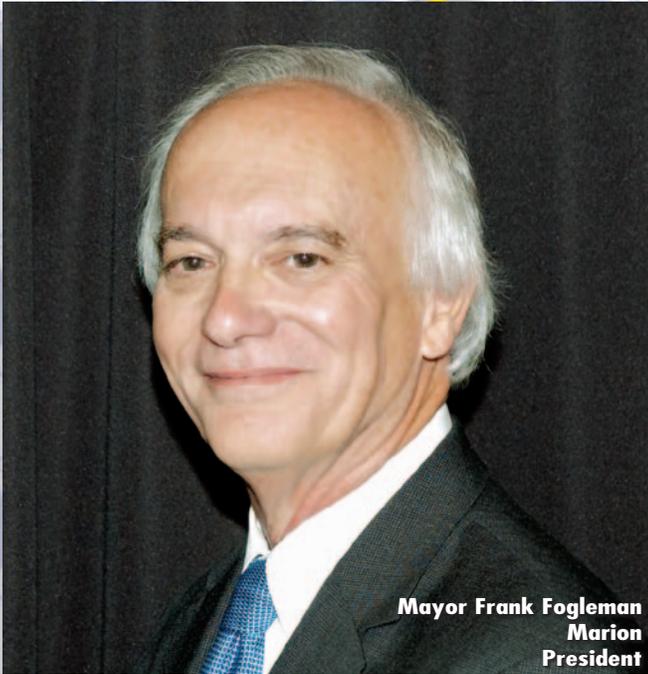


# City & Town

JULY 2011 VOL. 67, NO. 7

OFFICIAL PUBLICATION OF THE ARKANSAS MUNICIPAL LEAGUE

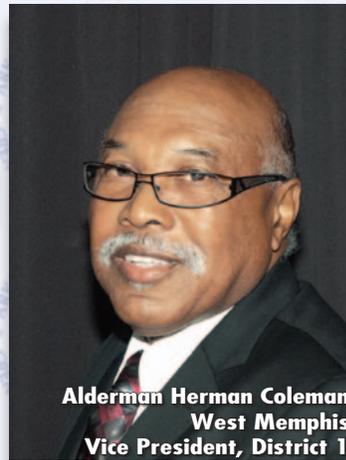


**Mayor Frank Fogleman**  
Marion  
President



**Mayor Chris Claybaker**  
Camden  
First Vice President

## New leaders named during 77th Convention



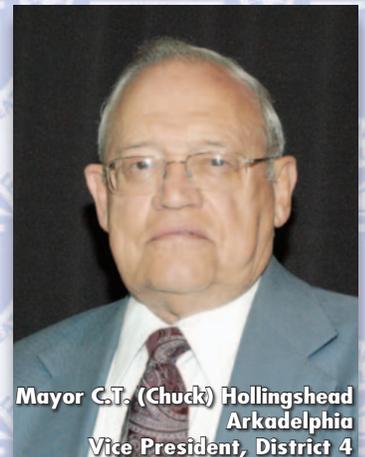
**Alderman Herman Coleman**  
West Memphis  
Vice President, District 1



**Mayor Virginia Hillman**  
Sherwood  
Vice President, District 2



**Mayor Laura Hamilton**  
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Vice President, District 3



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Pictured: Nick Papan, Ron Pyle, Jim Fowler, Carmen Quinn

Patricia Quinn, Jim Alexander, Charlie Roberts

## **Morgan Keegan**

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## 6 Cities, towns prep for year at 77th League Convention

Municipal leaders from across the state reviewed a successful 2011 legislative session, shared ideas on mutual challenges and more at the League's 77th Convention, June 15-17 in Hot Springs.

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## 28 Ordinance and resolutions: a guide

At the heart of good local government are good ordinances and resolutions, and League legal counsel David Schoen provides an overview of the state statutes guiding their adoption.

## 32 Beebe dons engineer cap

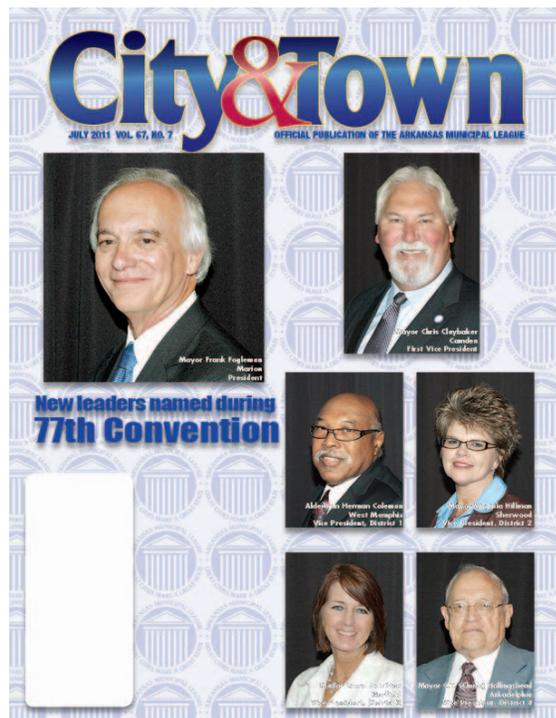
The last of the Union Pacific steam engines, No. 844, made a run through Arkansas in June, and Gov. Mike Beebe was honorary engineer for a leg of the journey.

## 36 IRT medical mission serves McGehee, Delta region

The Innovative Readiness Training mission, a training-through-service initiative of U.S. military medical teams, held two weeks of free medical and dental care in June for citizens in McGehee and four other Delta communities.

## 42 Harrison redefines itself

Harrison strives to create an inclusive community and make negative associations a thing of the past.



ON THE COVER—The League has a new slate of officers for 2011-2012. They were elected and began their terms June 17, the final day of a successful 77th Convention, held June 15-17 in Hot Springs. New League President Frank Fogleman, mayor of Marion, will appoint a new Executive Committee, the members of which, along with advisory council members, will appear in the August issue of *City & Town*. Revisit our 77th Convention inside beginning on page six.—atm

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Greetings to all:

Let me start by saying "Thank You" and that it is an honor and a privilege for me to serve as your president for this coming year. I am pleased to serve the great cities of Arkansas. I will do everything possible to assist you in order to persevere and to make our cities great, which of course helps make a great state.

I would like to take this opportunity to commend Alderman Murry Witcher of North Little Rock for a job well done during his tenure as League president. The implementation of the Voluntary Certified Continuing Education program and a successful legislative session are just two of the accomplishments of his presidency.

We just finished a great 77th Convention in Hot Springs. What a great combination of exhibitors, training opportunities and timely information for all attendees. I hope that you also found time to take advantage of the attractions of Hot Springs. With a record overall attendance of more than 1,400, it is fair to say that we had a very successful Convention. If you missed "Common Mistakes Made by Municipal Officials" as presented by Ken Wasson and Mark Hayes, you missed an entertaining and pointed presentation about government. I understand that Ken and Mark are thinking about starting a show at Branson with their routine. Perhaps their presentation can become part of our certified municipal official training program.



We also had a record number of exhibitors. I hope that everyone had a chance to visit with our exhibitors and that you will follow up with those that were of interest to you. Our exhibitors put a lot of time, expense and effort into our Convention and I hope that everyone will utilize this valuable resource.

We had great participation in our voluntary certification program on both Wednesday and Friday. One of my goals for this year is to continue this program, which started last September. I have attended many of these classes and they offer valuable information to both veteran and newly elected city officials. If you haven't been a part of the program, I encourage you to get started this year. I believe that you and your citizens will benefit from your participation in the training. I would like to see the program expanded to include some type of continuing education for those who have completed the initial 21 hours of training. Perhaps some additional topics can be added to the offerings. Surely, the aforementioned "Ken and Mark Review" should be added to the required training.

I also want to continue to put an emphasis on economic development. For me, this is a critical area of concern and through regional alliances, coalitions or individually, there is no reason for a city or town not to be involved in the economic development of their respective communities. Perhaps some of our future training sessions can include a bit on economic development.

The planning meeting in August kick starts our year, and I look forward to beginning work on next year's policies and goals. I think that the coming year will be another productive year for the League and I will be counting on you, the membership, to become more involved with League activities and bring subjects and issues that are important to our cities to the League's attention. Remember: Working together we can build great cities that, in turn, build a great state.

*Frank D. Fogleman*

Frank Fogleman  
Mayor, Marion  
President, Arkansas Municipal League

# Arkansas Municipal League Officers

Mayor Frank Fogleman, <b>Marion</b>	President
Mayor Chris Claybaker, <b>Camden</b>	First Vice President
Alderman Herman Coleman, <b>West Memphis</b>	Vice President, District 1
Mayor Virginia Hillman, <b>Sherwood</b>	Vice President, District 2
Mayor Laura Hamilton, <b>Garfield</b>	Vice President, District 3
Mayor C.T. (Chuck) Hollingshead, <b>Arkadelphia</b>	Vice President, District 4
Don A. Zimmerman	Executive Director

---

**EXECUTIVE COMMITTEE:** TBA

**ADVISORY COUNCILS:** TBA

**PAST PRESIDENTS:** Mayor Tab Townsell, **Conway**; Mayor JoAnne Bush, **Lake Village**; Mayor Stewart Nelson, **Morrilton**; Mayor Patrick Henry Hays, Alderman Murry Witcher, **North Little Rock**; Mayor Mike Gaskill, **Paragould**; Mayor Robert Patrick, **St. Charles**; Mayor Gene Yarbrough, **Star City**

**LARGE FIRST CLASS CITIES:** TBA

**FIRST CLASS CITIES:** TBA

**SECOND CLASS CITIES:** TBA

**INCORPORATED TOWNS:** TBA

**PUBLIC SAFETY:** TBA

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# 77th Convention sets agenda for year

By Andrew Morgan, League staff

HOT SPRINGS—City and town leaders from across Arkansas prepared for the next year, studied issues of mutual interest and elected a new slate of officers for the year at the Arkansas Municipal League’s 77th Convention, held June 15-17 at the Hot Springs Convention Center.

Attendance at the League’s 77th annual gathering broke records, with 799 delegates representing 223 cities and towns. Overall attendance, which topped 1,400, beat the previous record set at the League’s historic 75th Convention in 2009. Participation by companies and agencies offering services to municipalities was also strong, with 96 setting up in the Hot Springs Convention Center’s exhibit hall to meet and network with delegates.

At the Convention’s Opening General Session, the League welcomed this year’s National League of Cities President, Alderman James Mitchell of Charlotte, N.C. In a show of cooperation and unity, Mitchell led delegates in singing a spirited “We are NLC” to the tune of Sister Sledge’s disco classic “We are Family.”



Photos by Andrew Morgan

Mitchell

In this economic climate of shrinking budgets and more cuts on the way from Washington, it’s going to take smart investments on the local level to help pull cities out of this recession, and the Community Development Block Grant (CDBG) program is one of the best tools for that, Mitchell said.

“At the NLC we’re committed to preventing the Community Development Block Grant program from being completely decimated,” Mitchell said. Nothing is immune from cuts, including CDBG, he said. Preserving these funds and getting a transportation bill through Congress are keys to creating local jobs, he said. Mitchell encouraged municipal leaders to let the leadership in Washington know what they’ve been able to accomplish with these vital funds.

Mitchell thanked Arkansas cities and towns that are participating in the NLC and first lady Michele Obama’s Let’s Move! Cities and Towns campaign to combat childhood obesity.

## Beebe touts Arkansas’s strengths

Despite the slowed-to-a-crawl economic recovery, Arkansas has a lot to be thankful for, Beebe told municipal leaders at the 77th Convention’s Opening General Session. A look around at how other states are faring is a good way to put things in perspective, he said.

“There are only four states that don’t have a budget shortfall, and the other three don’t have any people,” Beebe said.



Beebe

Beebe credited the state’s relative stability with a strict adherence to our balanced budget law, aggressive economic development efforts and, despite its problems, the Fayetteville Shale play. Arkansas is also recruiting hi-tech jobs, like Hewlett-Packard.

When companies like Hewlett-Packard set up shop in one city (Conway, in this case), it’s good for the whole region, Beebe said and he praised inter-local cooperation in bringing jobs to the area.

“I’m not asking you to lose your competitiveness. I don’t expect Rogers and Bentonville not to compete with each other, or Little Rock and North Little Rock... but in the final analysis, if you understand that working together in a collaborative fashion along regional lines to the benefit of every single one of you, then you make yourselves stronger than you otherwise would be.”

## Legislative session good for municipalities

The 2011 legislative session was “better than average,” League Executive Director Don Zimmerman told delegates to the 77th League Convention. Zimmerman

provided an overview of the laws passed during the session that affect municipalities.

Among the 1,242 new laws passed during the 88th General Assembly of the Arkansas Legislature are many laws that affect our state's municipalities. Acts that did not have an emergency clause will go into effect July 27. Acts with an emergency clause went into effect upon the Governor's signature.

One of the biggest successes for the League this session was the passage of Act 1187, which gives home rule authority to cities of the second class and incorporated towns. Previously only cities of the first class enjoyed statutory home rule.

"It really captured what I thought was the essence of this legislative body in that they trust you all to do the right thing locally," Zimmerman said. "This is a way of giving you the ability to run your own affairs the way you need to run them, provided you don't do anything in conflict with state law."

State Rep. Jon Eubanks (District 84) was instrumental in the passage of Act 1187. For his efforts the League named him its Person of the Year.

A summary of laws affecting municipalities appeared in the May issue of *City & Town*. For a comprehensive list of all new laws affecting cities and towns, see the *2011 General Acts Affecting Arkansas Municipalities*, available from the League for \$20. To order online, visit the Publications page of the League's website, [www.arml.org](http://www.arml.org), or call 501-374-3484. A new *Handbook for Arkansas Municipal Officials* that includes all the laws passed during the 2011 legislative session should be available by the end of the year, Zimmerman said.

The 77th Convention also featured the final two sessions of the League's inaugural Voluntary Certified Continuing Education program for mayors and aldermen. The program has proven very popular in its first year, with seminars at the League's North Little Rock headquarters regularly necessitating a second day to accommodate the participants. Sessions at the Convention covered suggestions for effective leadership and the basics of municipal planning and zoning. The League will begin a new year of the popular program this fall.

## Resolutions for 2011-2012 adopted

The Resolutions Committee, which is comprised of one delegate from each member city and town, met twice during the 77th Convention to discuss and vote upon the resolutions that will guide League policy for the coming year. A package of six resolutions was approved by the Committee and then approved by the full body at the annual business meeting. The package will become part of the League's *Policies and Goals 2011-2012*.

The League approved resolutions supporting Sheffield Nelson's campaign to raise the state's severance tax on natural gas to seven percent of market value,



League First Vice President Frank Fogleman, mayor of Marion, presides during the Resolutions Committee meeting.

supporting the five-cent diesel tax increase called for in Act 773 of 2011, supporting increased state funding for the training of municipal water and wastewater personnel, and more. The League also voted to honor retiring Highway Department Director Dan Flowers with a certificate of appreciation for his many years of service to the state and municipalities.

Look for the complete *Policies and Goals 2011-2012* to be included as an insert in the August issue of *City & Town*.

## New officers elected

Outgoing League President Murry Witcher, a North Little Rock alderman, introduced the League's new slate of officers for 2011-2012, elected by their peers, at the 77th Convention's closing new officers and awards luncheon on June 17.



New League President, Marion Mayor Frank Fogleman, right, presents outgoing President, North Little Rock Alderman Murry Witcher, with the President's Plaque to thank him for his year of service.

The new officers are: President, Mayor Frank Fogleman, Marion; First Vice President, Mayor Chris Claybaker, Camden; District 1 Vice President, Alderman Herman Coleman, West Memphis; District 2 Vice President, Mayor Virginia Hillman, Sherwood; District 3 Vice President, Mayor Laura Hamilton, Garfield; and District 4 Vice President, Mayor C.T. (Chuck) Hollingshead, Arkadelphia.

# League had great year, Executive Director reports

HOT SPRINGS—This has been a great year for the League, and municipalities were also well served by the 2011 legislative session, League Executive Director Don Zimmerman reported at the annual business meeting, held June 17, the final day of the 77th Convention.

Zimmerman reported that, as of the week before Convention, League membership is at 100 percent. That makes seven years straight that all 500 municipalities in Arkansas are League members.

A week before the Convention, Nimmons, an incorporated town of just 69 on the St. Francis River in Clay County, renewed their League membership to bring us to 100 percent.

Nimmons also joined the League's Municipal Legal Defense Program, bringing participation in the popular program to 438 of the state's 500 municipalities, 12 more than last year. "And we've got at least 12 more lawsuits than we had this time last year," Zimmerman joked. The MLDP is very active, with about 150 lawsuits going at any given time, he said.

The Municipal Health Benefit Fund this year has 201 participating member cities and towns. The rates have remained basically flat since 2007, Zimmerman said, which makes it very attractive compared to other similar programs on the market.

The Municipal Vehicle Program with 394 participating municipalities, up six from this time last year, continues to offer liability coverage for \$100 per city vehicle. The Municipal League Workers' Compensation Trust has 490 participating cities and towns, three more than last year.

The Municipal Property Program, with participation at 266, grew by 10 members. Between the storms, floods

and earthquakes, the program has seen a lot of activity this year, Zimmerman said.

The Accidental Death and Dismemberment Program has 177 participants, eight less than last year. The Volunteer Firefighters Supplemental Income Program has 257 participants, 41 more than last year. The Cash Management, Pension Management and Municipal Other Post Employment Benefits Trust programs have 39 members. The Non-CDL drug testing program, an

adjunct of the MLDP, has 99 members. The League's ordinance codification service has 110 participants, two more than last year.

One city, Lake Village, is participating in all 10 of the League's optional programs. Municipalities participating in nine of the 10 programs are Ashdown, Bay, Bryant, Bull Shoals, Elkins, England, Heber Springs, Marianna, Marked Tree, Rector, Stamps and Star City.

Zimmerman encouraged all cities and towns to take a look at the League's optional programs and consider participating.

"All of the programs provide a great service to you, save you some money, give you coverage where you need it, and are

designed to fit your needs," Zimmerman said.

Utilizing League programs is not only good for cities, it's good for the state's economy, Zimmerman said. Investments from the programs are primarily made in Arkansas companies that are either headquartered in Arkansas or employ at least 500 Arkansans, he said, and returns overall have been excellent.

"It's helping the economy as you help your cities," Zimmerman said.

Zimmerman praised the work of the League's 2010-2011 officers, Executive Committee, advisory councils



Zimmerman

and boards for helping make the last year a successful one. He also thanked outgoing League President, North Little Rock Alderman Murry Witcher for his hard work throughout the year.

“Murry is just a good guy; he is good to the core,” Zimmerman said. “Murry has been a real pleasure to work with.”

Delegates at the annual business meeting voted to accept the nominations of the League’s new slate of 2011-2012 officers. Delegates also voted to accept the package of resolutions submitted by the Resolutions Committee.

—Andrew Morgan

## Workshops cover variety of municipal concerns

HOT SPRINGS—City and town leaders had the opportunity to share best practices and discuss a wide variety of issues facing municipalities during 21 concurrent workshops held Thursday, June 16 at the League’s 77th Convention.

In the workshop “Emergency Preparedness and Act 833,” Arkansas Department of Emergency Management Director David Maxwell discussed his agency’s role in preparing for and responding to disasters, like the rash of flooding and tornados that struck the state this spring. Sixty-two of the state’s 75 counties were declared disaster areas, Maxwell said. He recommended getting to know your county’s emergency managers, thoroughly documenting local disasters and recovery efforts, and creating a disaster plan for your community.

Arkansas DF&A’s Richard Drilling reminded fire departments that they must fill out certification forms each year to be eligible for Act 833 funds, which can be used for fire fighting equipment, training and buildings.

Municipal budgeting is a team effort, and the workshop “Preparing for a Legislative Audit and Helpful Hints on Preparing Your Budget” offered expert advice from CPAs familiar with municipal finance.

The 2010 Census is history, and the numbers it generated will affect many cities and towns. Phyllis Poché, director of the Census State Data Center, broke down the numbers during the workshop “Understanding the 2010 Census Data.” The Data Center is part of UALR’s Institute for Economic Advancement and is a free resource for cities that can help with ward redistricting, grant resources and more. Poché strongly recommended that cities wait until the state finishes its redistricting process before starting on their own redistricting. Visit the Census State Data Center online at [www.aiea.ualr.edu/csdc.html](http://www.aiea.ualr.edu/csdc.html).

The workshop “Municipal Redistricting and the New Election Laws” delved further into the process,

with A.J. Kelly and Kelly Boyd of the Secretary of State’s Office and Northwest Arkansas Regional Planning’s Jeff Hawkins sharing their insights and offering help. Two websites, [factfinder2.census.gov](http://factfinder2.census.gov) and [geostore.arkansas.gov](http://geostore.arkansas.gov), offer a plethora of Census data that can help you get started. The Secretary of State’s office is also available to help with the redistricting process and training in the use of “autoBound” redistricting software.

In the workshop “Public Works: Managing Your Streets and Sanitation Departments,” Monticello Mayor Alan Maxwell discussed his city’s common-sense approach to cutting back on solid waste pickup costs. As businesses grew, they often acquired more dumpsters and dumpsters of varying sizes, which required multiple pick-up trips, often by different types of trucks. By making the dumpsters more uniform, the city is able to make fewer trips per week, and it limits maintenance costs because trucks make fewer lifts.

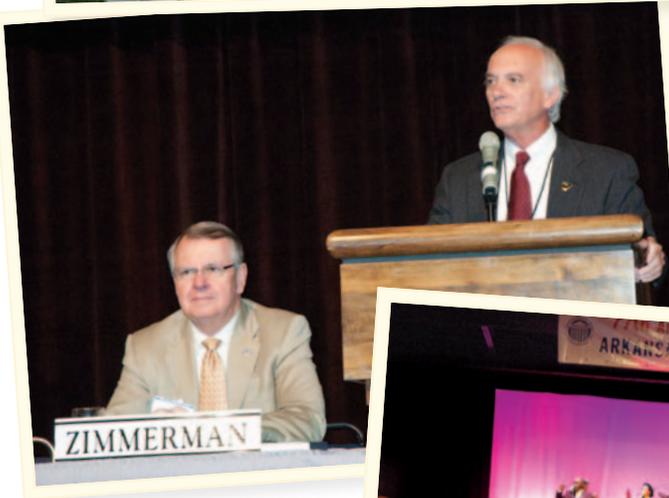
The Federal Highway Administration’s Joseph Heflin and the Arkansas Highway and Transportation Department’s Laura Carter were also on hand to share tips on municipal street maintenance, safety and repair.

With the immigrant population growing across the country and across Arkansas, our newest citizens can pose unique challenges for our communities. The workshop “Embracing Our New Immigrant Population” gave city leaders an opportunity to share their experiences. Communicating with new immigrants, who may not yet speak English very well, is a key to many of the challenges cities and immigrants both face, said both Springdale Mayor Doug Sprouse and Hope City Manager Catherine Cook.

“Everybody wants the same thing, no matter where you’re from,” Sprouse said. “You want your kids to be safe, you want to be well educated, you want to have a chance to succeed, and we’re all about that.”

—Cathy Moran, Mark Potter and Andrew Morgan, League staff

# 77th Convention Snapshots



Photos by League staff





# League names person of the year, honors cities and leaders for service

HOT SPRINGS—The Arkansas Municipal League honored state leaders, municipal leaders and cities and towns for their commitment to municipal issues at the League's 77th Convention, June 15-17 in Hot Springs.

The League named Rep. Jon Eubanks its Person of the Year. Eubanks, who represents District 84 and serves on the House City, County and Local Affairs Committee, was instrumental in the drafting and passage of Act 1187 that extends statutory home rule to all cities and towns in Arkansas.



Arkansas Rep. Jon Eubanks is the League's Person of the Year for his support of municipalities during the 2011 legislative session.

The League named Rex Nelson its John Woodruff City Above Self Award winner. Nelson, through his service on the Delta Regional Authority, as president of the Arkansas Independent Colleges and Universities, and as a columnist is a longtime advocate for Arkansas's cities and towns. The award is named for the League's former communications coordinator and editor of *City & Town*. Before his death in 2007, John Woodruff worked tirelessly for Arkansas's cities and towns.

The Arkansas City Clerks, Records and Treasurers Association named Siloam Springs Clerk/Treasurer Peggy Woody its Municipal Clerk of the Year for her contributions to the profession and dedication to her community.



Siloam Springs Clerk/Treasurer Peggy Woody, at left with Lake Village Mayor JoAnne Bush, is both the ACCRTA Clerk of the Year and recipient of the Jack R. Rhodes Sr. Distinguished Service Award.

The Arkansas City Attorneys Association awarded Speaker of the House Robert Moore the Glenn G. Zimmerman Award for outstanding contributions to municipal law. Zimmerman was director of the League from 1942 until his death in 1974 and was a former city attorney.

Five city officials this year received the Adrian L. White Municipal Leadership Award. The award is presented to city officials who have served with distinction and dedication to their cities and the League's boards, councils or committees for six years. The award is named in honor of White, who was mayor of Pocahontas from 1967-1974 and a former League president and vice president. The recipients are Alderman T.C. Pickett, Dumas; Alderman Dianne Hammond, El Dorado; Mayor Charles Patterson, Parkin; Mayor Carl Redus, Pine Bluff; and Alderman Marina Brooks, Sherwood.

The Marvin L. Vinson Commitment to Excellence Award, named for the Clarksville mayor who served from 1983 until his death in 2001 and was League president in 1992-1993, went this year to seven municipal officials who have served their cities and the League for 12 years. The recipients are Mayor C.T. Hollingshead,



Longtime municipal supporter Rex Nelson is this year's John Woodruff City Above Self Award winner.

Arkadelphia; Alderman Dutch Houston, Clarksville; Mayor Tab Townsell, Conway; Mayor Scott McCormick, Crossett; Mayor Stewart Nelson, Morrilton; Recorder/Treasurer Naomi Mitchell, St. Charles; Mayor Art Brooke, Ward; and Mayor Paul Nichols, Wynne.

Fifty-five city officials and employees this year received the Jack R. Rhodes Sr. Distinguished Service Award for 25 years of service to their communities. The recipients are Bentonville Alderman Ed Austin, Black Oak Alderman Kenny Vaughn, Fort Smith Accounting Technician Beverlee L. Asbill, Fort Smith Corporal Kristine E. Deason, Fort Smith Plant Operator III Jess C. Garrison, Fort Smith Supervisor Don J. Herod, Fort Smith Plant Operator III Kevin J. Jones, Fort Smith Equipment Operator III Johnny S. Pollard, Fort Smith Technician John I. Price, Fort Smith Police Captain Kirk B. Redwine, Fort Smith Fire Captain Mark A. Robinson, Fort Smith Engineering Construction Coordinator James W. West, Little Rock Police Captain Charles Bewly, Little Rock Police Officer Benard Bizell, Little Rock Assistant Fire Chief Donald Bradley, Little Rock Police Officer Randolph Brown, Little Rock Sr. Parks Maintenance Worker Charles Burks, Little Rock Office Assistant II Gloria Carter, Little Rock Police Officer Lisa Dawson, Little Rock Fire Apparatus Engineer

Richard Dixon, Little Rock Police Officer Raymond Ferrell, Little Rock Police Sergeant Kenneth Hamby, Little Rock Police Officer Stanley Harmon, Little Rock Police Officer Thomas Hudson, Little Rock Fire Captain Michael Johnson, Little Rock Fire Captain DeArthur Jordan, Little Rock Police Sergeant James Leshar, Little Rock Fire Apparatus Engineer Eric Marsh, Little Rock Executive Secretary Jo Mills, Little Rock Fire Apparatus Engineer Randall Moore, Little Rock Permits and Records Supervisor Ronyha O'Neal-Champ, Little Rock Community Programs Manager Barbara Osborne, Little Rock Police Sergeant Michael Owens, Little Rock Fire Apparatus Engineer Danny Poe, Little Rock Administrative Assistant I Mildred Ragsdill, Little Rock Deputy City Attorney Melinda Raley, Little Rock Fire Captain John Robinson, Little Rock Auditing Manager Clifford Smith, Little Rock Fire Apparatus Engineer Christopher Smith, Little Rock Police Officer Ivon Smith, Little Rock Court Administrator Lisa Tatum, Little Rock Police Officer Rickey Tribble, Little Rock Police Sergeant Jimmy Vint, Little Rock Police Lieutenant Earnest Whitten, Little Rock Sr. Human Resources Analyst Pamela Wrathier, Mayflower Water/Wastewater Superintendent Raymond Arnold, North Little Rock Distribution Manager Paul Brown, North Little Rock Crew Leader Robert L. Brown Jr., North Little Rock Light Equipment Operator Allen Buie, North Little Rock Senior Driver David L. James, North Little Rock Police Sergeant David K. Dallas, North Little Rock Police Captain John M. Davis, Redfield Alderman John Jones, and Siloam Springs Clerk/Treasurer Peggy Woody.

Twenty-four cities and towns received the Four Star Municipality Award for demonstration of excellence in loss control and employee safety, wellness, vehicle safety and prevention of liability: Arkadelphia, Atkins, Biscoe, Bradford, Caddo Valley, Calico Rock, Carlisle, Charleston, Cove, Elm Springs, Gillett, Glenwood, Horseshoe Lake, Imboden, Jasper, Lakeview, Lamar, London, Magazine, Marshall, Pangburn, Stephens, Tollette and Wickes.



Four Star Municipality Award winning cities and towns demonstrated excellence in loss control in the last year.

# 799 delegates represented 223 cities and towns at the 77th Arkansas Municipal League Convention



## Alexander

Alderman Daisy Hill  
Alderman Harvey Howard  
Alderman Andy Mullins

## Alpena

Mayor Bobbie Bailey  
City Attorney James Goldie  
Alderman Tammy Raley

## Altus

Mayor Larry Stacy

## Anthonyville

Recorder/Treasurer Shirley Craig  
Alderman Verdia Hillard  
Mayor Leroy Wright

## Arkadelphia

City Treasurer Glen Beedle  
City Manager Jimmy Bolt  
Vice Mayor James Calhoun  
City Clerk Rendi Currey  
City Director Roland Gosey  
Mayor C.T. Hollingshead

## Ash Flat

Recorder/Treasurer Charlotte Goodwin

## Ashdown

Alderman Shirley Jackson  
City Attorney Jay Metzger

## Atkins

Mayor Jerry Don Barrett

## Bald Knob

Mayor Doyle Wallace

## Barling

City Administrator Ray Caruthers  
City Director Ron Wingfield

## Batesville

Alderman Tommy Bryant  
City Attorney Lindsey Castleberry  
Mayor Rick Elumbaugh  
Alderman Margaret Henley  
Alderman Paige Hubbard  
City Engineer Damon Johnson  
Clerk/Treasurer Denise Johnston  
Alderman Fred Krug  
Alderman Douglas Matthews

## Bauxite

Alderman Allison Cain  
Recorder/Treasurer Renee Chastain  
City Attorney Lorraine Hatcher  
Alderman Paula Matthews  
Mayor Johnny McMahan  
Alderman Elizabeth Sweat

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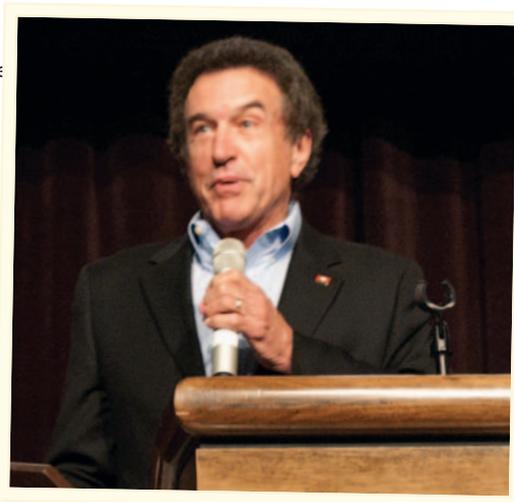
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# Ordinances and resolutions for Arkansas cities and towns

By David Schoen, League staff

## Municipal powers

Before considering the ins and outs of ordinances and resolutions, it would be well to consider the basis of the authority for cities and towns to enact them, along with the limits to that authority. Historically, cities were allowed to do only what the Legislature specifically allowed, plus implied actions necessary to carry out the specifically mentioned functions. This is known as “Dillon’s Rule.” Some have referred to it as the “mother may I?” rule, since it required advance legislative permission for a city to act.

In 1971, the state Legislature adopted a form of “home rule” in Ark. Code Ann. sections 14-43-601 & 602. Home rule is the opposite of Dillon’s Rule in that it permits a city to legislate on any municipal affair as long as the ordinance does not conflict with state law. (Of course, there still must be a valid public purpose for the ordinance and any associated expenditures.) Then, by Act 1187 of 2011, the legislature extended the home rule provisions in 14-43-601 and 602 to cities of the second class and incorporated towns. Additional authority for Arkansas cities and towns to pass ordinances is found in ACA 14-55-102.

## Constitutionality and other legal concerns

Of course, ordinances must be reasonable and not violate the constitutional and civil rights of citizens. The basic freedoms found in the United States and Arkansas Constitutions must be respected. For example, citizens enjoy the rights to freedom of speech, freedom from unreasonable search and seizure, and freedom of religion to name only a few. In addition, other federal and state laws grant additional rights, which are too numerous to mention here. Other limitations as to how cities and towns must operate will be found in state and federal law as well.

Thus, the first step in passing an ordinance or resolution is to ask, “Do we have the authority to take this action?”

In addition, ordinances should be written clearly so that the ordinary reader will understand what they mean, particularly if the ordinance provides for fines or penalties. The courts will not enforce an ordinance that is vague. For example, an ordinance that attempts to prohibit “loud noises” or “causing annoyance” could be unenforceable, since reasonable people might disagree over what is or is not too loud or annoying. It is fine to

use such terminology, but if you do, include a definition. For example, a noise ordinance could refer to a specific decibel level, or audibility from a defined distance.

If you have any doubts about the validity of a proposed ordinance or any other municipal act, be sure to consult your city attorney or one of the Municipal League lawyers. Remember, an ordinance is not legal merely because a nearby city or town has enacted it.

## Ordinances and resolutions: Telling the difference

An ordinance is a permanent law. This does not mean that it will last forever, since ordinances may be repealed. However, when the law refers to a “permanent” ordinance, it means one that will continue in effect unless and until the council repeals it. A resolution is temporary in nature, and for that reason, it is more appropriately used when a city wants to make known its intent on certain matters. [*Kruzich v. West Memphis Util. Comm’n*, 257 Ark. 187, 189, 515 S.W.2d 71, 72 (1974).]

Proper subjects of an ordinance would include zoning, animal control, building codes, the setting of salaries and juvenile curfews, just to name a few. Resolutions are commonly used to approve specific expenditures and contracts or to recognize an employee or citizen for distinguished service to the city.

In some cases, the Legislature has specifically provided that certain actions may be taken by resolution. For example:

- ACA 14-42-206 allows a city to request primary elections by resolution.
- Cities may change their classification by resolution in some situations (14-37-108, 111, 114). But see 14-37-112, which requires an ordinance for town to advance to second class status.
- ACA 14-43-405: first class city may combine clerk and treasurer position.
- ACA 14-38-101: consent to incorporation of another city within 5 miles of city limit.
- ACA 14-42-403: use of resolution by city council to appoint director of department of public safety.
- ACA 14-40-605: acceptance of annexation petition of landowners by ordinance or resolution.
- ACA 14-54-302: authorization for contracts for sale or purchase of property.

## Practical considerations

Legality, while important, is not the only concern. Equally important: Will this ordinance really meet the needs of the city or town? Will it work? Some items to consider:

- Goals to be achieved, policies to be implemented. Consider how the ordinance will be put into action.
- Who will administer it?
- How much will it cost and will the cost be justified by the benefits?
- Will city officials and employees charged with putting it into action understand their obligations?

## Single purpose rule

ACA section 14-55-201 provides that ordinances may contain only one subject, which shall be clearly stated in the title. For example, an ordinance attempting to enact both a leash law and a curfew for juveniles would violate the one subject rule. On the other hand an ordinance satisfied the one subject requirement, even though the ordinance dealt with both landscaping and signage requirements for a new section of street. [*Craft v. City of Fort Smith*, 335 Ark. 417, 984 S.W.2d 22 (1998).] Note that the court apparently thought that, since both subjects related to the appearance of the street, they were sufficiently related to constitute one subject.

## Penalties and enforcement

What happens if someone violates the ordinance? What can the city do about it? The following provisions apply:

- ACA 14-55-501 and following authorize cities and towns to establish penalties for ordinance violations.
- ACA 14-55-101 provides that municipalities may prohibit and punish any conduct that is made a misdemeanor by state law. Note that this means that a city cannot establish or regulate felony offenses.
- ACA 14-55-502 states that cities and towns may not establish penalties that are greater or lower than those established by state law for similar offenses.
- ACA 14-55-504 limits municipal fines to \$1,000 for a first offense or \$2,000 for a repeated violation. For offenses that are continuous in nature, the city may charge up to \$500 per day for each day the violation continues. Note the difference between “repeated” and “continuous.” If a resident blocks a city street in violation of an ordinance for three days, the violation would be “continuous in nature” for that period of time. If the resident is convicted of blocking the street for a day in

January and is convicted for the same offense in July, that would be a repeat offense.

The power to enforce ordinances is found in ACA sections 14-55-601 through 14-55-608. The remedies include prosecution or a civil action to recover fines.

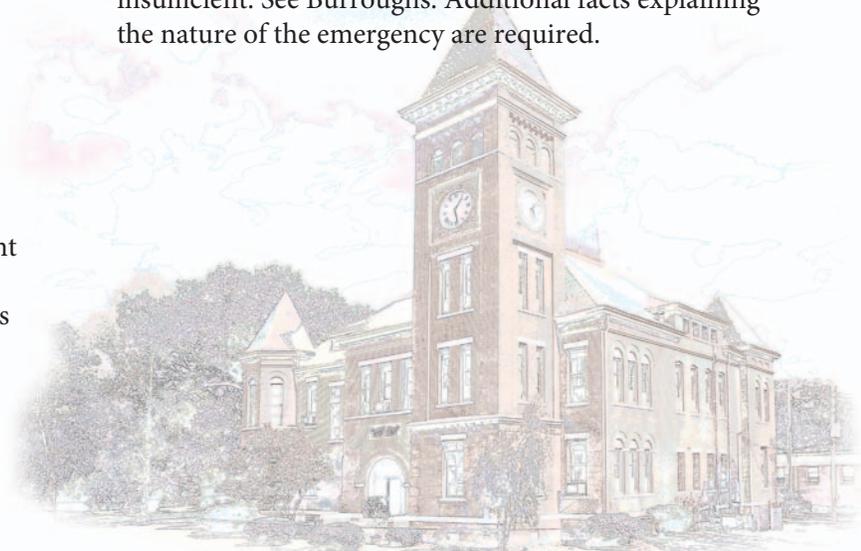
## Severability clause

Ordinances that are relatively complex and contain multiple provisions should include a severability, or savings, clause. A severability clause can play a crucial role in protecting the constitutionality of the overall ordinance. Such a clause should be added at the end of the ordinance to prevent the entire legislation from being struck down when only one portion of it is found to be unconstitutional. A typical severability clause will read: If, for any reason, any portion or portions of this ordinance shall be held invalid, such invalidity shall in no way affect the remaining portions thereof which are valid, but such valid portions shall be and remain in full force and effect.

## Emergency clause

An ordinance with a valid emergency clause goes into effect immediately. [ACA 5 § 1 (amend. 7).] “The effectiveness of an emergency ordinance not providing for fine, penalty, or forfeiture should not be suspended until publication, at least if it is published within a reasonable time. [*Kemp v. Simmons*, 244 Ark. 1052, 1064, 428 S.W.2d 59, 65 (1968).] As Kemp implies, due process concerns could be raised in the absence of notice via publication to an affected party.

Amendment 7 requires that the emergency clause state the facts constituting the emergency. “An emergency clause which does not state a fact that constitutes an emergency is invalid.” [*Burroughs v. Ingram*, 319 Ark. 530, 893 S.W.2d 319 (1995).] The test for validity is whether “reasonable people might disagree about whether the enunciated fact states an emergency;” if so, then the clause will be upheld. In short, language such as, “an emergency is hereby declared to exist, and this ordinance being necessary for the preservation of the public peace, health, safety and welfare of the citizens” is insufficient. See Burroughs. Additional facts explaining the nature of the emergency are required.



## The reading requirement

ACA 14-55-202 requires ordinances of a “general or permanent nature” to be read on three different days unless two-thirds of the council votes to dispense with the rule. Although “reading by title only” is a common practice, it is not required by state law for cities and towns. In addition, it is only permissible once a two-thirds vote has been taken to waive the full reading on three separate occasions.

“The ordinances of a general or permanent nature which must be adopted according to the formalities of section [14-55-202] ... refer to those regulations and acts of the council which prescribe a permanent rule of government for the municipality.” [*City of Batesville v. Ball*, 100 Ark. 496, 140 S.W. 712, 716 (1911).] In the Batesville case, the court ruled that an ordinance referring the question of an annexation to the voters was not “general or permanent.”

The Arkansas Supreme Court has also ruled that an ordinance to enter a contract such as a utility franchise is not of a “general or permanent nature” and thus need not be read three times. [*Barnett v. Mays*, 153 Ark. 1, 239 S.W. 379 (1922).] The fact that a franchise runs for a long period of time does not make it “general or permanent.” [*El Dorado v. Citizens’ Light & Power Co.*, 158 Ark. 550, 250 S.W. 882 (1923).]

Note: The law does not say that the council must vote on whether to waive each reading. It may vote to simply waive the second and third readings in one vote.

And also note: The decision whether to enact an ordinance with an emergency clause is a separate issue from whether to waive the three readings. We recommend that each vote be taken separately.

## Voting

Ordinarily, a majority of the entire council is required to pass any “bylaw, ordinance, resolution or order.” [ACA sec. 14-55-203.] A majority is whatever number it takes to have more than half. On a five-member council, this would be three; a six-member council would require four, and so forth.

Some actions require a two-thirds vote to pass. See, for example, ACA 5 sec. 1 (amend. 7) (enactment of emergency clause); ACA 14-43-504; 14-44-107; 14-45-105 (override of mayor’s veto); 14-55-202 (suspending the reading requirement for ordinances); 14-55-301 (referral of ordinances to voters); and ACA 26-77-102 (establishment of license fees and taxes). Other statutes require a two-thirds vote to override mayoral appointments and removals, such as ACA 14-42-110 (department heads).

Note that on a six-member council, a two-thirds vote is the same as a majority: four. On other councils, a two-thirds vote should be calculated by rounding up to the next number needed to constitute two-thirds. For

example, two-thirds of eight is 5.33, so it would take six members of an eight-member council to constitute a two-thirds vote.

### What if some members are absent? Does it then take fewer votes to pass?

No. You still must have a majority (or in some cases, two-thirds) of the entire council. For example, if two members of a six-member council are absent or abstain, a three-to-one vote would not be sufficient, as three is not a majority of six.

### How many members must be present in order to have a vote?

A quorum consists of a majority of the whole number of the council. [ACA sec. 14-43-501(a)(2)(A) (first class cities); Ark. Atty. Gen. Op. No. 96-384; (second class cities); ACA sec. 14-45-101(b)(incorporated towns).] For example, three council members are needed on a five-member council, four are required on a six-member council, and so forth.

### Must votes on ordinances be taken by a roll-call vote?

ACA 14-55-203 provides that in voting on an ordinance the “yeas and nays shall be called and recorded.” It does not specifically require a “roll-call” vote in so many words, although this may be implied. A roll-call vote would certainly be clearer and easier to record and follow. Some councils have a roll call on each vote. The following provisions do specifically require a roll-call vote: Ark. Const. Amendment 7 (when enacting an emergency clause or repealing an initiated measure); 14-164-329 (abolishing tax); 26-75-210 (abolishing sales tax).

Additional information on voting, including when the mayor may or may not vote, is included in the publication *Municipal Law in Arkansas: Questions and Answers* (rev. June 2011).

## Publication of ordinances

Generally, to be valid an ordinance must be published. ACA § 14-55-206 provides:

- (a)(1)(A) All bylaws or ordinances of a general or permanent nature and all those imposing any fine, penalty, or forfeiture shall be published in some newspaper published in the municipality.
- (B) In municipalities in which no newspaper is published, written or printed notice posted in five (5) of the most public places designated by the governing body in an ordinance or minutes of the governing body shall be deemed a sufficient publication of any law or ordinance.
- (2) It shall be deemed a sufficient defense to any suit or prosecution of such fine, penalty, or forfeiture to show that no notice was given as provided herein.
- (b) As to ordinances establishing rules and regulations for zoning, construction of buildings, the installation of plumbing, the installation of electric

wiring, or other similar work, where such rules and regulations have been printed as a code in book form, the code or provisions thereof may be published by the municipality by reference to title of the code without further publication or posting thereof. However, no fewer than three (3) copies of the code shall be filed for use and examination by the public in the office of the clerk or recorder of the municipality after the adoption thereof if there is no electronic form of the code available for examination by the public.

Note that in subsection (a), the statute refers to two different situations: (1) publication in a newspaper if a newspaper is “published in the municipality” and (2) posting in five public places if no newspaper is published in the municipality. What determines whether a newspaper is “published” in a city or town? The Attorney General has addressed this question as follows:

*The fact that a newspaper is not printed in the municipality will not, in my opinion, necessarily prevent it from being considered “published” therein under § 14-55-206. On the other hand, dissemination or circulation in the municipality will probably not alone suffice. The question of whether any particular paper is “published in the municipality” for purposes of § 14-55-206 will require a factual determination in each instance. In making this determination, courts have considered persuasive the location of the paper’s principal or main office, where its form and content are determined.*

Ark. Op. Atty. Gen. 95-227, p. 4. Subsection (b) allows certain technical codes to be published by title if three copies of the code are filed in the clerk or recorder. In addition, Ark. Code Ann. 14-55-207 provides the procedure for adopting technical codes.

Generally speaking, a written resolution need not be published unless otherwise required by the legislature or city ordinance.

## Recording and authentication (signature)

ACA 14-55-205 requires that ordinances be “recorded in a book kept for that purpose and shall be authenticated by the signature of the presiding officer of the governing body and the clerk or recorder.” Note that the mayor’s or clerk/recorder’s refusal or failure to sign the ordinance does not keep the ordinance from going into effect. [*Lewis v. Forrest City Special Imp. Dist.*, 246 S.W. 867, 870 (Ark. 1923).]

## Effective date

An ordinance with an emergency clause goes into effect immediately upon its passage. When an ordinance is passed without an emergency clause, it will go into effect

after the last day allowed for the filing of a referendum petition on the ordinance.

The time allowed for filing a referendum petition on a municipal ordinance is customarily set by a city ordinance, and can be not less than 30 days, nor more than 90 days after the passage of any ordinance. If the city does not have an ordinance setting the time limit for filing a referendum petition, any ordinance passed without an emergency clause will go into effect after 90 days is allowed for filing a referendum petition, or on the 91st day. [ACA 5 § 1 (amend. 7); ACA 14-55-203; *Clark v. Mahan*, 268 Ark. 37, 594 S.W.2d 7 (1980); *Paving Dist. No. 36 v. Little*, 170 Ark. 1160, 282 S.W. 971 (1926).]

## Amendment and repeal

Ordinances may be amended or repealed. An amendment is a change in the ordinance, while a repeal means that the ordinance will no longer be in effect. An ordinance may only be amended or repealed by another ordinance (not a resolution or motion, for example).

An ordinance that was enacted by an initiative of the voters, however, may only be amended or repealed by a two-thirds vote of the governing body, according to Article 5 section 1 (amendment 7) of the Arkansas Constitution.

In some cases, an ordinance may be “repealed by implication.” The best course of action when enacting a new ordinance is for the council to specifically address any prior ordinances on the same subject; that is, to state in the new ordinance whether the prior ones are to be repealed or amended. Sometimes this has not been done, however. Ordinances often contain a general repealer clause, containing language such as, “All prior ordinances in conflict with this ordinance are hereby repealed.” In that case, any provisions of the older ordinance will remain in effect as long as they do not conflict with the later ordinance. Even without a repealer clause, however, the earlier ordinance will be impliedly repealed to the extent that there is an “irreconcilable conflict” between the two. [*City of Helena v. Russwurm*, 188 Ark. 968, 68 S.W.2d 1009 (1934).]

## Codification

ACA 14-55-701 and following sections provide that cities may codify their ordinances and, if they do so, must keep three copies of the code in the city clerk’s office. Codification means the arrangement of the city’s ordinances according to subject matter. This makes it much easier to find an ordinance on a specific topic. The Municipal League has a codification service available to Arkansas cities and towns. For cost and other information contact Cathy Moran at 501-374-3484 Ext. 214.

No. 844 is hailed as Union Pacific's "Living Legend." Originally a high-speed passenger engine, the last-of-its-kind steam engine was saved from being scrapped in 1960 and has since made special appearances and excursion runs across the country.



PHOTOS BY ANDREW MORGAN

# Beebe honorary engineer on historic steam engine



A young train lover awaits the arrival of No. 844.

Gov. Mike Beebe was engineer-for-a-day June 8 when he rolled down the line at the helm of No. 844, a Union Pacific steam engine. Built in the 1940s, No. 844 is the last steam locomotive built for Union Pacific. In January the state won an online contest to bring the train to Arkansas for an excursion tour, the *Arkansas News Bureau* reported.

Starting its journey at Cape Girardeau, Mo., No. 844 traveled south to Bald Knob. There Beebe came aboard as honorary engineer for the next leg. About 200 train enthusiasts greeted the train and Engineer Beebe upon their arrival at the Union Pacific office in North Little Rock. From there, No. 844 made stops at Russellville and Van Buren before ending its journey at Coffeyville, Kan.



Gov. Beebe crosses the "alley" (empty rails in train lingo) after acting as honorary engineer from Bald Knob to North Little Rock.



# Regulations: Why do we bother?

Good regulations help protect us from ourselves, but they must be crafted carefully.

By Jim von Tungeln

Local officials spend a great deal of their time dealing with regulations. They believe such tools are necessary to make their city the best it can be. Opponents attempt to make any regulation a symbol of governmental oppression. Pity the poor citizen who stands in between.

For our purposes, regulations are those restrictions and mandates that control and limit the use of private property, particularly zoning and development codes. They affect all citizens. Elected officials operate largely upon the trust of those citizens. Regulating the use of their land, therefore, can use up a lot of political capital.

In today's political climate, the regulatory process encounters particularly vicious attacks. Somehow, we have moved past the reason exhibited by such thinkers as James Madison who calmly proposed, "If men were angels, no government would be necessary." Today's counterpoint might say, "Place no controls on my land. Just make my neighbor cut his grass." How do we make sense of it all?

First, let us consider various types of regulations. It often surprises folks to learn that many regulations—and regulating agencies—grew from requests by the very groups that were to be regulated. Benefits accruing to railroads, for example, as well as such mandates as who may massage a horse did not spring from the mind of a heartless bureaucrat. Instead, they exist through the efforts of the very people who gain from their enactment.

Another type of regulation, as we might classify them, echoes the old country adage that "if a little bit will do good, then a whole lot will cure." For those who grew up without the benefit of rural wisdom, that simply means that sometimes we over-do things. For example, the planning statutes regarding the Board of Adjustment simply say that each meeting of the board will be a public hearing, notice of which must be advertised seven days in advance. From such a simple mandate, various cities have expanded this to all sorts of additional requirements. They range from the posting of signs to certified mail sent to—usually unaffected—neighbors.

Some quite knowledgeable attorneys are now recommending a minimal approach to such notifications. In other words, stop asking for unnecessary trouble. It also seems useful to point out that the escalating of notification requirements makes less sense as access to public

information increases and becomes easier with each passing day.

A close cousin to self-expanding requirements exists in what we might call "ad-hoc" regulations. This simply refers to complex requirements that address a single occurrence that may not occur but once every hundred years. More likely, it addresses some unique problem that a particularly powerful or troublesome citizen encountered.

Then there is the timeworn "Everybody else is doing it" regulation. There are certain "bell-cow" cities in our state that, were they to pass a regulation requiring all houses to have floodlights on the roof, could make our state visible from the moon. Next time you are tempted, remember your mother's words about jumping off cliffs.

We must also respect the fact that some processes or entities offer a splendid record of self-regulation. Underwriters' Laboratories provide a remarkably efficient standard for electrical products. On a more personal level, the feedback system used on E-bay, the Internet auction site, offers a terrific method of maintaining honesty and efficiency in a vast system of electronic bartering among strangers who seldom meet one another face to face.

Alas, however, there comes a time when the public sector remains the last chance of protecting us from each other. We only have to look at such occurrences as the Triangle Shirtwaist Factory Fire in 1911 or the Coconut Grove Fire in 1942 to know that some regulations deserve enforcing. A quick Internet search of these should convince almost anyone.

So what constitutes a well-crafted regulation as we regulate the use and development of land within our communities? A valid regulation should first grow from the identification of a measurable problem facing a community. Its examination should include a process of professional analysis and public outreach. The latter is important. Sometimes the concerns of professionals do not square with local attitudes. For example, I once spent a good deal of time creating what I thought were quite elegant regulations regarding the locating of recreational vehicles in a community. Only after presenting them, did I learn that none of the planning commissioners, no elected official, and only one resident of the city gave a flip about regulating RVs. Embarrassing.



PHOTO BY MARK GOODSON, URBAN PLANNING ASSOCIATES

The modern city, such as New York, seen here, teems with humanity. This makes a regulated environment necessary for public health, safety and welfare.

The process should next provide a plan to address the problem based on the ancient right of a community to protect the public health, safety, welfare and morals of its citizens. Only then should we construct a regulation with which to carry out or protect the provisions of that plan. It also helps to ensure that the regulation offers the least disruptive solution. Finally, we should include an exercise by which we search for and attempt to head off any unintended consequences.

Above all, we must remember that poorly structured regulations can be misinterpreted. The complex,

contradictory and confusing regulations controlling pass interference penalties in college football, for example, are consistently misapplied against the Arkansas Razorbacks. We all suffer from regulations at times.



*Jim von Tungeln is staff planning consultant and available for consultation as a service of the Arkansas Municipal League. He is a member of the American Institute of Certified Planners. Contact him at 501-944-3649. His website is [www.planyourcity.com](http://www.planyourcity.com).*

# IRT medical mission serves McGehee, Arkansas Delta cities

McGehee was one of five Arkansas cities along the Mississippi Delta to host an Innovative Readiness Training (IRT) mission in June. The two-week mission, conducted by the 4010th U.S. Army Hospital, an Army Reserve unit, provided medical care to the region's impoverished communities from June 8-18. Helena-West Helena, Eudora, Wynne and Marianna also hosted IRT missions. The locations were spaced out across the southeast Delta to ensure that the free service was available to anyone within driving distance in the region.



A military dentist participating in the IRT mission preps a McGehee patient for a root canal.

The IRT mission provided medical health screenings, minor invasive procedures, family practice, dental and optometry services.

The 4010th U.S. Army Hospital out of New Orleans is part of the Army Reserve Medical Command, headquartered in Pinellas Park, Fla. Other units participating



A mobile eyeglass fabrication team offered quick turnaround on new glasses for patients.

in the IRT mission at the five Arkansas cities included the 7232nd Medical Support Unit, Army Reserve; the 7223rd Medical Support Unit, Army Reserve; the 7242nd Medical Support Unit, Army Reserve; the 399th Combat Support Hospital under the 804th Medical Brigade, under the 3rd Medical Deployment Support Command; the 431st Civil Affairs Battalion, U.S. Army Reserve; Air Force Reserve units; Navy Reserve units; and the Arkansas Army Reserve National Guard.



A soldier organizes the mobile pharmacy.

It was a wonderful service for the community, and turnout exceeded their expectations, McGehee Mayor Jack May said. At McGehee alone the IRT mission served 1,300 patients over 11 days. Among the five cities the mission served about 6,000 people.

The mission has its roots in President Bill Clinton's and the Congress's efforts in the 1990s to find innovative ways to serve communities in need while improving military readiness.

# Training program makes aquatic facilities safer

The Arkansas Recreation and Park Association will host a two-day Aquatic Facility Operator (AFO) Certification Course Oct. 10-11 at the Little Rock Statehouse Convention Center. The course trains and certifies aquatic and recreation professionals in safe and efficient aquatic facility operation and management.

According to federal research on aquatics, swimming is the third-most popular sports activity in the United States, and the country has 8.8 million residential and public-use swimming pools. Pools have special problems and they take special care. While a Certified Pool Operator's course is required for your pool manager, an AFO Certification is more comprehensive and will help your pool managers be better prepared to provide a safe and healthy pool.

The CDC reported that over 12 percent (13,532 of 111,487) of pool inspections conducted during 2008 resulted in an immediate closure pending the correction of the violations, and found that drowning is the second leading cause of all unintentional injury deaths in children aged one to 14 years and the seventh leading cause of unintentional injury death for all ages. The AFO course is meant to combat both these serious problems.

The course provides in-depth instruction in all facets of aquatic facility operation and management, including filtration, disinfection, water testing and treatment, design considerations, facility management, risk management, facility trouble shooting, and hot tub and spa operation. The intent of the program is to create better operators, who in turn make safer, more appealing environments, and increasingly efficient programs for aquatic venues.

The cost of the course is \$245 for ARPA members and \$345 for nonmembers. The registration form can be found at [arpa.org](http://arpa.org). The class will last from 8 a.m.-5 p.m. with lunch provided on both days of the course. The 18-hour course ends with a certification exam of 50 questions. Come join us in making our pool environments safer and more efficient.

## Get your Aquatic Facility Operator Certification now

This two-day course provides in-depth instruction on many facets of aquatic facility operation and management, including:

- Filtration
- Disinfection
- Water testing and treatment
- Design considerations
- Facility management
- Pool safety
- Risk management
- Facility troubleshooting
- Hot tub and spa operation

Dates: Oct. 11-12

Time: 8 a.m. to 5 p.m. (Lunch provided both days.)

Location: Statehouse Convention Center

#1 Statehouse Plaza, Little Rock, AR 72201

Cost: \$245 for ARPA members

\$345 for nonmembers

For more information or to register, email Kitty Lane at [execdir@arkarpa.org](mailto:execdir@arkarpa.org).

# Municipalities must publish semiannual financial statements

The time is rapidly arriving for the semiannual reporting of each city's financial statement. Refer to the 2009-2010 Handbook for Arkansas Municipal Officials, Section 14-59-116, pg. 642, and Section 14-237-113, pg. 896.

The first reference provides that the governing body of each municipality shall publish semiannually in a legal newspaper of general circulation in the municipality a FINANCIAL STATEMENT OF THE MUNICIPALITY by Sept. 1 covering the first six months (January through the end of June) of the current calendar year.

The financial statements should include the receipts and expenditures for the six-month period and also a statement of the indebtedness and financial condition of the municipality.

The latter law, 14-237-113, provides a similar publication requirement for the operating authority of the WATER and SEWER DEPARTMENTS. Water and sewer departments administered by one or two commissions must comply with the law. If the water and sewer departments are administered by the city council, then it is the responsibility of the city council to comply with Section 14-237-113.

Suggested Forms A, B and C follow. For additional information, call the League at 501-374-3484.

The suggested **FORM A** is for use by cities of the first class and second class to comply with 14-59-116.

<b>Form A</b>		
City of _____		
(first or second class)		
Financial Statement January 1, 2011-June 30, 2011		
<b>GENERAL FUND</b>		
Balance January 1, 2011		\$ _____
Cash Receipts		
General Turnback	\$ _____	
5-Mill Tax	\$ _____	
Franchise Tax	\$ _____	
Occupation Tax	\$ _____	
Liquor and Beer Tax	\$ _____	
Local Sales Taxes	\$ _____	
Other City Taxes	\$ _____	
Court Fines and Fees	\$ _____	
Sanitation Charges	\$ _____	
Other Permits and Charges	\$ _____	
Total Receipts		\$ _____
Total General Fund Available		\$ _____
Expenditures		
Administrative Expense	\$ _____	
Salaries	\$ _____	
Social Security	\$ _____	
Utilities	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance General Fund June 30, 2011		\$ _____
<b>STREET FUND</b>		
Balance January 1, 2011		\$ _____
State Highway Revenue	\$ _____	
County Road Tax	\$ _____	
Other Street Revenues	\$ _____	
Total Street Revenues		\$ _____
Total Available Street Fund		\$ _____
Expenditures		
Salaries	\$ _____	
Supplies	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Street Fund June 30, 2011		\$ _____
<p>In the event a municipality maintains a police, fire, parks or other department, the city should publish financial statements for these departments in the same manner as they separate those departments on their Cash Receipts and Disbursements Journals.</p>		
<b>BONDED INDEBTEDNESS</b>		
<b>Type of Debt</b>	<b>Amount</b>	<b>Date Last Payment Due</b>
General Obligation	\$ _____	
Water Revenue		
Sewer Revenue		
Other		Date Free of Debt _____
Total	\$ _____	
<p>All financial records for the City of _____ are public records and are open for public inspection during regular business hours of ____ A.M. to ____ P.M., Monday through Friday, at City Hall in _____, Arkansas.</p>		
<p>If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.</p>		

The suggested **FORM B** is for use by incorporated towns to comply with 14-59-116. It may be posted in five (5) public places rather than published in towns where no newspaper is published.

<b>Form B</b>		
Incorporated Town of _____		
(incorporated town)		
Financial Statement January 1, 2011-June 30, 2011		
<b>GENERAL FUND</b>		
Balance January 1, 2011		\$ _____
Cash Receipts		
State General Turnback	\$ _____	
Local Sales Taxes	\$ _____	
City General Taxes	\$ _____	
Other Receipts	\$ _____	
Total Receipts		\$ _____
Total General Fund Available		\$ _____
Expenditures		
Salaries	\$ _____	
Utilities	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance General Fund June 30, 2011		\$ _____
<b>STREET FUND</b>		
Balance January 1, 2011		\$ _____
State Highway Revenue	\$ _____	
County Road Tax	\$ _____	
Other Street Revenues	\$ _____	
Total Street Revenues		\$ _____
Total Available Street Fund		\$ _____
Expenditures		
Salaries	\$ _____	
Supplies	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Street Fund June 30, 2011		\$ _____
<b>BONDED INDEBTEDNESS</b>		
<b>Type of Debt</b>	<b>Amount</b>	<b>Date Last Payment Due</b>
Water Revenue	\$ _____	
Sewer Revenue		
Other		Date Free of Debt _____
Total	\$ _____	
<p>All financial records for the Town of _____ are public records and are open for public inspection during regular business hours of ____ A.M. to ____ P.M., Monday through Friday, at Town Hall in _____, Arkansas.</p>		
<p>If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.</p>		

The suggested **FORM C** is for use by Water and Sewer Departments to comply with 14-237-113.

# NEWSLETTER

JULY 2011

The Newsletter, provided by a'TEST consultants, is included in City & Town as a service of the Arkansas Municipal League Legal Defense Program.

## Form C

City or Town of \_\_\_\_\_  
Financial Statement January 1, 2011-June 30, 2011

### WATER AND SEWER DEPARTMENTS

Balance January 1, 2011		\$ _____
Cash Receipts		
Water Payments	\$ _____	
Sewer Payments	\$ _____	
Sanitation Funds	\$ _____	
Other	\$ _____	
Total Receipts		\$ _____
Total Funds Available		\$ _____
Expenditures		
Salaries	\$ _____	
Social Security	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Water and Sewer Fund June 30, 2011		\$ _____

### BONDED INDEBTEDNESS

Type of Debt	Amount	Date Last Payment Due
General Obligation (Water or Sewer)	\$ _____	
Water Revenue		
Sewer Revenue		
Other		Date Free of Debt _____
Total	\$ _____	

All financial records of the Water and Sewer Department of (City or Town) of \_\_\_\_\_ are public records and are open for public inspection during regular business hours of \_\_\_ A.M. to \_\_\_ P.M., Monday through Friday, at the Water Department in \_\_\_\_\_, Arkansas.

If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.

## A DOT warning

Following an accident, employers sometimes make a CDL holder take a DOT mandated drug test. Sometimes it is not warranted. DOT auditors frown on this process and could take action on the employer. Reasons for mandated federal DOT drug tests following an accident are clearly defined in 49CFR Part 40.

First and foremost, the driver must be in a commercial vehicle as defined by DOT—and bee stings, hitting a dog or cow, or hitting an awning generally would not qualify for DOT testing. Know the reasons for DOT testing so you can avoid explaining to the auditor your mistake. It happens too often. If you tell the DOT employee that DOT is requiring him to test, please be sure you are right.

## DERs, drug testing, and the Web

Designated Employer Representatives (DERs) have a distinct advantage when a website is provided by the laboratory, third party administrator, or the medical review officer for drug testing services. This is a convenience for the employer for the following reasons: confidentiality, retrieving results several times during the day, updating random lists, storing results, scheduling appointments, ordering supplies, educational materials and other items.

If a drug test is not completed by the laboratory, a notice of pending will be on the site, allowing the DER to monitor the testing. This service eliminates calling for results (they post when released automatically), being charged for someone having to manually update random lists at the service agent's site, plus it provides a very confidential manner of doing business.

Most a'TEST and DrugTestReports.Com clients are now using the Web services. If you would like to get set up for the website program, please call Matthew Gerke at 501-376-9776 for assistance.



a'TEST CONSULTANTS, Inc., provides drug and alcohol testing as a service of the Arkansas Municipal League Legal Defense Program.

The program helps cities and towns comply with the U. S. Department of Transportation required drug testing for all holders of commercial drivers' licenses.

## Volunteer Community of the Year nominations open soon

It's time to consider nominating your town for the annual Arkansas Volunteer Community of the Year Awards. The awards, co-sponsored by the Arkansas Municipal League, the Governor's Office and the DHS Division of Volunteerism, honor 12 communities each year for outstanding citizen volunteerism.

To download the nomination form and instructions online, visit [www.arkansas.gov/dhs/adov](http://www.arkansas.gov/dhs/adov) and look for the link to "Community of the Year Awards."

Nominations will be accepted beginning in July. The nomination deadline is Sept. 30. Bonus points will be given to communities who submit volunteer hours to the Economic Impact of Arkansas Volunteers for 2010. If you have any questions about the nomination process, call 501-682-7540 and provide your name, address and telephone number.

# The *n*Court SPOTLIGHT West Memphis District Court

## The Challenge

Located directly across the Mississippi River from Memphis, TN and with a population of 28,000, West Memphis, AR is a heavily traveled area by business people and tourists alike. The West Memphis District Court processes an average of 2,000 traffic tickets each month, posing an enormous strain on court resources and staff.

As part of the court's payment options, citizens were able to pay their citations by phone or in person using their credit card. However, the staff became overwhelmed by the time-consuming task of processing each payment manually. In the meantime, residents had been inquiring about paying their citations over the internet.

## The Solution

In January of 2011, West Memphis deployed nCourt's traffic payment system to help ease their high traffic ticket volume and

increase collections, while also offering a fast, and convenient payment option to their citizens and those in the surrounding areas. As soon as they signed on to the nCourt payment system, West Memphis Court began receiving online payments instantly.

**"We're lovin' it! nCourt has taken a huge burden off of us, so our staff is able to be more effective and productive in other critical areas. The amount of tickets was overwhelming and people have been asking for online payment options. nCourt was the perfect solution."**

- Gina Worth, Bookkeeper  
West Memphis Court

reduces court call volume and foot traffic, easing staff workload while increasing collections by providing citation holders with a one-stop payment option. At no charge to the West

nCourt also provided the courthouse with a computer terminal for walk-in payments, which residents began using upon installation.

## How It Works

nCourt's internet and telephone credit card payment solution

Memphis District Courthouse, nCourt developed a customized website specifically for their needs. Citation holders can now visit [www.westmemphistix.com](http://www.westmemphistix.com) and complete a secure transaction where the court is notified of payment immediately. nCourt also offers a toll-free customer service support line in both English and Spanish. nCourt's payment service includes a modest convenience fee that is paid by the citation holder, making nCourt's services available to courts for free. Call nCourt at (866) 993-6019, ext. 1811 or visit [www.ncourt.com](http://www.ncourt.com).

## fast facts

- ▶ After using nCourt, West Memphis District Court collected **\$22,822** within their first month.
- ▶ The nCourt solution has already eased the West Memphis Court's docket of over **2,000** traffic citations per month.

## Want To Reduce Call Volume and Foot Traffic?

*"With nCourt, we don't get those 'crazy' calls anymore!"*

- Tonya Dutton, Court Clerk

- ▶ Offer credit card options for paying traffic citations, utility bills, probation payments, tax payments, electronic filing, bail bonds, tag renewals, city payments, memberships and more!
- ▶ Ease your workload while increasing your collections.
- ▶ Serving 1,000 locations in 23 states. All for **FREE** at no cost to your court.



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# Harrison shakes past, embraces diverse future

By Sherman Banks

When white mobs drove all but one of the African-American population out of the city during the Harrison Race Riots of the early 1900s, Harrison became a symbol for ethnic intolerance. Throughout the years, vocal Klu Klux Klan members living eight miles east of Harrison, have contributed to the perception. Without a Post Office of their own, those citizens' mail is delivered with a Harrison, Ark., postmark, further branding Harrison as a center of racial prejudice.

Fifteen years ago when a basketball team made up of individuals of color came to town to play in a tournament, some members of the crowd heaped a barrage of negative comments on the team. As a result of that incident, a grassroots group of citizens established Harrison's first Diversity Committee with the hope of making a positive social change within the community.

## Challenging the past—Defining the future

Today Harrison's mayor, the City Council, concerned citizens and an international corporation located in Harrison are actively pursuing an ambitious plan to redefine Harrison's image—inside and out. In an interview with Mayor Jeff Crockett, he discussed the groups' plans to utilize technology, community outreach and international partnership to rebrand and remold the city's image.

The first step the city took toward active change came with its election of Crockett as mayor. Dedicated to bringing Harrison into a new social and economic age, Crockett is taking the lead in promoting a new Harrison. Since his election, Little Rock's KTHV Channel 11 filmed an exposé on the city's desire for change.

During the filming, reporters interviewed one of the black students attending school in Harrison. The reporter asked the young man what his thoughts were about living in Harrison. His response was positive, particularly as it pertains to how he is treated by his peers.

"We have two diversity committees in the city—one a youth committee and the other composed of community members—that are already active," Mayor Crockett explained. "To provide new tools and direction to these groups, we will be bringing in seminar speakers who have had experience in creating mutual understanding in racially diverse communities. In addition, we have contacted Ruth Shepherd, Executive Director of Just Communities of Arkansas, to discuss holding diversity seminars for the city and industry employees."

Attracting a new and more ethnically diverse labor pool is an important economic factor behind Harrison's need for

change. Federal Express located a branch in Harrison and has transferred some of its employees of color to the community. Even though the company has had some concerns that the city may not be making its new citizens as welcome as it could, Federal Express wants to remain in Harrison and has committed itself to helping bring about a better environment for it employees and their children.

## Using technology to brand and communicate

Mayor Crockett believes that the Internet can do much to offset the negative perception that has linked Harrison to the intolerance of the nearby community of Zinc.

"We have plans to develop a Web-based communication strategy that will help us reach out with our new message to both our own citizens and the world," Crockett said, "and we will be working with Aristotle Interactive to utilize their expertise in Internet search, optimization and marketing. The social reach and branding potential the Internet offers will assist us greatly in communicating Harrison's new image within the state and the nation."

In addition to diversity seminars and a proactive Internet strategy, Mayor Crockett listed the following action items as top priorities in the city's movement toward change:

- Be proactive in pursuing a sister city for Harrison through Sister Cities International to engage the total community with another culture.
- Be proactive in promoting tourism and other positive aspects of Harrison.
- Be proactive in the city of Harrison's hiring practices maintaining a commitment to diversity in color and alternative lifestyles.
- Be proactive in working with industry leaders to make transferred employees moving into Harrison welcome as new citizens.

Mayor Crockett and the City Council of Harrison are taking giant steps to bring about a change of diversity and tolerance. As American cultural anthropologist Margaret Mead stated, "A small group of thoughtful people could change the world. Indeed, it's the only thing that ever has."



*For more information on how to make a difference in your community through Sister Cities, please contact Sherman Banks at 501-376-8193, email [sbanks@aristotle.net](mailto:sbanks@aristotle.net), or write to P.O. Box 165920, Little Rock, AR 72216.*



## Does your community shine? Tell us about it!

Keep Arkansas Beautiful is honoring communities that are helping keep Arkansas clean and green again this year with the fourth annual Arkansas Shine Awards. Across the state, cities and towns are showing their commitment to community improvement and economic development through litter prevention, recycling and beautification. Recognize your community's efforts by entering to win!

Keep Arkansas Beautiful will recognize one Arkansas community in each of six categories based on population. Additionally, one Arkansas Superstar Award will be presented to a community that has previously won two or more Shine Awards. Each winner will receive the specially designed award at a hometown recognition ceremony. The entry deadline is Sept. 15, so log on to [KeepArkansasBeautiful.com](http://KeepArkansasBeautiful.com) or call 888-742-8701 (toll-free) today for more information and to nominate your community.



[KeepArkansasBeautiful.com](http://KeepArkansasBeautiful.com) | 888-742-8701  
[Facebook.com/KeepArkansasBeautiful](https://www.facebook.com/KeepArkansasBeautiful)

# Don't trust pruning to a tree topper

When it comes to protecting your urban forest, seek out a certified arborist to handle pruning and tree care.

By John Slater

**I**t would be great if all communities could have their own certified arborist or urban forester on staff, but I know that for most communities it is not possible, especially in this economy. Another alternative is to have someone in your community trained on proper tree care. We will come to your community and train your staff and work with you to help develop your tree care program. If you cannot perform the work yourself, you would then know how to go about hiring an arborist to do the work for you. For instance, I'm a certified arborist, so I know how to properly prune a tree and can train people to do it, but I don't know how to climb trees or have the proper equipment to do so.

Selecting professional tree care in Arkansas can be risky. The selection of inappropriate tree care can lead to the quick death of a valued tree that could live to be more than 100 years old with proper care.

Basically, there are tree care professionals and there are tree cutters. Tree cutters tend to be untrained, uninsured, inexperienced, minimally equipped and many are in business briefly. They may be great at removing trees but have no idea how to properly prune or care for your trees.

Tree care professionals typically belong to one or more organizations: the International Society of Arboriculture (ISA), the Tree Care Industry Association (TCIA) or the American Society of Consulting Arborists (ASCA). The ISA conducts extensive courses and certifies those who pass an industry-based exam.

One good test of a professional is how the firm advertises its services and whether it does tree topping. Topping is the severe cutting back from the top or side of a tree, resulting in rapid growth of ugly shoots or sprouts and premature death of the tree. Unfortunately it is widely practiced in Arkansas.

Some people believe that topping is the right thing to do, but it is the worst thing a person or community can do to a tree. Many tree services advertise that they top trees, particularly in the Yellow Pages, and you see it done all across the state. A person might assume it must be the right way to prune trees. Wrong! If you call a tree service and they suggest topping, don't let them come near your trees. Considering the aesthetic, environmental



PHOTO BY JOHN SLATER



and financial value of our trees, their care should not be decided by the first person to reach the door with a chainsaw.

When selecting an arborist:

- Check for membership in at least one of the professional organizations listed above. Membership in these professional organizations demonstrates a willingness on the part of the arborist to stay up to date on the latest techniques and information.
- Check for ISA arborist certification. Certified arborists are experienced professionals who have passed an extensive examination covering all aspects of tree care.
- Ask for proof of insurance and then phone the insurance company if you are not satisfied. A reputable arborist carries personal and property damage insurance as well as workers' compensation insurance.
- Ask for references and find out where the company has done work similar to the work you are requesting. Remember, tree care is a substantial, long-lasting investment; you would not buy a car without a test drive!
- Get more than one estimate, unless you know and are comfortable with the arborist.
- Be wary of individuals who go door to door and offer bargains for performing tree work. Most reputable companies are too busy to solicit work in this manner. Improper tree care can take many years to correct and, in some cases, it can never be corrected. Are you willing to take that risk with your valuable investment?
- Ask for a visual example of how they will prune the trees.
- Most arborists offer other services beyond pruning: plant health care, fertilization, planting trees, cable and bracing, and more.

It is always wise to select a certified arborist. For more information visit the International Society of Arboriculture online at [www.isa-arbor.com](http://www.isa-arbor.com), or the American Society of consulting arborist online at [www.asca-consultants.org](http://www.asca-consultants.org).

### Make a Memory...Plant a Tree



*John Slater is urban forestry partnership coordinator with the Arkansas Forestry Commission. Contact him at 501-984-5867, or at [john.slater@arkansas.gov](mailto:john.slater@arkansas.gov).*

Arborists in training with the Ouachita Job Corps display their climbing skills for 600 5th grade students during Hot Springs' 2011 Arbor Day Celebration.

## NWA trail work continues

Trail construction on the 36-mile Razorback Greenway, which will stretch from Fayetteville to Bella Vista, continues as funds become available, the *Springdale Morning News* has reported. The estimated cost, including trailheads, bathrooms and other amenities, is \$38 million. The Northwest Arkansas Regional Planning Commission received a \$15 million Transportation Investment Generating Economic Recovery grant for the project, which requires a \$3.75 million match. The Walton Family Foundation has set aside \$15 million for trails in Washington and Benton counties, but some of that money is committed to cities. The focus now is on the 16-mile middle section of the trail, which runs through Springdale, Lowell and Rogers. The goal is to open the middle section by the end of 2013. The Planning Commission is seeking private funding to pay for trail sections in Fayetteville and Bentonville.

## Former internment camps share grants

The former WWII-era Japanese internment camp at Rohwer in Desha County in southeast Arkansas will receive \$250,000 from the Interior Department for restoration of a cemetery at the camp, the Associated Press has reported. The Central Arkansas Library System is getting \$68,000 to preserve and display artwork by people held at the camp, and Arkansas State University is getting \$93,000 to develop signage, an audio tour and other tourist guidance at the camp. In all, \$2.9 in federal grants were awarded for internment sites in 12 states, including Arkansas.

## Little Rock makes Parenting list

*Parenting Magazine* has ranked Little Rock 31st in its list of the top 100 American cities in which to raise a family, KARK 4 News reported June 16. The rankings are based on the quality of schools, home affordability, low crime rates and jobs.

## Arkansas airports receive funding

Six airports in South Arkansas will receive nearly \$1.27 million in funding from the U.S. Department of Transportation for repairs and new construction, the Arkansas News Bureau reported May 31. Airports receiving funding are:

- Harrell Field in Camden—\$144,941 to repair runway.
- ZM Jack Stell Field in Crossett—\$191,842 to install fencing.
- Fordyce Municipal Airport—\$86,343 to repair runway.
- Hope Municipal Airport—\$369,903 to repair runway.
- Malvern Municipal Airport—\$143,023 to improve runway safety.
- Texarkana Regional-Webb Field—\$330,986 to install airfield guidance signs and repair beacons.

Five airports in East Arkansas will receive just over \$1 million from the Federal Aviation Administration for safety improvements, the Arkansas News Bureau reported June 10. Airports receiving this funding are:

- Carlisle Municipal Airport—\$218,669 for runway improvements.
- Lee County-Steve Edwards Field, Marianna—\$319,539 for new runway guidance system and fence.
- Osceola Municipal Airport—\$237,932 for runway safety.
- Corning Municipal Airport—\$166,351 to improve taxiway.
- Manila Municipal Airport—\$74,100 for landing guidance system.

## Municipal properties make National Register

Several municipal properties and historic districts are among properties recently named to the National Register of Historic Places, the Arkansas Historic Preservation Program has announced. They include the Keo Commercial Historic District at Keo in Lonoke County, the Greenwood Gymnasium at Greenwood in Sebastian County, the East Hamilton Avenue Historic District at Wynne in Cross County, the Missouri Pacific Railway Caboose #928 at Bald Knob in White County, and the Maxwell Street and North Jackson Street bridges at DeWitt in Arkansas County.

# Jonesboro broadens TV communication

Jonesboro Mayor Harold Perrin believes in communication. “I can’t tell you how many times I’ve advocated for better communication at every level of our organization,” Perrin said. “I truly believe whether you’re General Motors or the city of Jonesboro, the key to success in any organization is communication.”

One of the first things Perrin did after taking office in January 2009 was work to streamline communication efforts internally. Better networking, benchmark progress reports, internal working committees and an employee newsletter all became part of the standard of operation. Then he began to look toward the community.

“Transparency is a hallmark of this administration,” Perrin said. “We are conducting the people’s business, and I think the better we keep the citizens informed the more effective we can be.”

In 2010, they began to upgrade the website to a more user-friendly format, including putting every page and line item of the city’s \$54 million dollar budget online for public inspection. The site was named one of the five best local government websites in the state of Arkansas. “Erick Woodruff and Jack Turner did all the heavy lifting on the website...the credit goes to them and their team,” Perrin said. When it came time to tackle the most recent and ambitious communication project to date, it was only natural that Perrin would turn to the same team.

The city has, via their franchise agreement with Suddenlink, a public access channel on the local cable. Prior to Perrin’s administration, it had been limited to a smattering of public service announcements and, most notably, the live broadcast of city council meetings twice per month. But all that began to change in late 2009 with the help of State Sen. Paul Bookout. “Senator Bookout really helped us put together a package that allowed us to obtain the first phase of production equipment we needed,” Perrin said. “Without his leadership, none of this would be possible.”

Perrin was referring to the recent launch of the evolution of Jonesboro Channel 24. The city has now begun producing informative segments that air in rotation to help keep the citizens more in tune with the workings of city government. Regular features like the “Minute with the Mayor” are short in format, with Perrin giving quick but relevant updates on a variety of opportunities and topics. Perrin also sat down and conducted an in-depth interview after his annual State of the City address, going into greater detail about some of the issues of greatest



interest. They have begun airing interview and educational segments with various department heads, talking about how to apply for a job with the city, promoting their new TEXT 911 program, and profile interviews with members of the city council. And that’s just the beginning.

“The next step is to begin incorporating various non-profits into the mix,” Perrin said. “I want to give them a platform to talk about how they make our community a better place to live, share their vision and mission, and let people know how they can volunteer and be involved. The more people we engage, the stronger our city becomes.”

The city has converted some unused space in the basement of City Hall as a make shift studio. The acoustics were ready made and it sits adjacent to the IT Department that Woodruff leads, and is across the hall from Turner’s office where the editing bay has been installed.

“This is just the beginning of what we hope to do,” Perrin said. “At the end of the day, I want anyone in Jonesboro who is interested to feel like they have an outlet they can turn to in order to get as much detail as we can give them. The local media does an outstanding job, but they aren’t here to cover every intimate detail of every aspect of government. It’s not responsible for us to depend on the free media as our only means of getting the details to the public...we have to bear some of that. I think the combination of Channel 24 along with our website are just the tools to do it.”

# Cord Blood Bank of Arkansas up and running

Donated cord blood cells will help treat or cure diseases for hundreds of millions of people in Arkansas, America and worldwide.

By Michele Fox, M.D.

**C**ord blood cells that are harvested after the birth of healthy children have the potential to drastically change the lives of hundreds of millions of Americans through their use in bone marrow transplant and have tremendous promise for regenerating diseased or injured tissues.

With the recent opening of the Cord Blood Bank of Arkansas at the University of Arkansas for Medical Sciences (UAMS), Arkansans in all corners of the state now have the opportunity to donate these blood cells for their family's use, public use or research.

## It's quick, efficient and painless

With further research and the operation of this efficient cord blood banking system, more than 100 million Americans and 2 billion people worldwide could potentially be treated or cured of diseases.

And thanks to forward-thinking medical professionals, lawmakers and supportive citizens in our state, Arkansas is blazing an innovative path nationally toward helping highly productive cord blood reach its full potential.

## What is cord blood?

Cord blood cells are harvested from umbilical cords following the birth of healthy children.

The umbilical cord, placenta and amniotic fluid, all of which are typically discarded after birth, are rich in stem cells that can be collected without destroying embryos.

Umbilical cord blood has already aided in finding treatment for anemia, leukemia, lymphoma, lupus, multiple sclerosis, rheumatoid arthritis, sickle cell disease, spinal cord injury and Crohn's disease, while further research is being done to find treatment for corneal degeneration, heart disease, stroke, Parkinson's and Alzheimer's.

The statewide cord blood banking network authorized by the state Legislature aids in collecting, processing and storing donations. UAMS has one of the largest adult blood cell transplant centers in the country and is the state's central bank and main storage site. Once the Cord Blood Bank of Arkansas reaches the 100 donations needed to become a member in the National Marrow Donor Program (NMDP)



Michele Fox, M.D., medical director of the Cord Blood Bank of Arkansas at UAMS, inserts a patient's stem cell donation into the cord blood storage unit.

it will link Arkansas's bank into the NMDP database, allowing us to match donations with potential transplant patients worldwide.

## How to donate

The next critical step is to let Arkansans know how easy it is to make a difference by donating cord blood following the birth of a healthy child.

It doesn't matter where you give birth in the state. Donating is completely painless and simple. Before giving birth, request an easy-to-follow kit from the Cord Blood Bank of Arkansas to give your doctor at the time of birth. From there the donated cells will be delivered to UAMS for storage.

The Cord Blood Bank accepts cord blood for public use, private use or research. With public banking, your baby's cord blood will be stored so that it can be transplanted into any patient that is considered a match. There is no cost to you because public cord blood banks cover the cost of processing, testing and storing donated cord blood.

Private banking allows you to store the cord blood for your family's use should the need arise. There is a fee for the initial collection plus an annual storage fee.

Research banking allows us to use your cord blood to further research studies. Research laboratories and technology companies conduct studies to help improve the transplant process for future patients, and to discover new ways to use the cells to help repair damaged tissues.

Whichever option you prefer, please contact us toll free at 1-855-854-2222 (CBBA) or 501-686-6271 to obtain your cord blood collection kit. For more information visit [www.cordbloodbankarkansas.org](http://www.cordbloodbankarkansas.org).

Remember, this simple act has the potential to help so many.



Michele Fox, M.D. is Professor of Pathology, Director of Cell Therapy and Transfusion Medicine and Medical Director, Cord Blood Bank of Arkansas, University of Arkansas for Medical Sciences.

# The must-have reference for every city hall in Arkansas

The new **2011 General Acts Affecting Arkansas Municipalities** has arrived. The *Acts Book* compiles the newest state laws affecting Arkansas municipalities passed during the 2011 legislative session.

The *Acts Book* supplements the 2009-2010 edition of the **Handbook for Arkansas Municipal Officials**, which is the most complete publication on municipal law and government in Arkansas. You may order and pay for your copy online via Visa or MasterCard by visiting the Publications page at [www.arml.org](http://www.arml.org), or use the order form below.



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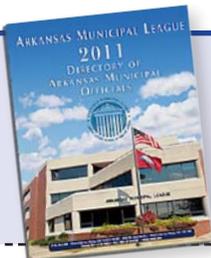
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# Take advantage of private sector giving

By Chad Gallagher

**P**ursuing grant funding should be an important part of every municipality's community development plan. The key is to look for grant opportunities that fit into your strategic plan and meet your community's needs. Too often, applicants attempt to force a grant opportunity to fit instead of pursuing those that fit into your strategy. This is a fatal error and often ends with time wasted and a sense of disappointment with the entire grant process. Assess your needs, build your strategy and then search for grant opportunities that will advance your efforts.

Your pursuit of grant funds should include federal, state and private sector sources. In the private sector, grants often come from corporations, foundations, nonprofits and even local businesses. Too many times the private sector is overlooked when it comes to funding projects. The private sector is known for large charitable efforts. You may be leaving opportunity on the table if all you ever ask for is a scoreboard at the local ball field.

When looking for funding opportunities in the private sector, begin with two key starting points and work your way out. First think geographically. Look at your local or regional business community. What corporations have a presence in your area? What companies build their business from the patronage of your citizens? Which private foundations have a presence in your part of the state? Beginning with local, regional or even Arkansas based companies is a logical step. These businesses likely have more interest in your community success and building goodwill with your citizens than others would. Even national companies with a local presence should be explored. Many of them have a national foundation or some charitable giving program that might help with your project. Partnering with them can also help you obtain matching funds for a state or federal grant as well.

Secondly, look for mission alignment. Consider your top 10 projects or funding needs and look for companies that share your interests. If your largest project is to build a library and launch a rural literacy program, then explore the private sector for a company that has made literacy a priority. Most corporations and foundations engage in strategic giving. Many are devoted to only funding certain types of projects in order to make the largest impact. Whether your project is for the arts, workforce development, literacy, historic preservation or something different, the key is to look for private sector

partners that feel passionate about this area. They are much more likely to help fund your effort if it aligns with their charitable mission.

Finding a prospective funding entity that is aligned with your goals and has a geographical interest or presence can lead to some great projects. Too many times "Corporate America" conjures up an image of faraway people on Wall Street enriching themselves without care for others, and unfortunately there is plenty of that. However, we have to remember that the business community is made up of people. They go to your churches, cheer for your sports teams, are members of your civic clubs and give generously to good causes. It is has been my experience that there are still plenty of generous businesses in the world that, while wanting to be profitable, also want to make a difference. Seeking and finding partners like these can change your community, and Legacy Consulting is glad to help you in your search.

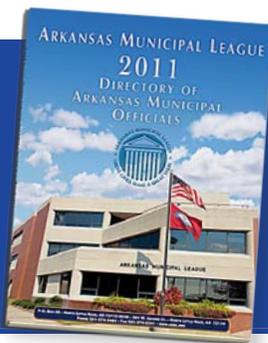
We are preparing to host our next round of regional grant workshops. If you would like to host one in your region please let us know. In addition, next month in this space we will begin to highlight some of Arkansas's successful grant projects. There are some great success stories we can't wait to share with you. If you have a grant success story to share please drop me an email or give us a call.

## Firefighters grant applications available soon

The Assistance to Firefighters Grant (AFG) will begin accepting applications soon. The new application period will be announced at the end of July. The federal fiscal year 2011 budget has funded an appropriation for AFG at \$810 million, \$405 million of which will go to fund fire and EMS support operations, purchase fire and emergency vehicles, and fund other firefighter assistance request. The remaining \$405 million will be used to fund the next round of SAFER grants to help with fire department staffing needs. To learn more about this newly funded program, go to [www.fema.gov/firegrants](http://www.fema.gov/firegrants).



*Chad Gallagher is principal of Legacy Consulting and a former mayor of DeQueen. Contact him in DeQueen at 870-642-8937, 501-246-8842 in Little Rock, or e-mail [chad.gallagher@legacyincorporated.com](mailto:chad.gallagher@legacyincorporated.com).*



# Changes to 2011 Directory, Arkansas Municipal Officials

Submit changes to Whitnee Bullerwell, [wvb@arml.org](mailto:wvb@arml.org).

## Ashdown

Delete WS (Vacant)  
Add WS Tim Mitchell

## Brookland

Delete AL Cindy Hughes  
Add AL Brandy Settlemoir  
Delete R/T Brandy Settlemoir  
Add R/T (Vacant)

## Cotton Plant

Delete AL Mary Flannery  
Add AL April Floyd  
Delete AL Jesse Jones  
Add AL Marie Caffey

## DeValls Bluff

Delete AL Bonnie Davis  
Add AL Alice Metcalf

## Everton

Delete R/T Ival Jones  
Add R/T LaDonna Chandler

## Greenwood

Delete PC Keith Jackson  
Add PC Will Dawson

## Hot Springs

Add UTIL Richard Penn

## Magness

Delete AL Mark Fick  
Add AL Hal Hooper

## Mountain Pine

Delete AL Frank Babb, Sr.  
Add AL Stacey Delaney  
Delete AL Linda Middleton  
Add AL Connie Lacy  
Delete AL Betty Starr  
Add AL Lonnie Womack  
Delete AL Lavonne Palmer  
Add AL Joann Palmer  
Delete AL Phillip Parks  
Add AL Karen Long  
Add AL J.L. Long

## Nimmons

Delete MA 215 Weber St.  
Add MA 105 Weber St.  
Delete TEL 870-529-3796  
Add TEL 870-529-0002  
Add AL Melba Broadway  
Add AL John Wikowsky

## Osceola

Add WS/WW Timmy Jones  
Add SAN/SS Jerry Rapert

## Russellville

Delete DPW J.L. Martin  
Add DPW Michael Oakes  
Delete CEO Christopher Koch  
Add CEO Bill Clark  
Add IT Lyn Jacimore

## Springtown

Delete AL Don Earley  
Add AL (Vacant)

## West Fork

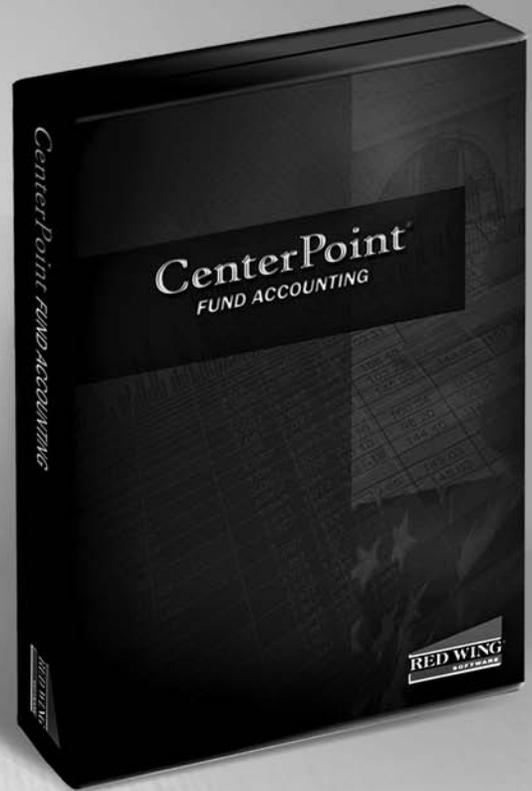
Delete CA Rusty Hudson  
Add CA (Vacant)

## White Hall

Delete DPW Chad Hubanks  
Add DPW Jeff Jones  
Delete SS Jeff Jones  
Delete MR Bill Beadle  
Add PC Richard Wingard

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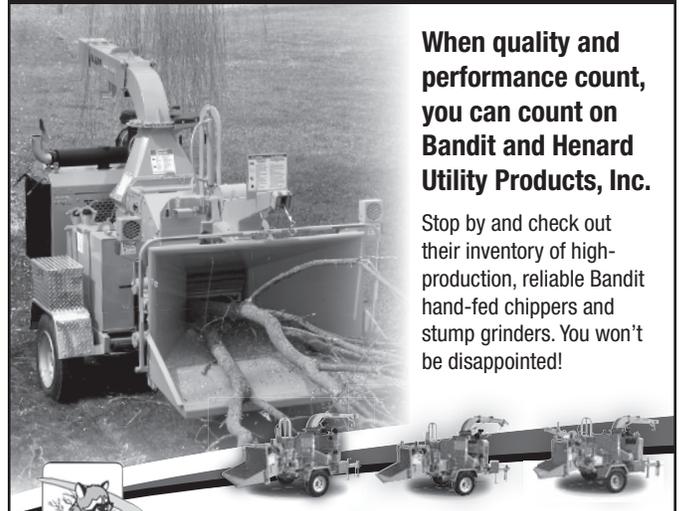


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# Summaries of attorney general opinions

Recent opinions that affect municipal government in Arkansas

From the Office of Attorney General Dustin McDaniel

## Pine Bluff ordinance conflicts with state law

Opinion: 2011-064  
Requestor: Taylor, Jerry—State Senator  
Does Pine Bluff Ord. No. 5721 of 1997, requiring the mayor to submit his reasons for a veto to the city clerk in time to be distributed to council members the week preceding the next regular meeting after the veto, conflict with provisions of ACA 14-43-504, which permits a mayor to submit his reasons for a veto to the city council at any time before the next regular council meeting, or is this a permissible exercise of local authority? RESPONSE: In my opinion, the ordinance conflicts with ACA sec. 14-43-504, which requires the mayor only to file his reasons for a veto with the clerk in time for the reasons to be submitted to the council at its next regularly scheduled meeting. The ordinance is consequently unenforceable.

## Pieces of info need redaction under FOIA

Opinion: 2011-072  
Requestor: Windsor, Nina—MRID Administrator  
Is the decision of the custodian of records to release regular work hours, hourly wage, overtime compensation and the transcript of a taped “deposition” regarding a former MRID [Municipal Recreational Improvement District] employee, in response to a Freedom of Information Act (“FOIA”) request, consistent with provisions of the FOIA? RESPONSE: My statutory duty is to state whether the decision of the custodian of records is consistent with the FOIA. Having evaluated the record, your background facts, and your analysis, it is my opinion that your decision to release the transcript is only partly consistent with the FOIA. As explained in the opinion, while the decision to release the transcript is consistent with the FOIA, there are some discrete pieces of information on the transcript that must be redacted.

*For full Attorney General opinions online go to [www.arkansasag.gov/opinions](http://www.arkansasag.gov/opinions).*

## ACCRTA, ACAA elect officers for 2011-2012



North Little Rock City Clerk Diane Whitbey, bottom right, is the new president of the Arkansas City Clerks, Recorders and Treasurers Association (ACCRTA). Other new officers, clockwise from bottom left, are Dumas City Clerk Johnny Brigham, vice president; Fayetteville Clerk/Treasurer Sondra Smith, treasurer; and Lake City Clerk/Treasurer Linda Simpson, secretary. The ACCRTA elected new officers for the year at the association’s June 15 meeting at the League’s 77th Convention in Hot Springs.



The Arkansas City Attorneys Association (ACAA) elected its 2011-2012 officers at the League’s 77th Convention. The new officers are, from left to right, Hot Springs City Attorney Brian Albright, first vice president; League General Counsel Mark Hayes, secretary/treasurer; Maumelle City Attorney JaNan Davis, president; and Jacksonville City Attorney Robert Bamburg, second vice president.

# Online data helps sell communities

A city's website is an integral part of the site selection process and can add to a community's economic well-being.

By Atherton Hiatt

Everyone wants to know what information they need to have available to help procure their next economic development success, and there are published lists (some of which are exhaustive) of what information is necessary for a community to have on its website for prospective businesses. Although it would be optimal to have the most detailed information always at hand, there are selected data points that likely are necessary for all projects and situations. This article is a starting point for a community to begin describing itself through the most necessary information and is particularly appropriate for the community's website.

## Demographics for your community and county

What are your numbers? Describe your community in numbers that make for meaningful comparisons to other communities a site locator might have on the prospect list.

## Population and income

Provide population and household income data from the 2000 Census and what is available from the 2010 Census, and utilize data offered through various vendor packages, which provide current demographic estimates based upon official Census figures. Update 2010 Census data as new figures become available. It is a good idea to show population estimates that reveal trends. For now you should look at the 2000 Census and estimates through 2009.

## Work force

Draw from the Census data the statistics that show the available work force. This should include the number of people who commute to your county for work as well as those who leave your county to work in other counties. Provide the age breakdown and education attainment for your work force. You will want to show current employment and unemployment rates as well. Additionally, the unemployment tax and workers' compensation information should not be overlooked.

## Community economic studies

Enlist the help of a consultant, university or other partner to analyze the direction in which your community is headed in quantitative, objective terms. Studies

often confirm much of what you know already about your community, but they also provide unexpected insights. These are the gems that can give a new sense of direction. The most common studies relate to the community's economic base, retail sector and labor force, though there are others. Please feel free to contact us for a list of the types of studies often employed by communities.

## Education and technical training opportunities

Education indicates a trained workforce and what is available for new families that move into the community. Opportunity to continue training speaks volumes for potential development.

List all area pre-K through 12th grade schools. Include private schools as well as public schools. If possible include comparative test scores demonstrating the effectiveness of the schools. Identify the number of scholarships received and the colleges and universities that will be attended as a result of those scholarships. Provide graduation data for the past five years along with total enrollment.

Identify the colleges and universities your students typically attend. Include driving distance and basic tuition rates. Identify them as technical, vocational, community, and whether they are two or four-year institutions. List certificate and diploma programs at each institution.

Promote the training programs available between local industry and the various educational institutions. Consider starting programs to help current workers meet new requirements of employers. The educational institutions can help in developing programs for target industries.

## Industrial sites and buildings

Describe the location of the site or building with a means of identifying it along with the owner. Past usage can be of great importance. Include the size of the property and any additional available land. Provide accurate measurements of parking areas. Include available utilities including capacity and size. Add the asking price, zoning information and fire class rating.

## Transportation

How many ways can you get goods and services in and out of your community? List the highways with distances and drive times to regional hubs within the state and beyond. Provide a map that shows your location in the state and the region. Include rail resources and describe them in terms of passenger as well as freight. Do the same for air travel and give distances and drive times. Indicate the nearest water port and the availability of freight lines.

## Communications

Today's world requires Internet and cell phone access. Give company names, physical addresses, web address and contacts for these services. Include the telephone company servicing your area as well as newspapers, television and radio stations and cable companies.

## Public utilities

List the names, addresses and telephone numbers for local water, sewer, electricity and gas utilities. Include web addresses.

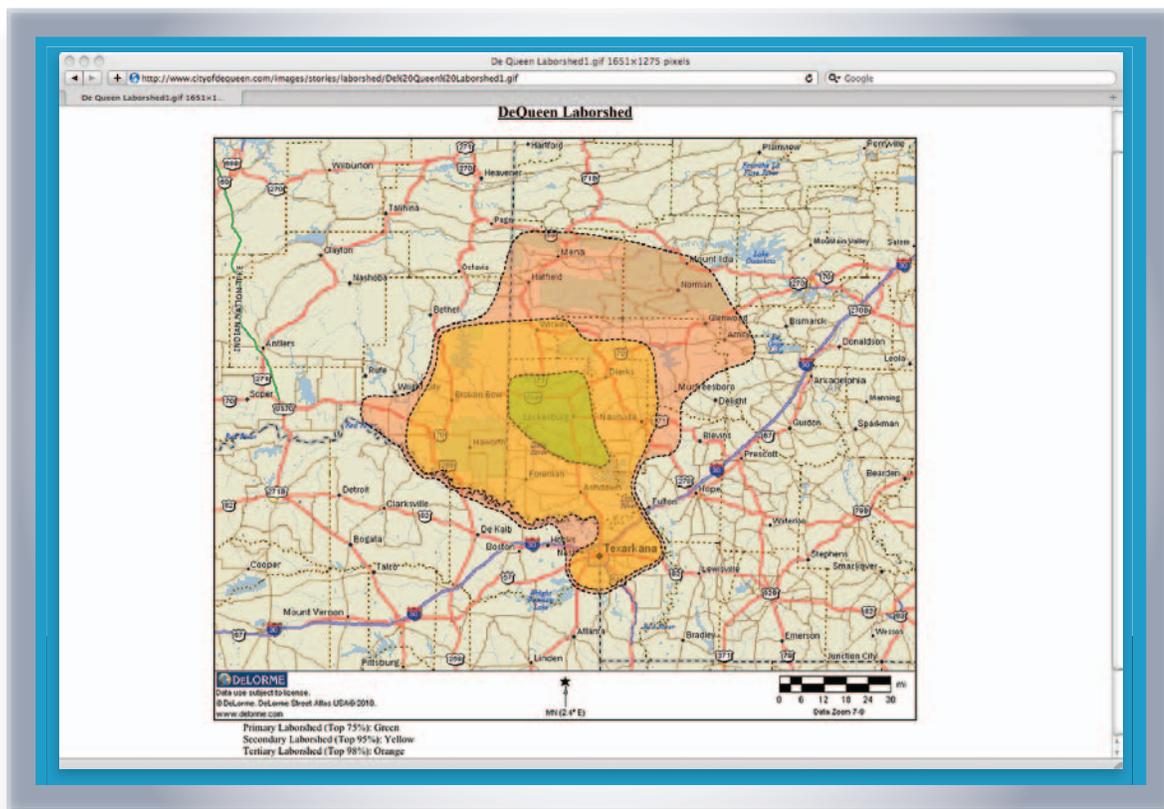
## Where do I get help?

Having information pertinent to economic development available on your website is critical to successful business development. It is as important to maintain and update the site as it is to create it. Thus, these efforts take time and energy. For this reason, communities often rely on their local economic development office or third party providers to do this work. Consultants and universities often are used to develop and help maintain websites. However, a website developed by a third party can be maintained locally by the city, putting more control in the hands of the community. Your choice of external assistance will depend on how much you are willing to spend and how quickly you want your website developed.

For more information about developing your web presence, call us at 501-569-8519.



*Atherton Hiatt is Web Administrator, Institute for Economic Advancement, UALR.*



A detailed map on DeQueen's website, [www.cityofdequeen.com](http://www.cityofdequeen.com), gives potential employers a look at where the city's labor force comes from.



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# Local Option Sales and Use Tax in Arkansas



**2011 ELECTIONS**

**BERRYVILLE,** June 14  
Passed. 1/2%

**PARAGOULD,** June 14  
Passed. 1/4%

**BAY,** May 10  
Passed. 1%

**BONO,** May 10  
Passed. 1%

**BROOKLAND,** May 10  
Passed. 1%

**CONWAY,** May 10  
Failed. 1/4% continuation

**WYNNE,** May 10  
Passed. 1%

**GREENLAND,** Mar. 8  
Passed. 1%

**PINE BLUFF,** Feb. 8  
Passed. 5/8%

**JEFFERSON CO.,** Feb. 8  
Passed. 3/8%

Source: Debbie Rogers, Office of State Treasurer See also: [www.dfa.arkansas.gov](http://www.dfa.arkansas.gov)

Sales and Use Tax Year-to-Date 2011 with 2010 Comparison (shaded gray)								
Month	Municipal Tax		County Tax		Total Tax		Interest	
Jan.	\$35,123,247	\$34,674,109	\$35,666,555	\$35,450,558	\$70,789,802	\$70,124,667	\$27,640	\$60,271
Feb.	\$42,235,810	\$41,006,941	\$42,753,266	\$42,937,896	\$84,989,076	\$83,944,837	\$34,351	\$59,485
March	\$33,606,662	\$33,818,100	\$34,174,199	\$34,971,579	\$67,780,861	\$68,789,679	\$35,321	\$76,714
April	\$35,244,719	\$34,427,642	\$35,257,864	\$36,042,561	\$70,502,583	\$70,470,203	\$23,355	\$78,790
May	\$39,976,322	\$38,636,249	\$40,107,935	\$38,049,255	\$80,084,257	\$76,685,474	\$9,286	\$49,923
June	\$37,765,150	\$37,512,337	\$37,056,613	\$38,602,771	\$74,821,762	\$76,115,108	\$25,409	\$63,686
<b>Total</b>	<b>\$223,951,910</b>	<b>\$220,075,378</b>	<b>\$225,016,432</b>	<b>\$226,054,620</b>	<b>\$448,968,341</b>	<b>\$446,129,968</b>	<b>\$155,362</b>	<b>\$388,869</b>
Averages	\$37,325,318	\$36,679,230	\$37,502,739	\$37,675,770	\$74,828,057	\$74,354,995	\$25,894	\$64,812

**June 2011 Municipal Levy Receipts and June 2011 Municipal/County Levy Receipts with 2010 Comparison (shaded gray)**

CITY SALES AND USE	AMOUNT	LAST YEAR	Glenwood	58,248.53	75,468.72	Patmos	92.19	538.14	Decatur	19,873.77	23,568.36
Alexander	38,444.86	39,738.35	Gosnell	15,116.23	16,447.58	Patterson	1,197.11	1,380.90	Elm Springs	444.50	233.17
Alma	173,098.95	188,802.11	Gould	3,169.20	3,715.68	Pea Ridge	28,617.40	25,538.41	Garfield	5,872.06	8,788.81
Almyra	1,528.26	1,887.32	Grady	2,414.01	4,197.29	Perla	2,038.82	2,068.07	Gateway	4,737.42	8,860.56
Alpena	2,545.68	3,515.34	Gravette	52,478.59	55,975.90	Perryville	19,438.12	19,531.01	Gentry	36,940.18	43,692.95
Alzheimer	1,986.07	1,930.80	Green Forest	26,190.20	27,493.62	Piggott	60,670.07	30,386.78	Gravette	27,196.30	33,935.58
Altus	5,677.88	5,154.52	Greenbrier	134,977.56	144,672.33	Pine Bluff	592,247.15	591,265.60	Highfill	6,819.55	11,730.37
Amity	9,081.88	8,393.06	Greenland	9,215.18	15,134.28	Pineville	1,382.76	1,561.64	Little Flock	30,237.61	46,365.47
Anthonyville	92.34	NA	Greenwood	153,113.02	161,365.28	Plainview	3,009.72	3,425.90	Lowell	85,706.36	96,533.44
Arkadelphia	149,397.48	148,935.03	Guion	2,650.75	4,260.55	Plumerville	7,473.57	5,257.66	Pea Ridge	56,077.01	42,078.68
Ash Flat	75,100.15	77,474.34	Gurdon	25,368.64	30,350.46	Pocahontas	100,501.49	107,815.69	Rogers	654,629.54	710,207.74
Ashdown	103,748.11	105,726.60	Guy	5,289.37	6,972.16	Portia	2,016.77	2,764.29	Siloam Springs	175,916.19	194,483.85
Atkins	37,562.94	49,524.05	Hackett	5,259.17	5,502.67	Pottsville	21,178.01	26,337.54	Springdale	70,815.65	36,070.00
Augusta	23,795.53	28,344.13	Hamburg	25,944.48	25,345.22	Prairie Grove	73,643.68	73,970.22	Springtown	1,017.67	2,044.74
Austin	6,724.98	8,989.73	Hardy	14,813.32	14,986.47	Prescott	42,688.14	39,092.29	Sulphur Springs	5,977.33	12,035.30
Avoca	3,211.93	3,065.67	Harrisburg	20,912.00	25,674.92	Pyatt	940.25	1,356.59	Boone County	333,373.06	343,755.52
Bald Knob	49,330.24	55,932.16	Harrison	229,704.44	253,017.94	Quitman	25,423.13	28,712.58	Alpena	3,517.81	3,599.40
Baring	19,765.05	20,382.01	Hartford	2,100.93	1,773.05	Ravenden	2,425.63	2,119.26	Bellefonte	5,006.54	4,999.17
Batesville	319,796.68	308,573.61	Haskell	12,652.57	11,978.00	Rector	21,852.27	26,343.81	Bergman	4,841.12	5,086.66
Bauxite	18,603.29	11,063.58	Hatfield	2,547.07	3,862.36	Redfield	14,441.84	11,186.36	Diamond City	8,623.59	9,123.49
Bearden	9,401.57	8,648.95	Havana	2,320.15	3,160.82	Rison	11,900.21	9,715.13	Everton	1,466.67	2,124.65
Beebe	79,546.16	75,663.47	Hazen	42,990.96	32,679.21	Rockport	4,231.82	2,854.35	Harrison	142,730.42	151,874.82
Beehive	199.08	109.24	Heber Springs	135,477.82	140,457.23	Roe	370.21	427.96	Lead Hill	2,988.48	3,586.91
Bella Vista	107,150.87	79,643.76	Helena-West Helena	244,389.79	273,313.09	Rogers	1,988,294.02	1,905,493.44	Omaha	1,863.67	2,062.16
Belleville	2,743.30	2,588.65	Hoxie	15,456.67	18,767.76	Rose Bud	17,598.73	20,155.20	South Lead Hill	1,124.82	1,099.82
Benton	634,629.53	653,161.26	Highfill	104,513.67	72,892.47	Russellville	898,209.83	900,925.76	Valley Springs	2,018.05	2,087.15
Bentonville	1,399,196.61	1,790,000.01	Highland	24,842.75	27,963.69	Salem	17,019.24	18,076.35	Zinc	1,135.85	949.84
Berryville	161,910.24	155,218.42	Holly Grove	8,528.46	5,474.82	Searcy	252,573.48	277,208.41	Bradley County	113,476.50	118,384.49
Bethel Heights	42,609.21	43,881.07	Hope	162,951.38	165,381.18	Shannon Hills	8,904.66	10,063.59	Banks	876.21	795.02
Black Rock	4,634.96	4,463.37	Horseshoe Bend	18,338.49	18,094.12	Sheridan	170,802.79	175,036.28	Hermitage	5,864.97	5,094.73
Blevins	2,241.51	2,092.93	Hot Springs	1,439,670.23	1,467,472.77	Sherrill	707.27	761.31	Warren	42,418.55	42,679.10
Blue Mountain	141.93	173.06	Hoxie	15,456.67	18,767.76	Sherwood	367,540.05	386,092.90	Calhoun County	54,635.18	55,805.33
Blytheville	304,518.01	299,269.35	Hughes	13,381.56	8,114.79	Shirley	2,504.82	3,355.31	Hampton	12,030.10	14,323.25
Bonanza	1,578.85	2,029.62	Humphrey	2,003.82	2,307.14	Siloam Springs	487,621.31	495,961.20	Harrell	2,307.89	2,657.83
Booneville	80,541.69	62,471.90	Huntington	1,825.92	2,103.40	Sparkman	3,500.42	3,546.36	Thornton	3,698.07	4,689.75
Bradley	3,223.71	5,482.54	Huntsville	46,364.17	43,796.77	Springdale	1,649,164.73	1,568,810.57	Tinsman	490.66	680.33
Branch	2,716.73	2,524.01	Imboden	5,865.15	5,297.34	Springtown	184.38	321.97	Carroll County	131,160.84	131,189.82
Briarcliff	881.54	1,192.35	Jacksonville	574,577.44	609,095.27	St. Charles	1,504.85	1,766.34	Beaver	480.16	494.06
Brinkley	92,150.54	94,032.39	Jasper	24,185.17	25,471.82	Stamps	11,827.40	12,472.96	Blue Eye	144.05	187.22
Bryant	852,638.84	864,382.37	Jennette	98.65	786.44	Star City	68,001.41	65,908.37	Chicot County	195,428.31	196,375.33
Bull Shoals	12,925.28	12,766.00	Johnson	42,789.68	29,314.55	Stephens	6,389.96	5,019.96	Dermott	16,027.34	22,230.38
Cabot	626,291.97	637,092.04	Joiner	2,004.36	2,305.29	Stuttgart	346,681.12	343,814.82	Eudora	15,702.08	16,787.42
Caddo Valley	36,261.49	15,338.80	Jonesboro	1,730,598.41	1,089,571.36	Sulphur Springs	1,397.90	1,781.42	Lake Village	17,819.69	16,811.25
Calico Rock	22,671.33	23,517.20	Keiser	2,352.51	2,076.77	Summit	1,277.11	2,241.37	Clark County	294,818.25	343,795.24
Camden	264,098.35	263,329.77	Keo	1,844.76	1,076.77	Sunset	1,294.18	1,044.01	Clay County	45,705.57	49,761.93
Carlsle	36,857.07	31,571.46	Kibler	1,908.37	1,983.47	Swift	3,017.10	3,307.44	Datto	315.73	306.47
Cave Springs	10,725.71	9,722.70	Kingsland	887.36	1,217.91	Taylor	5,881.96	6,186.37	Greenway	659.88	770.92
Centerton	75,096.73	64,910.34	Lake	9,111.92	NA	Texarkana	308,333.55	359,545.55	Knobel	906.15	1,131.10
Charleston	22,676.49	25,395.17	Lake Village	67,647.66	62,253.83	Texarkana Special	153,955.99	179,161.57	McDougal	587.26	616.10
Cherry Valley	4,018.25	4,098.92	Lakeview	2,886.09	4,081.22	Thornton	921.26	1,175.94	Nimmons	217.86	315.95
Chidester	2,314.01	2,732.37	Lamar	8,434.98	8,823.77	Tontitown	93,401.56	88,077.89	Peach Orchard	426.24	616.10
Clarendon	30,581.16	18,502.86	Lepanto	20,959.28	21,443.61	Trumann	62,475.57	65,049.07	Pollard	700.93	758.28
Clarksville	163,475.00	163,752.11	Leslie	4,602.98	4,525.58	Tuckerman	15,736.82	17,073.36	St. Francis	789.33	789.87
Clinton	77,409.31	89,481.96	Lewisville	8,253.13	6,965.43	Turrell	4,922.53	5,908.58	Success	470.46	568.70
Conway	1,762,894.97	1,756,811.71	Lincoln	17,579.66	14,863.76	Twin Groves	456.36	1,255.48	Cleburne County	341,403.88	378,460.83
Corning	71,051.99	77,766.62	Little Flock	5,894.47	5,096.66	Tyronza	1,966.28	2,220.36	Concord	2,534.59	3,161.41
Cotter	8,411.17	10,682.14	Little Rock	1,993,527.80	1,907,821.54	Van Buren	279,357.14	302,573.50	Fairfield Bay	1,900.94	1,810.06
Cotton Plant	1,674.86	2,362.66	Lonoke	133,768.50	128,224.43	Vandervoort	323.96	448.45	Greers Ferry	9,255.42	11,529.84
Cove	8,863.77	9,549.06	Lowell	218,435.15	211,627.74	Vilonia	64,923.03	73,296.96	Heber Springs	74,427.68	79,741.87
Crossett	326,462.50	450,755.78	Luxora	3,159.41	3,255.87	Viola	2,427.17	2,716.45	Higden	1,246.52	1,252.17
Danville	39,106.89	40,025.14	Madison	1,244.40	1,442.18	Wabbaseka	570.39	774.06	Quitman	7,603.79	8,480.01
Dardanelle	146,088.63	141,960.70	Magazine	7,073.68	8,818.51	Waldenburg	6,906.78	8,820.86	Cleveland County	33,465.65	31,917.19
Decatur	20,909.51	13,099.12	Magnolia	404,422.65	390,318.03	Waldron	45,209.37	40,619.93	Kingsland	1,649.25	1,593.42
Delight	2,654.64	NA	Malvern	159,160.03	126,966.27	Walnut Ridge	61,576.70	66,189.12	Rison	4,958.84	4,510.55
DeQueen	93,350.47	93,926.57	Mammoth Spring	7,301.53	7,134.71	Ward	16,816.01	16,360.30	Columbia County	375,059.14	364,673.85
Dermott	24,851.39	29,158.04	Manila	15,346.67	15,172.71	Warren	62,376.74	63,574.77	Emerson	668.16	607.56
Des Arc	14,828.75	19,560.26	Mansfield	26,781.71	50,759.97	Washington	849.01	1,540.37	Magnolia	21,019.88	19,912.51
DeValis Bluff	8,096.36	4,164.73	Marianna	83,415.89	83,849.12	Weiner	7,008.96	8,651.13	McNeil	936.88	1,120.35
DeWitt	153,581.44	159,901.50	Marion	152,986.10	158,469.19	West Fork	24,480.30	25,909.38	Taylor	1,027.66	957.89
Diamond City	2,434.66	2,152.34	Marked Tree	53,732.01	50,110.39	West Memphis	497,147.37	539,494.57	Waldo	2,491.09	2,697.66
Diaz	2,783.52	2,082.55	Marshall	12,906.57	12,802.37	Wheatley	3,749.22	4,841.57	Conway County	318,258.75	303,888.88
Dierks	16,773.27	19,965.99	Marvell	20,528.78	40,743.56	White Hall	50,656.36	47,000.75	Menifee	3,366.31	3,481.27
Dover	24,628.20	17,536.07	Maumelle	174,272.12	164,410.74	Wickes	2,866.15	3,107.16	Morrilton	75,429.95	73,319.29
Dumas	131,144.19	135,144.50	Mayflower	81,022.27	58,176.87	Wiederkehr Village	2,105.95	3,493.21	Oppelo	8,705.60	8,115.49
Dyer	1,089.23	1,171.10	McCroy	17,472.93	18,936.33	Wilton	1,635.27	1,628.73	Pleverville	9,207.20	9,559.49
Earle	19,842.05	27,204.49	McGehee	159,893.11	157,833.99	Yellville	19,299.58	20,663.85	Craighead County	235,110.70	258,246.44
East Camden	3,001.61	3,405.27	Melbourne	27,596.24	30,505.34				Bay	23,487.60	27,629.79
El Dorado	448,237.19	500,454.14	Mena	126,239.07	124,852.61	COUNTY SALES AND USE	AMOUNT	LAST YEAR	Black Oak	3,416.85	4,390.07
Elkins	31,368.15	32,839.77	Menifee	6,658.79	8,308.04	Arkansas County	260,435.25	258,262.06			

Horseshoe Lake	1,567.85	1,819.90	Swifton	6,375.45	7,376.70	Manila	38,217.39	30,603.52	Pindall	662.77	518.83
Jennette	555.73	632.71	Tuckerman	14,876.05	14,880.43	Marie	960.58	1,081.89	St. Joe	781.13	704.52
Jericho	638.95	1,043.18	Tupelo	1,438.07	1,499.05	Osceola	88,705.06	88,905.47	Sebastian County	741,809.45	724,893.21
Marion	66,284.78	50,463.85	Weldon	599.19	846.92	Victoria	423.11	591.03	Baring	67,797.83	65,381.65
Sunset	956.82	1,775.67	Jefferson County	384,255.18	386,094.14	Wilson	10,326.26	9,406.46	Bonanza	8,385.41	8,047.45
Turrell	2,971.94	4,883.10	Alzheimer	9,631.65	10,884.25	Montgomery County	35,197.45	43,545.07	Central City	7,320.82	8,313.61
West Memphis	140,918.92	156,851.26	Humphrey	3,014.78	3,643.30	Black Springs	454.90	661.27	Fort Smith	1,257,212.96	1,256,717.98
Cross County	218,292.88	221,332.63	Pine Bluff	480,437.05	503,422.25	Glenwood	192.99	NA	Greenwood	130,549.83	111,349.21
Cherry Valley	5,606.97	5,616.68	Redfield	12,695.37	10,654.66	Mount Ida	4,944.18	5,690.38	Hackett	11,841.65	10,885.63
Hickory Ridge	2,342.70	3,063.10	Sherill	822.21	1,150.52	Norman	1,736.90	2,453.65	Hartford	9,362.49	12,086.84
Parkin	9,517.21	12,778.85	Wabbaseka	2,496.01	2,949.34	Oden	1,066.03	1,276.14	Huntington	9,260.40	10,771.69
Wynne	72,063.78	68,720.24	White Hall	54,089.91	43,208.28	Nevada County	27,973.64	27,772.69	Lavaca	33,381.21	28,573.16
Dallas County	116,970.97	138,628.01	Johnson County	100,702.47	106,153.22	Bluff City	775.66	866.66	Mansfield	10,543.74	11,053.51
Desha County	95,632.39	101,029.69	Clarksville	73,969.37	71,011.07	Bodcaw	863.23	864.21	Midland	4,739.58	3,961.10
Arkansas City	3,689.02	5,164.82	Coal Hill	8,156.13	9,208.72	Cale	494.17	420.88	Sevier County	236,854.12	239,596.11
Dumas	47,433.18	45,930.96	Hartman	4,182.84	5,482.91	Emmet	2,971.26	2,693.65	Ben Lomond	1,078.95	1,018.67
McGehee	42,524.57	40,073.40	Knoxville	5,891.44	4,700.95	Prescott	20,617.42	20,685.02	DeQueen	49,066.27	46,608.09
Mitchellville	3,628.55	4,358.09	Lamar	12,935.37	13,017.32	Rockwell	1,632.63	1,487.12	Gilham	1,190.57	1,519.92
Reed	1,421.18	2,141.42	Lafayette County	73,262.59	69,376.92	Willisville	950.80	1,055.03	Horatio	7,768.45	8,060.41
Tillar	211.67	289.37	Bradley	3,452.76	2,624.46	JNewton County	55,608.29	45,379.67	Lockesburg	5,498.93	5,748.20
Watson	2,126.73	2,525.41	Buckner	1,511.96	1,845.98	Jasper	2,225.29	1,882.16	Sharp County	60,660.88	62,070.08
Drew County	365,705.29	287,516.77	Lewisville	7,037.48	5,990.11	Western Grove	1,833.71	1,538.23	Ash Flat	7,255.91	7,660.55
Jerome	397.46	494.73	Stamps	9,308.15	9,933.80	Ouachita County	311,512.93	326,530.99	Cave City	12,897.75	14,802.54
Monticello	96,478.87	96,376.14	Lawrence County	118,306.86	135,774.90	Bearden	8,173.22	9,027.51	Cherokee Village	28,712.67	30,162.92
Tillar	2,079.00	2,181.27	Alicia	638.05	856.12	Camden	103,078.99	105,553.64	Evening Shade	3,198.52	3,653.49
Wilmar	5,207.69	6,016.92	Black Rock	3,406.36	4,233.37	Chidester	2,428.27	2,888.80	Hardy	5,404.91	5,712.02
Winchester	1,701.92	2,012.66	College City	2,341.23	1,588.25	East Camden	7,877.09	7,238.06	Highland	7,737.17	7,746.97
Faulkner County	641,544.14	651,863.43	Hoxie	14,304.67	16,632.37	Louann	1,387.59	1,564.77	Horseshoe Bend	59.23	39.28
Damascus	761.52	910.61	Imboden	3,483.55	4,038.53	Stephens	7,538.64	9,244.16	Sidney	1,340.12	2,160.67
Enola	1,949.84	1,450.80	Lynn	1,481.92	1,859.85	Perry County	88,027.86	89,566.80	Willford	555.31	494.99
Holland	3,213.37	4,452.71	Minturn	560.87	673.09	Adona	784.47	734.36	St. Francis County	125,312.86	158,081.14
Mount Vernon	836.51	1,111.25	Portia	2,248.61	2,851.77	Bigelow	1,182.34	1,292.01	Caldwell	8,245.24	7,803.36
Wooster	4,961.39	3,981.97	Powhatan	370.48	295.21	Casa	641.84	820.76	Coit	5,615.68	6,175.56
Franklin County	139,093.36	147,541.23	Ravenden	2,418.42	3,017.09	Fourche	232.71	231.70	Forrest City	228,356.12	247,928.96
Altus	5,441.55	6,501.16	Sedgwick	782.13	661.28	Houston	649.35	624.41	Hughes	21,407.92	31,330.94
Branch	2,634.63	2,840.77	Smithville	401.35	431.01	Perry	1,013.43	1,233.10	Madison	11,424.50	16,563.28
Charleston	17,903.99	23,593.55	Strawberry	1,553.96	1,670.91	Perryville	5,480.05	5,725.67	Palestine	10,117.14	12,435.04
Denning	3,381.23	3,222.72	Walnut Ridge	25,161.83	29,078.60	Phillips County	105,030.34	149,839.36	Wheatley	5,273.98	6,242.70
Ozark	26,446.80	28,049.66	Lee County	30,458.90	15,705.59	Elaine	11,757.29	11,521.66	Widener	4,055.78	5,621.80
Wiederkehr Village	272.80	366.04	Aubrey	943.86	545.40	Helena-West Helena	186,305.99	199,957.48	Stone County	81,225.31	80,904.19
Fulton County	80,567.59	82,936.68	Haynes	832.82	528.13	Lake View	8,189.43	7,072.83	Fifty Six	1,483.37	1,558.89
Ash Flat	399.18	8.59	LaGrange	494.14	301.08	Lexa	5,287.08	4,408.87	Mountain View	23,562.45	27,505.28
Cherokee Village	3,103.42	3,472.87	Marianna	22,846.95	12,786.09	Marvell	21,924.76	18,581.18	Union County	463,575.01	440,869.18
Hardy	164.37	115.91	Moro	1,199.26	594.76	Pike County	152,874.10	188,842.82	Calion	13,514.71	12,848.61
Horseshoe Bend	66.53	30.05	Rondo	1,099.32	584.89	Antoine	795.72	1,315.82	El Dorado	575,440.46	571,254.34
Mammoth Spring	3,823.51	4,923.83	Lincoln County	37,975.51	44,027.89	Daisy	782.12	995.30	Felsenthal	3,311.54	3,070.51
Salem	6,398.60	6,928.83	Gould	3,006.01	5,636.85	Delight	1,897.48	2,623.21	Huttig	18,523.43	19,018.13
Viola	1,318.85	1,635.54	Grady	1,612.54	2,259.06	Glenwood	14,867.02	17,772.05	Junction City	16,523.02	17,164.05
Garland County	663,137.06	676,024.40	Star City	8,166.85	10,673.30	Murfreesboro	11,160.47	14,878.93	Norphet	20,847.57	19,014.87
Fountain Lake	3,523.86	3,186.55	Little River County	143,712.13	210,584.17	Poinsett County	102,178.87	112,760.61	Smackover	54,847.49	52,953.52
Lonsdale	658.53	919.35	Ashdown	29,313.74	42,093.94	Fisher	1,521.42	1,869.88	Strong	15,605.42	15,704.54
Mountain Pine	5,394.38	6,014.72	Foreman	6,274.87	9,904.97	Harrisburg	15,609.88	15,467.05	Van Buren County	164,485.49	318,745.22
Grant County	157,695.75	161,351.30	Ogden	1,117.19	1,884.15	Lepanto	12,914.99	15,050.74	Clinton	14,611.20	26,692.66
Greene County	118,306.05	343,556.80	Wilton	2,321.27	3,865.14	Marked Tree	17,506.53	19,757.19	Damascus	1,403.84	2,198.08
Delaplaine	1,023.91	1,381.52	Winthrop	1,191.66	1,637.62	Trumann	49,415.37	48,609.74	Fairfield Bay	12,101.13	27,055.11
Lafe	4,042.69	4,188.06	Logan County	87,676.83	77,360.44	Tyronza	5,198.74	6,477.53	Shirley	1,634.07	3,940.18
Marmaduke	9,806.61	12,596.81	Blue Mountain	863.88	819.81	Waldenburg	416.17	564.49	Washington County	1,048,075.48	1,119,907.59
Oak Grove Heights	7,847.05	7,908.36	Booneville	27,797.42	25,569.44	Weiner	4,884.92	5,362.67	Elkins	31,215.37	18,282.77
Paragould	230,495.11	239,502.57	Caulksville	1,483.92	1,447.09	Polk County	224,044.74	250,760.71	Farmington	70,423.19	52,685.37
Hempstead County	510,340.92	544,298.33	Magazine	5,900.86	5,682.79	Cove	6,720.46	7,722.22	Fayetteville	867,381.75	848,329.48
Blevins	3,171.21	3,758.81	Morrison Bluff	445.87	459.59	Grannis	9,746.43	11,593.42	Goshen	12,625.25	10,990.12
Emmet	432.90	267.75	Paris	24,606.64	23,023.05	Hatfield	7,265.84	8,105.32	Greenland	14,841.45	13,255.38
Fulton	2,023.53	2,523.03	Ratcliff	1,407.29	1,186.24	Mena	100,930.08	113,655.88	Johnson	39,537.90	33,891.09
Hope	101,629.75	109,324.62	Scranton	1,560.56	1,378.77	Vandervoort	1,530.58	2,419.50	Lincoln	26,511.85	26,364.61
McCaskill	866.46	865.46	Subiaco	3,985.00	2,726.51	Wickes	13,265.00	13,609.68	Prairie Grove	51,632.67	37,120.90
McNab	684.58	772.36	Lonoke County	228,391.59	257,508.38	Pope County	296,829.41	341,991.17	Springdale	751,420.43	639,926.32
Oakhaven	634.24	556.10	Allport	923.52	1,361.68	Atkins	35,648.37	41,219.98	Tontitown	28,999.17	29,667.49
Ozan	855.72	834.15	Austin	16,366.46	6,486.76	Dover	16,287.62	19,034.52	West Fork	27,313.45	29,842.87
Patmos	644.31	628.18	Cabot	190,936.65	163,627.24	Hector	5,318.89	7,247.15	Winslow	4,609.21	5,831.20
Perrytown	2,738.32	2,626.02	Carlisle	17,779.85	24,703.31	London	12,280.72	13,248.26	White County	830,828.21	947,032.92
Washington	1,812.13	1,524.11	Coy	770.94	1,243.74	Pottsville	33,544.45	18,203.82	Bald Knob	32,332.25	46,287.82
Hot Spring County	253,338.81	246,200.06	England	22,686.58	32,337.31	Russellville	330,007.45	339,183.97	Beebe	61,639.76	71,090.02
Donaldson	2,049.90	2,341.72	Humnoke	2,280.70	3,002.14	Prairie County	25,540.48	28,256.67	Bradford	8,470.89	11,535.91
Friendship	1,198.61	1,479.74	Keo	2,055.85	2,519.65	Biscoe	2,117.68	2,985.61	Gamer	3,169.61	4,095.25
Magnet Cove	34.05	3,253.98	Lonoke	304,090.09	45,964.88	Des Arc	10,016.67	12,124.34	Georgetown	1,383.91	1,816.91
Malvern	70,268.69	64,799.51	Ward	32,660.64	27,662.55	DeValls Bluff	3,611.14	4,911.20	Griffithville	2,511.13	3,778.01
Midway	2,649.21	2,456.65	Madison County	157,247.53	150,531.25	Hazen	8,564.05	10,267.74	Higginson	6,930.73	5,450.72
Perla	1,641.28	826.07	Hindsville	331.75	430.88	Ulm	991.75	1,285.83	Judsonia	22,533.24	28,580.21
Rockport	5,141.79	5,689.08	Huntsville	12,758.62	11,754.33	Pulaski County	810,377.73	925,451.68	Kensett	18,392.66	25,826.01
Howard County	298,911.30	314,493.99	St. Paul	614.54	936.44	Alexander	3,922.90	2,972.34	Letona	2,845.95	2,898.40
Dierks	14,643.26	16,277.89	Marion County	69,501.68	75,027.26	Cammack Village	12,766.04	14,360.55	McRae	7,611.53	9,531.54
Mineral Springs	15,612.59	16,727.84	Bull Shoals	11,973.52	14,113.48	Jacksonville	471,479.20	516,979.67	Pangburn	371,732.51	4,930.60
Nashville	59,800.88	64,555.70	Flippin	8,320.06	9,576.00	Little Rock	3,216,843.19	3,164,729.19	Rose Bud	5,379.41	6,186.13
Tollette	4,287.82	4,287.82	Pyatt	1,357.00	1,785.36	Maumelle	285,291.13	182,435.97	Russell	2,410.69	3,287.73
Independence County	478,295.33	470,691.09	Summit	3,708.72	4,135.25	North Little Rock	1,035,645.18	1,044,345.25	Searcy	255,108.90	272,939.53
Batesville	118,029.08	114,268.61	Yellville	7,392.88	9,258.43	Sherwood	490,744.62	371,732.51	West Point	2,064.71	2,999.34
Cave City	1,865.80	750.10	Miller County	300,500.27	413,159.89	Wrightsville	35,139.86	23,640.47	Woodruff County	15,431.44	10,588.89
Cushman	5,205.81	5,577.32	Fouke	5,950.50	8,181.38	Randolph County	103,411.01	113,987.25	Augusta	15,961.31	10,6

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# MUNICIPAL MART

To place a classified ad in *City & Town*, please contact the League at 501-374-3484 or e-mail [citytown@arml.org](mailto:citytown@arml.org). Ads are FREE to members of the League and available at the low rate of \$.70 per word to non-members. For members, ads will run for two consecutive months from the date of receipt unless we are notified to continue or discontinue. For non-members, ads will run for one month only unless otherwise notified.

**CITY ADMINISTRATOR**—The City of Lebanon, Missouri is accepting qualified candidates to fill the position of City Administrator. The City operates under the mayor-council form of government and will oversee approximately 160 full-time employees with an annual operating budget of \$50M. The City provides the following services: fire, police, electric distribution, water/ wastewater, parks, code enforcement, and civic attractions for a population of 13,055. Qualifications include a Bachelor's degree in Business Administration or a related field; Master's degree preferred, plus a minimum of three years experience in Business Administration. Any equivalent combination of education and experience will also be considered. The ideal candidate will possess a strong professional and public service ethic, excellent communication, financial, and management skills. Salary is based on experience, education, and training. The City offers an excellent benefit and relocation package. Residency is required within six months of employment. Interested candidates should request a candidate package and submit a letter of interest, résumé, list of references and salary history to the following: Kathy Milliken, Human Resource Director, PO Box 111, Lebanon, MO 65536. Résumés must be postmarked by July 15, 2011. Visit [www.lebanonmissouri.org](http://www.lebanonmissouri.org) for additional information. EOE

**FOR SALE**—The city of Johnson has for sale a 10' Good Roads snow plow, very good shape, asking \$4,000. Johnson also has for sale a 12' Bomford flail mower, asking \$2,000. Contact Randy at 479-521-7291, cell 479-841-5012, or email [jsdrandy@aol.com](mailto:jsdrandy@aol.com).

**FOR SALE**—Huntsville has for sale a 1998 Stepp OJK Crack Sealing Kettle Pumping System with electric wand, electric overnight heater and propane fired Kubota diesel engine. Like new with 21 hours of use. Comes with pallet of asphalt filler. Sells new for \$29,000. Asking \$22,000. Call Jason Polley at 479-738-1009 or 479-738-6846 or City Hall at 479-738-6607.

**FOR SALE**—The City of Searcy will be accepting sealed bids for the sale of the following item: 1975 Pierce 55ft Snorkle 8000 Ford truck, 3208 Cat Diesel engine, 5 speed Manuel transmission, mileage 24,899 miles, 1000 GPM Waterous 2 Stage pump. Equipment: Ladders; 10' Attic, 16' Roof, 14' Extension, 24' Extension, 35' Extension, and 40' Extension. Sealed bids will be opened and read aloud at 2:00 P.M. on Wednesday, August 31st, 2011. The item may be viewed at 2612 W. Beebe Capps Expressway, Fire Station #3, Searcy, AR. Or call 501-279-1066. The City of Searcy reserves the right to reject any and all bids.

**FOR SALE**—Warren has for sale four 2001 Crown Victoria police cruisers with fully equipped partition, console, bar light and siren. Cars are in good shape and were well maintained. Asking \$4,500 each. Contact Chief Randy Peek, 870-226-3703.

**POLICE OFFICER**—Coal Hill is accepting applications for police officer. Certified Officers preferred. Candidates must meet all requirements of law enforcement standards and training. Salary negotiable. Benefits include health, dental, vision, three weeks paid vacation, LOPFI retirement. Applications available at Coal Hill City Hall, 101 E. Hwy. 64, Coal Hill, AR 72832; or call 479-497-2204. EOE.

**POLICE OFFICER**—Fordyce is accepting applications for a full-time police officer. Certification preferred. Must be self-disciplined, motivated, reliable. Applicant should possess excellent communication and writing skills. Applications and job description may be obtained 8 a.m. to 5 p.m. Monday-Friday from Chief Jimmy Vaughan, Fordyce Police Department, 101 S. Main St., Fordyce, AR 71742; 870-352-2178. Applications accepted until position filled. EOE.

**WATER/WASTEWATER SUPERINTENDENT**—Lake Village seeks qualified candidates for the position of Water/Wastewater Superintendent. Responsibilities include the management, planning, administering and overseeing the affairs of the Lake Village Water and Sewer utilities. Send resume and salary requirements to: Mayor JoAnne H. Bush, P.O. Box 725, Lake Village, AR 71653. Application deadline is Aug. 15. For complete job description and qualifications email Deannie Johnson at [djohnson@cityoflakevillage.com](mailto:djohnson@cityoflakevillage.com). EOE.

## CALENDAR

**Congress of Cities  
and Exposition 2011  
Tuesday-Saturday  
November 8-12, 2011  
Phoenix, Arizona**

**Arkansas Municipal League  
Winter Conference  
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Little Rock, AR**

# Restoring Your Community's Finances to Full Health



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**\$35,000,000**

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Left to right:  
Chris Angulo, Jack Truemper,  
Michele Casavechia, Carey Smith,  
Mark McBryde (Executive Vice  
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Kevin Faught, Michael McBryde,  
and Dennis Hunt

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