinder said. "So to assist the Delta region to attain the economic prosperity our people deserve, we are focused now more than ever on four congressionally mandated priorities."

He listed the four priorities as basic public infrastructure, transportation infrastructure, workforce training, and business development.

Kinder pledged to continue to leverage the DRA's investments to serve the most rural and most impoverished communities in the region.

"At the DRA we will be the voice for those who are too often forgotten about. We will champion rural policy issues to ensure that we meet the needs of the people we are charged to represent. DRA will remain steadfast in our commitment to invest in the physical and human infrastructure of the folks of the Delta region by supporting projects that contribute to job creation, workforce competitiveness, and modern infrastructure improvements."

The president has announced his intent to nominate Christopher Caldwell of Little Rock to be federal co-chairman of the DRA, pending Senate approval. Caldwell currently serves as the director of special projects for Sen. John Boozman.

Gov. Asa Hutchinson spoke to the Delta Caucus during its Friday, Oct. 20 session in the Great Hall of the Clinton Presidential Library. He spoke to the success of Arkansas Works, the state's version of Medicaid expansion under the federal Affordable Care Act. It's expanded access to health care for the state's poorest residents, particularly in the Delta, and helped rural hospitals, he said. To make it more sustainable moving



Hutchinson

forward, Hutchinson said, he's seeking a waiver to lower the threshold for participation from 138 percent of the federal poverty level to 100 percent, which would move about 60,000 people from Arkansas Works over to the ACA exchange.

"The reason is we want to concentrate our limited resources from the state perspective on those who need it the most," Hutchinson said.

If the waiver is approved this would take effect early next year.

Rep. Rick Crawford, who represents 30 counties in east Arkansas, many in the Delta, also addressed the caucus.

"I represent more Mississippi River miles than any other Congressman," Crawford said.

He estimated it at 690 river miles from Missouri to Louisiana.

"In Washington I call it the East Coast of Arkansas," he said.

One of the keys to lifting the Delta from poverty is to keep people living and working there rather than leaving, he said, and he touted the vocational education opportunities in the region, particularly those that specialize in skills needed by local industries.

"That's a great marriage of education and application of an industry," Crawford said.

To better learn about the needs of the region's constituents, Crawford created an informal advisory group he dubbed DREAM, or Delta Regional Economic Advancement Mission, comprised of local leaders. They've discussed issues like workforce needs and ideas for solutions.

"Look, I'm going to tell you this, there's no amount of federal money that's going to fix that problem," Crawford said. "I can't come into a community and say 'here's your problem and here's how to fix it.'"

The solutions, he said, have to come from within the community.

"People in that community can identify a problem and people in that community can identify a solution, and they can work together to effect that in a positive way."

He claimed that it's not a shortage of money but a lack of communication. As an example he cited a 2013 meeting of health care providers and local stakeholders



Crawford

in Lake Village at which five federal agencies were represented.

"The other four didn't know that they were there and didn't know what they were doing," Crawford said.

Their efforts were duplicative and often redundant, he said.

"Why does this matter? Because at the same time, over a 20-year period, we've spent billions of dollars in the Delta region and have not seen any measurable improvement in health care statistics in the Delta, not one bit."

The region doesn't make "highest and best use" of its resources, he said. He advocated that teachers push more young people toward workforce education to gain skills in various service industries. A traditional four-year college degree isn't the only kind of success, he said.

Part of the problem is a general lack of work ethic, he claimed. He cited a business in Osceola that offers a starting pay of \$13 an hour and offers reimbursement for educational expenses. People walk off the job after two or three days, he said.

"Now how are we going to fix that problem," Crawford asked? "That is systemic. I'd like to say it's generational. It's not. We can blame Millennials—no. This is not a Millennial problem. This is a societal problem and we gotta get our arms around modeling the value of work and the results that it yields."

Crawford said he wanted to be an asset and resource, but that solutions have to come from within the community. 🏛️

2017 State Turnback Funds

Actual Totals Per Capita						
MONTH	STREET		SEVERANCE TAX		GENERAL	
	2016	2017	2016	2017	2016	2017
January	\$5.0284	\$5.3276	\$0.2297	\$0.3041	\$2.1382	\$2.1473
February	\$5.1992	\$5.5378	\$0.1524	\$0.1894	\$1.0775	\$1.0884
March	\$4.6255	\$4.7222	\$0.1655	\$0.3450	\$1.0778	\$1.0886
April	\$5.5340	\$5.3517	\$0.2342	\$0.3611	\$1.0777	\$1.0886
May	\$5.4590	\$5.4824	\$0.0745	\$0.2602	\$1.0773	\$1.0864
June	\$5.2768	\$5.5686	\$0.0968	\$0.1858	\$1.0778	\$1.0881
July	\$5.6734	\$5.5610	\$0.0987	\$0.2628	\$2.8803	\$2.9480
August	\$5.0337	\$5.5557	\$0.1292	\$0.2711	\$1.2006	\$0.9499
September	\$5.3389	\$5.4801	\$0.1482	\$0.2230	\$1.0906	\$1.0881
October	\$5.5217	\$5.5047	\$0.2562	\$0.2508	\$1.0896	\$1.0888
November	\$5.3393		\$0.2306		\$1.0881	
December	\$4.9184		\$0.2078		\$1.0884	
Total Year	\$62.9483	\$54.0918	\$2.0238	\$2.6533	\$15.9639	\$13.6622

Actual Totals Per Month						
MONTH	STREET		SEVERANCE TAX		GENERAL	
	2016	2017	2016	2017	2016	2017
January	\$9,482,577.19	\$10,065,525.00	\$433,179.54	\$574,575.98	* \$4,032,277.00	*\$4,056,819.92
February	\$9,804,689.33	\$10,462,690.50	\$287,481.18	\$357,751.63	\$2,031,997.39	\$2,056,417.62
March	\$8,722,769.73	\$8,921,686.11	\$312,010.76	\$651,783.55	\$2,032,596.84	\$2,056,718.50
April	\$10,436,025.60	\$10,110,987.00	\$441,661.71	\$682,243.26	\$2,032,297.66	\$2,056,718.50
May	\$10,294,480.80	\$10,363,642.30	\$140,536.93	\$491,893.79	\$2,031,495.51	\$2,053,761.87
June	\$9,950,873.55	\$10,526,632.40	\$182,493.78	\$351,199.83	\$2,032,597.66	2,056,937.75
July	\$10,698,830.40	\$10,512,280.90	\$186,206.19	\$496,864.92	** \$5,431,589.73	*** \$5,572,710.46
August	\$9,492,433.07	\$10,502,217.40	\$243,594.47	\$512,555.17	\$2,264,157.25	\$1,795,649.71
September	\$10,068,067.87	\$10,359,333.50	\$279,548.09	\$421,562.72	\$2,056,681.01	\$2,056,885.50
October	\$10,421,889.30	\$10,405,765.80	\$483,529.74	\$474,027.01	\$2,056,531.47	\$2,058,156.39
November	\$10,087,659.40		\$435,692.77		\$2,055,823.30	
December	\$9,292,326.92		\$392,523.22		\$2,056,318.09	
Total Year	\$118,752,623.16	\$102,230,760.91	\$3,818,458.38	\$5,014,457.86	\$30,114,362.91	\$25,820,776.22

* Includes \$2 million appropriation from the Property Tax Relief Fund

** Includes \$3,517,035.84 supplemental for July 2016

*** Includes \$3,515,747.46 supplemental for July 2017

Local Option Sales and Use Tax in Arkansas



2017 Elections

- NEWTON Co., Feb. 14**
Failed. 1%
- BLYTEVILLE, May 9**
Passed. .5%
- BULL SHOALS, May 9**
Passed. 1%
- GREENLAND, June 12**
Passed. 1%
- PINE BLUFF, June 12**
Passed. 5/8%
- TONTITOWN, July 11**
Passed. 0.75%
- NORTH LITTLE ROCK, Aug. 8**
Passed. 1%
- BAXTER Co., Sept. 12**
Passed. 1%
Passed. .25%
- CENTERTON, Sept. 12**
Passed. 1%
- MOUNTAIN HOME, Sept. 12**
Passed. .375%

KEY: Counties not collecting sales tax

Source: Rachel Garrett, Office of State Treasurer

See also: www.dfa.arkansas.gov

Sales and Use Tax Year-to-Date 2017 with 2016 Comparison (shaded gray)								
Month	Municipal Tax		County Tax		Total Tax		Interest	
January	\$51,749,675	\$49,037,009	\$46,139,133	\$43,720,229	\$97,888,807	\$92,757,238	\$15,903	\$15,812
February	\$60,007,416	\$59,477,239	\$52,583,090	\$51,693,904	\$112,590,506	\$111,171,143	\$17,386	\$20,455
March	\$48,225,282	\$45,484,389	\$42,723,485	\$41,503,958	\$90,948,767	\$86,988,347	\$18,863	\$17,357
April	\$50,349,075	\$51,278,433	\$44,591,728	\$46,543,122	\$94,940,803	\$97,821,554	\$15,747	\$19,032
May	\$55,441,606	\$51,716,750	\$48,861,910	\$46,509,945	\$104,303,516	\$98,226,695	\$17,059	\$16,799
June	\$50,977,784	\$48,045,270	\$45,261,893	\$42,836,823	\$96,239,677	\$90,882,093	\$17,534	\$17,947
July	\$55,472,881	\$52,527,961	\$49,248,601	\$47,321,806	\$104,721,482	\$99,849,766	\$18,995	\$17,750
August	\$54,840,523	\$52,254,925	\$49,357,901	\$47,594,177	\$104,198,425	\$99,849,102	\$15,982	\$17,169
September	\$53,692,981	\$53,746,167	\$48,991,616	\$49,430,573	\$102,684,597	\$103,176,740	\$45,866	\$18,913
October	\$53,796,257	\$52,105,594	\$49,299,660	\$47,384,899	\$103,095,917	\$99,490,493	\$79,279	\$17,666
November		\$53,632,182		\$48,831,434		\$102,463,617		\$17,523
December		\$51,969,068		\$46,917,820		\$98,886,888		\$17,198
Total	\$534,553,479	\$621,274,986	\$477,059,017	\$560,288,690	\$1,011,612,496	\$1,181,563,676	\$262,615	\$213,621
Averages	\$53,455,348	\$51,772,916	\$47,705,902	\$46,690,724	\$101,161,250	\$98,463,640	\$26,262	\$17,802

October 2017 Municipal Levy Receipts and October 2017 Municipal/County Levy Receipts with 2016 Comparison (shaded gray)

CITY SALES AND USE TAX	AMOUNT	LAST YEAR	Franklin	2,708.10	2,518.31	Mountainburg	11,937.27	12,324.65	Crossett	60,146.63	54,398.86
Alexander	76,857.59	65,475.04	Garfield	11,782.28	9,024.98	Mulberry	28,600.80	27,805.02	Fountain Hill	1,911.32	1,728.67
Alma	233,156.45	215,842.46	Garland	2,576.08	3,292.70	Murfreesboro	33,977.55	26,544.19	Hamburg	31,203.73	28,221.82
Almyra	5,361.12	3,500.71	Gassville	17,322.55	15,390.95	Nashville	108,801.24	107,488.74	Montrose	3,866.34	3,496.86
Alpena	5,607.07	1,172.22	Gentry	51,179.63	40,619.04	Newport	169,650.62	193,305.21	Parkdale	3,025.35	2,736.24
Altheimer	2,556.59	2,446.21	Gilbert	625.95	NA	Norfolk	4,522.68	4,522.68	Portland	4,696.40	4,247.60
Altus	6,151.34	5,683.44	Gillett	14,857.25	12,899.04	Norman	2,180.59	2,022.72	Wilnot	6,007.01	5,432.97
Amity	10,464.32	9,664.47	Gillham	3,412.44	4,721.75	North Little Rock	1,479,899.60	1,366,225.17	Baxter County	334,782.07	329,554.45
Anthonyville	872.73	183.71	Gilmore	438.51	171.89	Oak Grove	877.49	721.42	Big Flat	1,452.24	1,429.56
Arkadelphia	180,859.33	176,894.87	Glenwood	72,172.41	56,662.11	Oak Grove Heights	5,602.49	4,246.33	Briarcliff	3,295.46	3,244.00
Ash Flat	90,812.87	82,257.74	Gosnell	15,996.83	14,765.64	Ola	16,132.02	20,157.96	Cotter	13,544.88	13,333.38
Ashdown	122,861.70	125,086.58	Gould	12,835.89	12,583.47	Oppelo	3,157.61	3,241.11	Gassville	29,016.77	28,563.68
Atkins	53,548.71	52,028.09	Grady	4,382.95	3,868.28	Osceola	94,136.51	100,779.04	Lakeview	10,347.17	10,185.60
Augusta	25,090.43	32,282.06	Gravette	58,260.98	86,350.96	Oxford	1,576.00	1,081.07	Mountain Home	173,821.36	171,107.14
Austin	32,799.23	29,130.65	Green Forest	83,617.85	81,401.00	Ozark	200,337.82	172,514.02	Norfork	7,135.50	7,024.08
Avoca	6,626.63	6,331.97	Greenbrier	171,306.70	157,671.27	Palestine	31,080.46	19,798.79	Salesville	6,283.72	6,185.59
Bald Knob	52,473.37	32,524.65	Greenland	19,739.67	18,889.59	Pangburn	8,021.89	8,058.03	Benton County	726,741.94	739,260.41
Barling	48,263.24	50,284.39	Greenwood	215,574.16	202,882.28	Paragould	313,008.15	288,684.52	Avoca	8,348.05	8,491.85
Batesville	608,109.62	632,619.91	Greers Ferry	21,325.80	18,087.97	Paris	77,104.61	66,186.70	Bella Vista	453,771.08	461,587.50
Bauxite	15,150.60	5,773.54	Guion	6,460.82	5,308.51	Patmos	528.33	412.42	Bentonville	603,881.96	614,284.11
Bay	8,799.71	7,730.08	Gum Springs	337.25	322.13	Patterson	1,127.37	1,221.25	Bethel Heights	40,576.98	41,275.94
Bearden	16,423.20	10,495.72	Gurdon	22,233.72	20,585.06	Pea Ridge	56,487.09	52,753.41	Cave Springs	33,032.95	33,601.95
Beebe	126,071.24	113,067.99	Guy	6,003.96	4,623.44	Perla	2,633.37	4,069.59	Centerton	162,769.80	165,573.59
Beehive	110.85	393.86	Hackett	5,240.24	4,972.95	Perryville	20,810.31	20,937.59	Decatur	29,064.20	29,564.85
Bella Vista	156,969.20	159,574.28	Hamburg	31,417.95	28,969.24	Piggott	62,560.24	62,008.08	Elm Springs	2,343.61	2,383.98
Belleville	1,877.93	2,581.38	Hardy	20,850.36	18,963.94	Pine Bluff	936,706.76	871,767.49	Garfield	8,587.54	8,735.46
Benton	1,502,258.65	1,398,627.35	Harrisburg	52,966.62	51,818.32	Pineville	2,164.86	1,774.30	Gateway	6,928.19	7,047.54
Bentonville	1,966,073.88	2,315,378.69	Harrison	453,359.78	449,878.21	Plainview	3,635.96	3,210.15	Gentry	58,590.29	59,599.53
Berryville	189,475.51	235,440.74	Hartford	3,649.34	2,131.77	Pleasant Plains	10,976.73	NA	Gravette	53,253.01	54,170.32
Bethel Heights	77,648.10	77,354.24	Haskell	40,053.85	21,192.86	Plumerville	6,316.45	9,763.61	Highfill	9,973.18	10,144.97
Big Flat	358.45	201.82	Hatfield	4,074.81	4,612.69	Pocahontas	255,004.13	258,757.08	Little Flock	4,220.70	44,982.42
Black Rock	8,506.89	12,559.63	Havana	4,461.47	3,175.19	Portia	3,223.47	1,963.22	Lowell	125,340.45	127,499.49
Blevins	2,197.31	2,161.73	Hazen	67,724.77	60,019.58	Portland	5,715.86	5,881.95	Pea Ridge	82,009.29	83,421.94
Blue Mountain	261.80	345.14	Heber Springs	147,068.67	140,574.66	Pottsville	36,303.13	26,600.98	Rogers	957,356.73	973,847.65
Blytheville	234,678.47	197,471.49	Helena-West Helena	237,758.16	243,386.01	Prairie Grove	101,068.74	83,680.37	Siloam Springs	257,266.95	261,698.50
Bonanza	3,027.75	1,937.08	Hermitage	5,837.79	4,844.46	Prescott	49,743.49	63,539.35	Springdale	112,082.79	114,013.47
Bono	17,170.41	16,881.27	Higginson	1,647.02	1,563.00	Pyatt	590.34	711.62	Springtown	1,488.28	1,513.92
Booneville	110,576.20	102,703.68	Highfill	64,845.18	64,996.32	Quitman	23,991.18	22,063.10	Sulphur Springs	8,741.50	8,892.07
Bradford	12,575.54	11,607.48	Highland	25,941.78	24,132.92	Ravenden	2,626.10	2,553.26	Boone County	386,503.91	379,724.55
Bradley	2,361.03	2,909.54	Holly Grove	6,258.17	5,934.57	Rector	30,200.37	25,063.15	Alpena	4,078.45	4,006.92
Branch	2,204.32	1,739.81	Hope	192,628.40	175,685.00	Redfield	18,115.74	20,137.53	Bellefonte	5,804.45	5,702.64
Briarcliff	1,362.50	1,653.92	Horatio	6,594.28	5,965.67	Rison	15,166.65	12,024.24	Bergman	5,612.67	5,514.22
Brinkley	110,965.96	105,782.75	Horseshoe Bend	22,323.68	21,056.61	Rockport	11,751.91	7,861.92	Diamond City	9,997.97	9,822.60
Brookland	69,056.54	57,173.81	Hot Springs	1,613,649.43	1,516,003.50	Roe	505.81	703.35	Everton	1,700.42	1,670.60
Bryant	1,111,557.23	1,084,465.72	Hoxie	18,454.81	14,512.18	Rogers	2,950,508.36	2,862,428.52	Harrison	165,477.87	162,575.35
Bull Shoals	16,305.55	13,959.67	Hughes	6,776.61	6,936.00	Rose Bud	23,542.82	20,259.38	Lead Hill	3,464.77	3,404.00
Cabot	789,391.31	707,881.54	Humphrey	2,266.61	2,278.71	Rudy	8,191.02	6,333.42	Omaha	2,160.69	2,122.79
Caddo Valley	52,655.99	48,122.91	Huntington	7,338.82	2,953.20	Russellville	1,057,612.30	1,086,698.92	South Lead Hill	1,304.08	1,281.21
Calico Rock	27,158.31	22,332.55	Huntsville	116,842.67	125,991.46	Salem	18,947.55	20,629.68	Valley Springs	2,339.68	2,298.64
Camden	281,287.12	296,303.15	Imboden	8,263.70	8,461.76	Salesville	4,115.52	3,268.38	Zinc	1,316.86	1,293.76
Caraway	4,525.13	5,392.91	Jacksonville	644,973.08	628,566.26	Searcy	839,893.21	767,073.48	Bradley County	128,689.85	124,932.56
Carlisle	59,828.47	56,912.32	Jasper	26,824.09	24,535.23	Shannon Hills	10,368.37	9,905.19	Banks	993.68	964.67
Cash	2,838.55	6,462.83	Jennette	131.12	286.07	Sheridan	201,447.61	193,379.07	Hermitage	6,651.26	6,457.07
Cave City	18,451.39	18,542.04	Johnson	50,928.61	57,100.08	Sherill	1,340.94	1,704.72	Warren	48,105.44	46,700.92
Cave Springs	35,900.38	31,680.48	Joiner	3,427.56	2,178.51	Sherwood	431,494.01	420,884.84	Calhoun County	74,027.04	88,770.37
Cedarville	6,350.22	NA	Jonesboro	1,501,584.78	1,400,593.16	Shirley	3,373.99	3,690.90	Hampton	20,983.04	25,162.06
Centerton	203,858.25	184,197.43	Judsonia	9,975.96	NA	Siloam Springs	655,332.43	612,219.37	Harrell	4,025.44	4,827.16
Charleston	36,847.84	29,575.27	Junction City	6,821.43	6,701.49	Sparkman	3,598.92	2,968.21	Thornton	6,450.22	7,734.86
Cherokee Village	15,524.16	15,759.55	Keiser	6,187.52	4,617.95	Springdale	2,355,399.86	2,322,083.53	Tinsman	855.82	1,026.24
Cherry Valley	4,630.93	4,524.95	Keo	1,218.43	1,592.97	Springtown	418.69	193.00	Carroll County	155,247.57	154,163.08
Chidester	2,611.41	2,575.82	Kibler	2,881.70	2,586.59	St. Charles	1,126.45	2,837.50	Beaver	568.34	564.37
Clarendon	43,598.04	43,609.51	Kingsland	1,801.83	2,117.38	Stamps	8,314.54	12,128.68	Blue Eye	170.50	169.31
Clarksville	377,432.74	361,647.21	Lake City	12,363.97	13,079.06	Star City	79,549.86	72,765.64	Chicot County	121,273.69	119,274.12
Clinton	87,618.86	82,495.60	Lake Village	64,669.39	63,017.30	Stephens	5,227.73	5,017.97	Dermott	22,081.03	21,716.96
Coal Hill	4,738.78	2,842.82	Lakeview	5,029.89	3,297.17	Strong	9,023.60	10,489.13	Eudora	17,342.28	17,056.34
Conway	2,121,052.68	1,971,660.67	Lamar	29,031.34	12,190.98	Stuttgart	649,872.31	594,369.25	Lake Village	19,681.08	19,356.58
Corning	56,852.75	78,142.17	Lead Hill	5,829.62	5,495.51	Sulphur Springs	1,693.73	1,601.55	Clark County	421,728.87	411,894.57
Cotter	14,192.15	13,312.65	Leapanto	25,640.57	28,630.55	Summit	4,401.66	4,454.75	Clay County	86,721.91	92,358.03
Cotton Plant	1,399.34	1,393.44	Leslie	4,414.92	2,970.33	Sunset	2,877.11	1,882.61	Corning	23,409.19	24,929.51
Cove	10,696.51	12,414.86	Lewisville	8,311.45	7,969.28	Swifton	3,822.86	3,397.12	Datto	1,039.75	1,107.32
Crawfordsville	10,442.75	8,399.23	Lincoln	44,506.13	43,848.08	Taylor	8,874.02	9,442.59	Greenway	2,173.08	2,314.30
Crossett	317,998.44	289,785.70	Little Rock	11,611.87	8,737.60	Texasarkana	384,000.42	357,425.99	Knobel	2,984.07	3,178.02
Damascus	9,731.93	7,083.22	Little Rock	6,297,448.30	6,043,124.36	Texasarkana Special	187,576.12	176,159.89	McDougal	1,933.93	2,059.62
Danville	40,339.11	31,402.52	Lockesburg	4,779.61	4,157.63	Thornton	915.79	892.43	Nimmons	717.42	764.05
Dardanelle	149,756.00	158,223.51	Lonoke	126,067.04	150,444.78	Tontitown	151,232.40	127,486.44	Peach Orchard	1,403.66	1,494.88
Decatur	21,461.51	10,073.64	Lowell	293,384.39	345,191.58	Trumann	145,658.06	67,093.44	Piggott	26,679.93	28,413.88
Delight	4,213.12	4,147.98	Luxora	3,903.72	3,642.12	Tuckerman	23,039.72	12,778.00	Pollard	2,308.24	2,458.26
De Queen	115,620.29	106,642.15	Madison	1,331.64	1,052.79	Turrell	3,220.57	3,312.43	Rector	13,703.88	14,594.50
Dermott	27,760.26	17,									

Egypt	1,951.14	1,859.99	Cushman	5,847.21	5,688.72	Birdsong	448.17	466.90	Mansfield	7,054.66	7,333.84
Jonesboro	1,171,779.40	1,117,037.74	Magness	2,613.13	2,542.30	Blytheville	170,742.90	177,878.13	Waldron	28,218.64	29,335.35
Lake City	36,270.23	34,575.81	Moorefield	1,772.27	1,724.24	Burdette	2,087.83	2,175.08	Searcy County	68,947.41	39,034.66
Monette	26,148.70	24,927.12	Newark	15,213.10	14,800.73	Dell	2,437.62	2,539.49	Big Flat	6.74	6.37
Crawford County	713,918.70	671,678.96	Oil Trough	3,363.44	3,272.27	Dyess	4,481.73	4,669.02	Gilbert	188.83	178.42
Alma	51,955.70	48,881.69	Pleasant Plains	4,514.77	4,392.39	Etowah	3,836.80	3,997.13	Leslie	2,974.11	2,810.04
Cedarville	13,365.24	12,574.47	Southside	50,464.54	49,096.65	Gosnell	38,783.34	40,404.07	Marshall	9,138.14	8,634.01
Chester	1,524.44	1,434.25	Sulphur Rock	5,898.97	5,739.06	Joiner	6,296.28	6,559.40	Pindall	755.33	713.66
Dyer	8,398.82	7,901.89	Izard County	54,455.73	42,358.50	Keiser	8,296.66	8,643.37	St. Joe	890.21	841.09
Kibler	9,213.77	8,668.63	Jackson County	286,907.53	277,724.76	Leachville	21,785.57	22,695.97	Sebastian County	768,047.10	810,784.20
Mountainburg	6,049.83	5,691.89	Amagon	1,029.05	996.11	Luxora	12,876.77	13,414.88	Barling	70,195.82	74,170.79
Mulberry	15,867.63	14,928.81	Beedeville	1,123.55	1,087.59	Manila	36,531.55	38,058.18	Bonanza	8,682.00	9,165.10
Rudy	584.85	550.25	Campbell Station	2,677.62	2,591.93	Marie	918.21	956.58	Central City	7,579.76	8,001.53
Van Buren	218,513.09	205,584.52	Diaz	13,839.65	13,396.69	Osceola	84,792.10	88,335.51	Fort Smith	1,301,680.33	1,374,110.82
Crittenden County	1,321,492.51	1,305,971.78	Grubbs	4,053.19	3,923.46	Victoria	404.45	421.35	Greenwood	135,167.35	142,688.58
Anthonyville	1,072.83	1,060.23	Jacksonport	2,226.10	2,154.86	Wilson	9,870.72	10,283.22	Hackett	12,260.49	12,942.71
Clarkedale	2,472.17	2,443.14	Newport	82,733.36	80,085.40	Monroe County	NA	NA	Hartford	9,693.64	10,233.03
Crawfordsville	3,191.83	3,154.34	Swifton	8,379.39	8,111.20	Montgomery County	52,887.15	48,368.49	Huntington	9,587.94	10,121.45
Earle	16,085.77	15,896.84	Tuckerman	19,551.91	18,926.13	Black Springs	683.53	625.13	Lavaca	34,561.89	36,485.05
Edmondson	2,845.33	2,811.91	Tupelo	1,890.09	1,829.59	Glenwood	289.98	265.21	Mansfield	10,916.67	11,524.11
Gilmore	1,577.26	1,558.74	Weldon	787.54	762.34	Mount Ida	7,429.06	6,794.32	Midland	4,907.22	5,180.27
Horseshoe Lake	1,945.75	1,922.90	Jefferson County	693,736.25	644,187.64	Norman	2,609.84	2,386.85	Sevier County	289,582.61	271,947.39
Jennette	689.68	681.58	Alzheimer	9,995.43	9,281.53	Oden	1,601.80	1,464.94	Ben Lomond	1,319.15	1,238.81
Jericho	792.96	783.65	Humphrey	3,128.65	2,905.19	Nevada County	96,538.74	121,100.64	De Queen	59,989.40	56,336.12
Marion	82,261.31	81,295.17	Pine Bluff	498,582.90	462,972.69	Bluff City	888.77	1,114.89	Gilham	1,455.61	1,366.97
Sunset	1,187.44	1,173.49	Redfield	13,174.87	12,233.88	Bodcaw	989.11	1,240.77	Horatio	9,497.87	8,919.46
Turrell	3,688.26	3,644.95	Sherrill	853.27	792.33	Cale	566.23	710.29	Lockesburg	6,723.11	6,313.68
West Memphis	174,884.42	172,830.43	Wabbaseka	2,590.28	2,405.27	Emmet	3,404.55	4,270.76	Sharp County	75,518.75	75,569.64
Cross County	279,366.14	257,818.71	White Hall	56,132.85	52,123.68	Prescott	23,624.00	29,634.55	Ash Flat	9,033.12	9,039.21
Cherry Valley	7,175.67	6,622.21	Johnson County	131,869.81	117,690.31	Rosston	1,870.71	2,346.67	Cave City	16,056.84	16,067.66
Hickory Ridge	2,968.13	2,766.88	Clarksville	96,862.83	86,447.51	Willisville	1,089.46	1,366.64	Cherokee Village	35,745.36	35,769.44
Parkin	12,179.90	11,240.47	Coal Hill	10,680.45	9,532.02	Newton County	56,124.39	53,198.24	Evening Shade	3,981.95	3,984.63
Wynne	92,225.55	85,112.23	Hartman	5,477.43	4,888.46	Jasper	2,245.94	2,128.84	Hardy	6,728.75	6,733.29
Dallas County	139,715.71	147,453.13	Knoxville	7,714.83	6,885.28	Western Grove	1,850.73	1,754.24	Highland	9,632.26	9,638.75
Desha County	115,178.27	111,893.58	Lamar	16,938.86	15,117.48	Ouachita County	570,685.29	582,099.81	Horseshoe Bend	73.74	73.79
Arkansas City	4,457.57	4,330.45	Lafayette County	71,573.14	69,699.24	Bearden	8,758.99	8,934.18	Sidney	1,668.36	1,669.49
Dumas	57,315.10	55,680.57	Bradley	3,373.14	3,284.83	Camden	110,466.63	112,676.11	Williford	691.31	691.77
McGehee	51,383.86	49,918.47	Buckner	1,477.09	1,438.42	Chidester	2,620.44	2,672.86	St. Francis County	282,097.88	146,326.71
Mitchellville	4,384.50	4,259.46	Lewisville	6,875.19	6,695.19	East Camden	8,441.63	8,610.48	Caldwell	10,101.24	9,627.90
Reed	2,094.81	2,035.07	Stamps	9,093.52	8,855.42	Louann	1,487.03	1,516.78	Cott	6,879.78	6,557.38
Tillar	255.76	248.47	Lawrence County	323,839.55	293,690.34	Stephens	8,078.95	8,240.53	Forrest City	279,759.12	266,649.42
Watson	2,569.80	2,496.52	Alicia	873.79	791.96	Perry County	109,411.96	109,092.15	Hughes	26,226.84	24,997.84
Drew County	401,616.51	378,188.40	Black Rock	4,664.94	4,228.06	Adona	975.04	972.19	Madison	13,996.14	13,340.28
Jerome	501.10	471.87	Hoxie	19,589.91	17,755.29	Bigelow	1,469.56	1,465.26	Palestine	12,394.50	11,813.70
Monticello	121,639.09	114,543.33	Imboden	4,370.64	4,323.86	Casa	797.76	795.43	Wheatley	6,461.16	6,158.38
Tillar	2,621.14	2,468.24	Lynn	2,029.46	1,839.40	Fourche	289.25	288.40	Housten	4,968.74	4,735.88
Wilmar	6,565.71	6,182.70	Minturn	768.09	696.16	Houston	807.09	804.73	Stone County	89,489.27	85,474.46
Winchester	2,145.74	2,020.58	Portia	3,079.42	2,791.03	Perry	1,259.62	1,255.94	Fifty Six	1,634.29	1,560.97
Faulkner County	761,708.49	695,362.84	Powhatan	507.36	459.85	Perryville	6,811.27	6,791.36	Mountain View	25,959.73	24,795.08
Enola	2,319.39	2,117.37	Ravenden	3,311.96	3,001.79	Phillips County	113,168.08	103,340.81	Union County	498,678.43	612,272.33
Holland	3,822.20	3,489.28	Sedgwick	1,071.10	970.79	Elaine	12,668.24	11,568.16	Calion	14,538.08	17,849.71
Mount Vernon	995.01	908.34	Smithville	549.65	498.17	Helena-West Helena	200,740.97	183,309.03	El Dorado	619,014.71	760,019.94
Twin Groves	2,298.81	2,098.58	Strawberry	2,128.11	1,928.81	Lake View	8,823.95	8,057.69	Felsenthal	3,562.31	4,373.76
Wooster	5,901.42	5,387.40	Walnut Ridge	37,615.46	31,231.43	Lexa	5,696.73	5,202.03	Huttig	19,926.09	24,465.04
Franklin County	184,078.81	142,103.14	Lee County	31,405.18	33,203.49	Marvell	23,623.49	21,572.07	Junction City	17,774.20	21,822.97
Altus	7,211.87	5,657.34	Aubrey	973.18	1,028.91	Pike County	163,104.65	146,559.39	Norphlet	22,426.23	27,534.68
Branch	3,491.76	2,695.53	Haynes	858.69	907.86	Antoine	1,046.00	939.90	Smackover	59,000.72	72,440.49
Charleston	23,995.18	18,523.54	LaGrange	509.49	538.66	Daisy	1,028.12	923.83	Strong	16,787.11	20,611.04
Denning	4,481.25	3,459.39	Marianna	23,556.75	24,905.65	Delight	2,494.31	2,241.29	Van Buren County	264,181.03	240,710.53
Ozark	35,050.85	27,058.17	Moro	1,236.51	1,307.32	Glenwood	19,543.23	17,560.78	Clinton	23,467.13	21,382.25
Wiederkehr Village	361.56	279.11	Rondo	1,133.48	1,198.38	Murfreesboro	14,670.84	13,182.64	Damascus	2,254.72	2,054.41
Fulton County	105,409.82	103,730.16	Lincoln County	58,435.00	54,449.68	Poinsett County	123,869.93	124,852.55	Fairfield Bay	19,435.69	17,708.97
Ash Flat	417.03	410.38	Gould	4,625.51	4,310.04	Fisher	1,852.68	1,867.38	Shirley	2,624.49	2,391.33
Cherokee Village	3,242.20	3,190.54	Grady	2,481.30	2,312.08	Harrisburg	19,124.97	19,276.69	Washington County	1,483,297.18	1,415,995.16
Hardy	171.72	168.98	Star City	12,566.79	11,709.72	Lepanto	15,727.01	15,851.77	Elkins	44,574.88	42,552.37
Horseshoe Bend	69.50	68.40	Little River County	207,457.74	226,355.86	Marked Tree	21,318.28	21,487.39	Elm Springs	29,559.47	28,218.26
Mammoth Spring	3,994.49	3,930.84	Ashdown	42,316.28	46,171.03	Trumann	60,615.04	61,095.88	Farmington	100,562.81	95,999.94
Salem	6,684.74	6,578.23	Foreman	9,058.17	9,883.32	Tyrone	6,330.68	6,380.90	Fayetteville	1,238,602.49	1,182,403.06
Viola	1,377.84	1,355.88	Ogden	1,612.73	1,759.64	Waldenburg	506.79	510.81	Goshen	5,095.69	17,210.57
Garland County	1,983,599.25	1,954,599.36	Wilton	3,350.90	3,656.14	Weiner	5,948.52	5,995.69	Greenland	21,782.44	20,794.10
Fountain Lake	6,734.46	6,635.70	Winthrop	1,720.25	1,876.95	Polk County	246,916.62	235,890.35	Johnson	56,459.27	53,897.52
Hot Springs	201,936.12	198,974.73	Logan County	302,187.43	95,370.50	Cove	7,406.52	7,075.78	Lincoln	37,858.34	36,140.59
Lonsdale	1,258.53	1,240.07	Blue Mountain	1,072.51	939.69	Grannis	10,741.40	10,261.74	Prairie Grove	74,504.68	71,124.16
Mountain Pine	10,309.20	10,158.01	Booneville	34,510.50	30,236.65	Hatfield	8,007.58	7,650.00	Springdale	1,080,620.91	1,031,589.62
Grant County	195,089.41	183,907.68	Caulksville	1,842.29	1,614.14	Metza	111,233.66	106,266.42	Tontitown	41,410.19	39,531.28
Greene County	520,448.86	483,347.63	Magazine	7,325.91	6,418.66	Vandervoort	1,686.82	1,611.50	West Fork	39,003.02	37,233.32
Delaplaine	1,342.48	1,246.78	Morrison Bluff	553.55	485.00	Wickes	14,619.18	13,966.34	Winslow	6,581.86	6,283.24
Lafe	5,300.49	4,922.63	Paris	30,549.15	26,765.88	Pope County	359,600.21	366,919.01	White County	1,141,006.33	813,320.98
Marmaduke	12,857.73	11,941.14	Ratcliff	1,747.15	1,530.78	Atkins	43,186.96	44,065.93	Bald Knob	35,272.91	31,650.94
Oak Grove Heights	10,288.50	9,555.06	Scranton	1,937.43	1,697.50	Dover	19,731.97	20,133.57	Beebe	89,065.02	79,914.44
Paragould	302,208.80	280,665.26	Subiaco	4,947.37	4,334.67	Hector	6,443.68	6,574.82	Bradford	9,241.33	8,292.39
Hempstead County	395,789.88	365,557.72	Lonoke County	290,468.47	263,733.81	London	14,877.74	15,180.54	Garner	3,457.89	3,102.82
Blevins	3,695.57	3,413.29	Allport	1,174.54	1,066.43	Pottsville	40,638.13	41,465.22	Georgetown	1,509.78	1,354.75
Emmet	504.47	465.94	Austin	20,814.86	18,899.07	Russellville	399,794.44	407,931.31	Griffithville	2,739.53	2,458.22
Fulton	2,358.13	2,178.00	Cabot	242,833.28	220,482.95	Prairie County	92,978.06	81,862.33	Higginson	7,561.09	6,784.69
Hope	118,434.28	109,387.75	Carlisle	22,612.42	20,531.18	Biscoe	3,863.66	3,401.75	Judsonia	24,582.68	22,058.09
McCaskill	1,126.27	1,040.24	Coy	980.48	890.24	Des Arc	18,275.24	16,090.39	Kensett	20,065.50	18,005.09
McNab	797.77	736.84	England	28,852.79	26,197.19	DeValls Bluff	6,588.45	5			

MUNICIPAL MART

To place a classified ad in City & Town, please email the League at citytown@arml.org or call (501) 374-3484. Ads are FREE to League members and available at the low rate of \$.70 per word to non-members. For members, ads will run for two consecutive months from the date of receipt unless we are notified to continue or discontinue. For non-members, ads will run for one month only unless otherwise notified.

CITY ADMINISTRATOR—Grandview, Mo., is seeking an experienced, dynamic, and effective municipal city management professional to be its next City Administrator. The ideal candidate will be a strategic thinker with a strong customer service focus and commitment to the community. The chosen candidate will optimize the City's development opportunities and guide it on the path to sustainable growth. Economic development and municipal finance skills are needed to ensure development opportunities are sought and implemented using fiscally responsible processes and procedures that make the best use of the City's resources. The selected candidate must hold a Master's in Public Admin. or related field from an accredited college or university and must have at least 5 years of city management experience, either as a city manager/administrator or assistant manager/administrator in a larger city. The City will consider significant management experience at a director level in a comparable city. ICMA credentialing is a plus. Residency in the City is preferred but not a requirement for this position. The salary range is \$130,000 to \$145,000, depending on education and experience. Please apply online at: <http://bit.ly/SGRCurrentSearches>. For more information contact Kirk Davis at KirkDavis@GovernmentResource.com.

CITY ADMINISTRATOR—Lyons, Kan. (pop. 3,725; \$12.1 million budget; 33 FTE's), known as "an unexpected pleasure" is the county seat of Rice County. A dynamic, community located in the heart of Kansas, with a prosperous business climate and first-rate public schools plus access to higher education. The city operates gas, water, and wastewater utilities, along with a growing municipal airport. The City Administrator reports to a progressive nine-member council, and oversees all departments. For more information about the community, visit <http://www.lyonsks.org>. Applicants should have a Master's in Public Admin. or related field and at least five years of management experience. The successful candidate will have a history of sound decision-making ability, excellent administrative and organizational skills and experience facilitating economic development. Candidates must also display the communication skills and openness needed to collaborate with the city council and staff. Salary \$60,000-70,000 DOQ. Interested candidates should submit a cover letter, resume, and three work-related references to LEAPS-Lyons@lkm.org or LEAPS-Lyons, 300 SW 8th, Topeka, KS 66603. If confidentiality is requested, please note in application materials. Open until filled. Application review will begin July 31. EOE.

CITY ENGINEER—The City of Sherwood seeks applicants for the position of City Engineer. Requires Baccalaureate Degree in the engineering field, or equivalent technical degree required, BSCE desired. A minimum of 5 years of progressively responsible experience in managing a professional engineering function is desired. Wastewater management experience and State Wastewater Class II License is desired. Must possess a valid Arkansas Class D DL before employment and maintain licensure for the duration of employment. Must possess a Professional Engineer's License within a reasonable period of time after initial employment. Ability to communicate effectively, orally and in writing, with employees, consultants, other governmental agency representatives, City officials and the general public. All positions with the City of Sherwood are subject to a pre-employment background check. Some positions are subject to pre-employment and random drug screening. All positions are subject to reasonable suspicion drug screening. The City is committed to providing our employees with a competitive salary and benefit program. We offer our full-time employees a variety of benefit plans. All employees are required to participate in the City of Sherwood 457(b) Retirement Plan, contribute 3% of their base salary. To be considered for this position, the City requires a completed application. Résumés are not considered as formal application. Applications may be downloaded at www.cityofsherwood.net or obtained at the Human Resources Office, 2199 E. Kiehl Avenue, Sherwood. Applications can be mailed to the Human Resources, P.O. Box 6256, Sherwood, Arkansas 72124 or faxed to 501-392-0087. Open until filled.

CITY PLANNER—The City of Sherwood is seeking qualified applicants for the position of City Planner. The essential duties of this position include the following: plans, organizes, directs and integrates current and long-range municipal planning programs and services; supervises and manages all building inspection staff as well as permits office staff; conducts comprehensive planning projects affecting land use, regulations, and transportation issues; meets with public, developers, and other planning agencies to discuss regulations; attends Planning Commission meetings, City Council meetings and other forums as assigned; and partners with the Sherwood Chamber of Commerce and other city department to facilitate city growth. Successful candidate must possess a Baccalaureate Degree in planning, design or a similar related field of study and have 5 years direct experience in municipal, urban, or regional planning. Applicant must also possess AICP certification and maintain such throughout employment. Certification as a Floodplain Manager is essential and must be obtained within 6 months of initial employment date. Salary is negotiable and DOE. The City of Sherwood provides full time employees with a generous benefit program. All new employees are required to contribute 3% of gross salary to the 457(b) Retirement Plan. For more information and a full job description, visit www.cityofsherwood.net or contact the Human Resources office at (501) 833-3703.

FIRE CHIEF—The City of Monticello is seeking a qualified Fire Chief. Applicants should possess the ability to pass a background check and pre-employment drug screen, be 21 years of age and have valid driver's license. Must be a Certified Firefighter. PAY SCALE: \$43,058.42 - \$51,414.01. Plans, coordinates, supervises and evaluates fire and EMS operations. Requires experience working with the public and media. Prefer Bachelor's degree in Fire Science, Public Admin. or related field. HS graduation and a minimum of 60 semester hours of credits earned in an accredited university, college or technical school in business administration, fire science or a related field may be substituted when combined with at least three years of full-time administrative experience in an upper-level position in a public safety agency. Successful completion of emergency medical technician courses and firefighter I courses. Prefer 12 years of satisfactory performance in a supervisory role involving firefighting and administration in a fire department, or seven years of experience in a full-time fire department. Thorough knowledge of modern fire suppression and prevention and emergency medical service principles, procedures, techniques and equipment. Working knowledge of first aid and resuscitation techniques and their application as demonstrated through state EMT certification. Considerable knowledge of applicable laws, ordinances, departmental standard operating procedures and regulations. Preferred state paramedic license. Must successfully pass a medical exam after job offer. Must pass an annual physical fitness assessment. Possess Firefighter I and II certification. Meet requirements of fire apparatus driver's operator within one year. Valid DL. Preferably 10 plus years of experience in a supervisory role. Applicants are required to contact by phone the Human Resources Director at (870) 367-4400 or email resumes to montcitypatty@att.net.

LEAD MECHANIC—The City of Hope is currently hiring for the position of Lead Mechanic. The position will be under broad supervision of the Public Works Director, and will be responsible for light repair and maintenance of the City of Hope vehicles and equipment. There are approximately 100 cars, trucks, tractors, mowers, dump trucks, trailers as well as equipment. Qualifications for this position are as follows: HS diploma or GED, vocational training in light duty automotive repair. Must have tools. The salary range is \$35,000-\$40,000 DOE. Applications available at City Hall, 8 a.m. to 5 p.m. M-F. Applications may be mailed to P.O. Box 667, Hope, AR 71802-0667. EOE.

PARKS & RECREATION DIRECTOR—The City of Mena is accepting applications for a Parks and Recreation Director. Degree in Parks and Recreation Administration or related field preferred and at least 5 years previous experience in parks and recreation management is desired. Equivalent combination of education and experience will be considered. Experience and related skills in parks facility, grounds maintenance (including baseball/softball and soccer field preparation), business management techniques, budgeting, grant writing, and an understanding of parks and recreation principals and practices is desired. Paid vacation, holidays, and sick leave. Salary negotiable DOE and qualifications. A comprehensive background investigation will be conducted. Applications with resumes and copies of certifications will be accepted at the Arkansas Employment Security Department, University of Arkansas Rich Mountain Campus, 1100 College Drive, Mena, AR 71953. Open until filled. Questions may be addressed to Becky Horton, (479) 394-4585. EOE.

POLICE CHIEF—The City of Bradley is now accepting applications for a full time police chief. Must be certified and meet all requirements of law enforcement standards and training. Must be willing to relocate within 5 miles of Bradley city limits. Send Resume to, or applications are available at: City of Bradley City Hall, P.O. Box 729, 410 Pullman Street, Bradley, AR 71826. Office hours are 8-4 Mon-Fri. (870) 894-3464. EOE.

POLICE OFFICER—Charleston is accepting applications for a full-time patrol officer. Candidates must be able to meet all requirements of law enforcement standards and training. The City of Charleston maintains a residency requirement on full-time officers. Contact Charleston City Hall at (479) 965-2269 or email mail@aboutcharleston.com for an application. EOE. Application deadline is Dec. 15.

RECREATION COORDINATOR—The City of Siloam Springs Parks and Recreation Department is seeking a Recreation Manager. This position will supervise all recreation programs, adult sports, and special events. Applicants should have a BS/BA in Recreation or equivalent, or 3 years related experience and/or training or equivalent combination of education and experience. This position also requires a valid Driver's license. Salary Range: \$38,000 - \$57,000. The City offers a generous benefit package including, but not limited to medical, dental, vision, LTD, 457 Deferred Compensation, vacation and sick leave. The City requires a completed application be submitted for all positions. Applications are available at City Hall, 400 N. Broadway, Siloam Springs, Arkansas or can be accessed on our web site www.siloamsprings.com. For further information, please call (479) 524-5136 or email humanresources@siloamsprings.com. Open until filled. EOE.

REQUESTS FOR STATEMENTS OF QUALIFICATIONS—The City of Johnson invites qualified firms to submit a Statement of Qualifications for professional engineering services to design parks, street and drainage projects in the City of Johnson. Professional services include providing the engineering and surveying expertise to design and prepare plans, specifications, and estimates approved by the city and other regulatory agencies for one or more projects; public coordination and meetings; preparation of all preliminary and final design plans and specifications to include streets, trails, parks, drainage, bridges, utility locations, and environmental clearance, and provide coordination with utilities and other regulatory entities to secure approval of designs; and preparation of bid package, bid tabulation, periodic inspection of construction, review of shop drawings and contractor estimates for payment, and preparation of as-built drawings. The SOQ's will be used for selection of engineers for projects that are planned for design initiation in 2017, 2018 and 2019. Three copies of the SOQ and one electronic copy must be received no later than 4 p.m. Thursday, Jan. 25, 2018. SOQs must be addressed as follows: Mayor Chris Keeney, City of Johnson, P.O. Box 563, Johnson, AR 72741. Any inquiries relating to this Request for Qualifications may be directed to Chris Keeney at the above address, by phone at (479) 521-7291, or by email at ckeeney@cityofjohnson.com.

FOR SALE—The Town of Damascus has for sale a 2007 Chevy Impala Police Cruiser. Full police package—everything except radios. 101K miles. \$2500.00 to another police agency only. May be seen at the Damascus Police Dept. Call (501) 654-4911 or (501) 335-7321. 🏠

Time to levy property taxes

City and town councils may levy general property taxes of up to five mills on the dollar (Ark. Const. art. 12 § 4; A.C.A. §§ 26-25-102 and 103). In order to implement this millage, the governing body of the city or town must certify the rate of taxation levied to the county clerk. (A.C.A. § 26-73-202). This must be done prior to the time fixed by law for the Quorum Court to levy county taxes. *Id.* Arkansas Code section 14-14-904(b) establishes the November or December meeting of the Quorum Court as the time to levy those taxes.

Accordingly, municipal officials should check with the Quorum Court to determine whether its levying meeting will be in November or December. It is important also to bear in mind that the city council must levy and certify its taxes annually, as failure to levy by the required date will result in a millage of zero for the following year (*See* Ark. Ops. Atty. Gen. No. 91-044 and 85-5).

The bottom line: If your city or town wishes to collect property taxes for the following year, make sure that council approval and certification to the county clerk occur prior to the meeting of the Quorum Court at which county taxes are levied.

FAIRS & FESTIVALS

Nov. 20-Dec. 31

21st Enchanted Land of Lights & Legends
Pine Bluff
(870) 536-7600; www.pinebluffcvb.org

Nov. 27-Dec. 30

Enchanted Forest Trail of Lights
Sherwood
(501) 413-8030; www.cityofsherwood.net

Nov. 30

Christmas on the Square
Marion
(870) 739-6041; www.marionchamber.org

Dec. 1

Forrest City Community Christmas Parade
Forrest City
(870) 633-1651; www.forrestcitychamber.com

Rogers Christmas Parade
Rogers
(479) 936-5487

Dec. 2

Beebe Christmas Parade
Beebe
(501) 882-8135; www.beebenow.com

Clarksville Christmas Parade
Clarksville
(479) 754-2340; www.clarkvillechamber.com

Christmas Parade and Courthouse Lighting
De Queen
(870) 584-3225; dequeenchamberofcommerce.com

Christmas Parade and Downtown Lighting
Heber Springs
(501) 362-8137; www.heber-springs.com

Mena Christmas Festival
Mena
(479) 394-8355; www.VisitMena.com

Dec. 2

Christmas Parade
Sherwood
(501) 835-9599

Christmas on Main Street Parade
Van Buren
(800) 332-5889; www.vanburen.org

Dec. 4

Hot Springs Christmas Parade
Hot Springs
(501) 321-2277; www.hotspingschristmasparade.com

Dec. 7

Christmas Parade
El Dorado
(870) 818-6111; goeldorado.com

Fordyce Christmas Parade
Fordyce
(870) 352-3520

Dec. 8

Twass the Lights Before Christmas Parade
Lake Village
(870) 265-5997; lakevillagechamberofcommerce.org

Dec. 9

Beebe Christmas Festival
Beebe
(501) 882-8135; www.beebeark.org

Bentonville Christmas Parade
Bentonville
(479) 254-0254; www.downtownbentonville.org

Ozark Christmas Parade
Ozark
(479) 667-2949

Pangburn Christmas Parade & Candy Cane Hunt
Pangburn
(501) 728-4611



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Standing from left:
Leigh Ann Biernat, Jack Truemper,
Lindsey Ollar, Michael McBryde,
Michele Casavechia, Kevin Faught,
Melissa Walsh

Seated from left: Jason Holsclaw,
Bo Bittle, Mark McBryde,
Dennis Hunt (Executive Vice
President and Manager of
Public Finance)

At Stephens, we understand our continued success results from how clients are treated. With this in mind, our work is done in a manner that demonstrates trust and clear thinking.

In 2016, our firm led the state in successfully managing the largest number and par amount of negotiated issues. During the same period, Stephens completed a majority of the financial advisory transactions for Arkansas school districts. While 2016 was another good year, we understand it was possible because of the trust and confidence shown by our fellow Arkansans.

We are continually impressed with the talent and dedication of the women and men who manage Arkansas' municipalities, hospitals, colleges and universities, school districts, state agencies, counties, utility systems and other governmental organizations. Thank you, Arkansas, for your continued confidence in our capabilities.

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