

City & Town

JANUARY 2010 VOL. 66, NO. 1

OFFICIAL PUBLICATION OF THE ARKANSAS MUNICIPAL LEAGUE





Morgan Keegan

THE NATURAL CHOICE FOR
YOUR PUBLIC FINANCE TEAM.

In the South Central United States, Morgan Keegan has been the top underwriter of municipal bonds for over a decade, and has become one of the top ten underwriters in the country. We've done it by offering innovative ideas and building lasting relationships. With a tradition in Arkansas going back to 1931, we pair our local team and deep resources to achieve success for our clients. You might say it comes naturally. Give us a call.

Little Rock Public Finance

100 Morgan Keegan Drive • Suite 400
Little Rock, AR 72202
501.671.1339

Fayetteville Public Finance

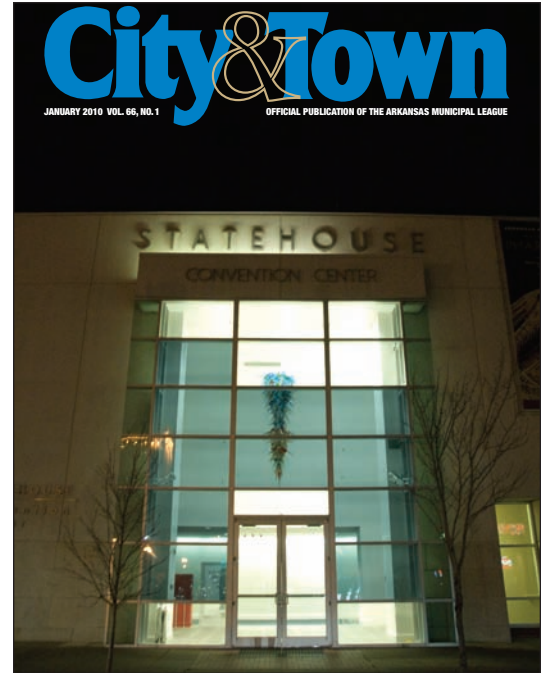
1465 E. Joyce Blvd. • Suite 136
Fayetteville, AR 72703
479.684.5289

Morgan Keegan & Company, Inc. | Member FINRA, SIPC

Pictured: Michael Lindsey, Nick Papan, Ron Pyle, Jim Fowler, Carmen Quinn, Patricia Quinn, Jim Alexander, Charlie Roberts

FEATURES

- 7 Seminar trains for healthy 2010**
December's MHBFB seminar focused on helping municipal governments improve health and wellness in their communities to improve quality of life and save money on healthcare costs.
- 9 Historic tours scheduled**
Hear the stories behind the historic properties with the Arkansas Historic Preservation Program, which has set its schedule of tours for the year.
- 12 It's Winter Conference time**
The annual League Winter Conference is here, and the schedule is full of sessions covering topics to help municipal leaders prepare for 2010 and beyond.
- 40 City & Town index**
The annual index offers topic-by-topic and name-by-name references to help keep track of five years' worth of information, and a five-year legal index covering articles and attorney general opinions helpful to municipalities.



ON THE COVER—Dale Chihuly's glass sculpture hangs just inside the entrance to the Statehouse Convention Center on a recent winter night in downtown Little Rock. Join us at the Center for the League's 2010 Winter Conference, Jan. 13-15, and see page 12 in this issue for the updated agenda, which features speakers and sessions to help you and your community enjoy a successful new year.—atm

DEPARTMENTS

<i>Attorney General Opinions</i>	..28
<i>Calendar</i>	..23
<i>Economic Development</i>	..36
<i>Grant Money Matters</i>	..52
<i>League Officers, Advisory Councils</i>	..5
<i>Municipal Mart</i>	..58
<i>Municipal Notes</i>	..26
<i>Obituaries</i>	..19
<i>Parks and Recreation</i>	..34
<i>Planning to Succeed</i>	..32
<i>President's Letter</i>	..6
<i>Professional Directory</i>	..56
<i>Sales Tax Map</i>	..53
<i>Sales Tax Receipts</i>	..54
<i>Your Health</i>	..38

Cover Photo by Andrew Morgan, League staff



Publisher
Don Zimmerman

Editor
Andrew Morgan

Communications Director
Whitnee V. Bullerwell

Publishing Assistant
Debby Wilkins

Here's where to reach us:
501-374-3484 • FAX 501-374-0541
citytown@arml.org • www.arml.org

City & Town (ISSN 0193-8371 and Publication No. 031-620) is published monthly for \$20 per year (\$1.67 per single copy) by the Arkansas Municipal League, 301 W. Second St., North Little Rock, AR 72114. Periodicals postage paid at North Little Rock, Ark. POSTMASTER: Send address changes to *City & Town*, P.O. Box 38, North Little Rock, AR 72115.



Municipal Property Program

Your Municipal Property Program offers broad coverage for your municipal property. The limits of coverage are \$500 million per occurrence per member for damages from fire, windstorm and other incidents in excess of \$5,000.

Coverage is \$15 million per occurrence per member for losses exceeding \$100,000 on earthquakes and flooding.

The Municipal Property Program's 2009 annual meeting in November adopted rates according to the following scale for 2010. See the new rates below.



FIRE CLASS I	—	.0014	X	covered value	=	Premium
FIRE CLASS II	—	.0015	X	covered value	=	Premium
FIRE CLASS III	—	.0017	X	covered value	=	Premium
FIRE CLASS IV	—	.0019	X	covered value	=	Premium
FIRE CLASS V	—	.002	X	covered value	=	Premium
FIRE CLASS VI	—	.0022	X	covered value	=	Premium
FIRE CLASS VII	—	.0025	X	covered value	=	Premium
FIRE CLASS VIII	—	.0027	X	covered value	=	Premium
FIRE CLASS IX	—	.003	X	covered value	=	Premium
FIRE CLASS X	—	.0033	X	covered value	=	Premium

For more information, call Linda Montgomery at League headquarters, 501-978-6123 or 501-374-3484, Ext. 233.

EXECUTIVE COMMITTEE: Mayor Rick Holland, **Benton**; Mayor Bob McCaslin, **Bentonville**; Mayor Larry Mitchell, **Bryant**; Clerk/Treasurer Marva Verkler, **Cabot**; Mayor Chris Claybaker, **Camden**; Alderman Candace Jeffress, **Crossett**; City Director Don Hutchings, **Fort Smith**; Mayor James Valley, **Helena-West Helena**; Mayor Jerome Norwood, **Highland**; Mayor Harold Perrin, **Jonesboro**; Alderman Joe Gies, **Lakeview**; Mayor Mark Stodola, **Little Rock**; Mayor Steve Northcutt, **Malvern**; Mayor Robert Taylor, **Marianna**; Mayor David Osmon, **Mountain Home**; Mayor Frank Babb, **Mountain Pine**; Mayor Betty Feller, **Mulberry**; Mayor Jackie Crabtree, **Pea Ridge**; Mayor Howard Taylor, **Prescott**; Mayor Belinda LaForce, **Searcy**; Mayor Doug Sprouse, **Springdale**; Mayor Horace Shipp, **Texarkana**; Alderman Dorothy Henderson, **Warren**; Mayor Paul Nichols, **Wynne**

ADVISORY COUNCILS

PAST PRESIDENTS: Mayor Tab Townsell, **Conway**; Mayor JoAnne Bush, **Lake Village**; Mayor Patrick Henry Hays, **North Little Rock**; Mayor Mike Gaskill, **Paragould**; Mayor Robert Patrick, **St. Charles**; Mayor Gene Yarbrough, **Star City**

LARGE FIRST CLASS CITIES: Mayor Frank Fogleman, **Marion**, Chair; Mayor C.T. Hollingshead, City Director James Calhoun and Treasurer Glen Beedle, **Arkadelphia**; Mayor Rick Elumbaugh and Alderman Davy Insell, **Batesville**; Clerk/Treasurer Jane Wilms, **Bella Vista**; Finance Director Gary Hollis, **Bryant**; Mayor Eddie Joe Williams and Alderman Jon Moore, **Cabot**; Alderman Irene Galbert, **Camden**; Assistant Mayor Jack Bell, **Conway**; Alderman Dianne Hammond, **El Dorado**; Alderman Louise Fields, Steve Hollowell and Mary Jeffers, **Forrest City**; City Director Steven Tyler, **Fort Smith**; Alderman Mark Steven Fowler, **Harrison**; Mayor Gary Fletcher, Aldermen Kenny Elliott, Bill Howard and Bob Stroud, **Jacksonville**; Alderman Mikel Fears, **Jonesboro**; Alderman James Moore, **Magnolia**; Mayor Michael Watson and City Clerk Joshua Clausen, **Maumelle**; Mayor Joe Rogers, **Monticello**; City Clerk Diane Whitbey, Treasurer Mary Ruth Morgan, Aldermen Charlie Hight and Debi Ross, **North Little Rock**; Mayor Carl Redus, **Pine Bluff**; Alderman Randal Crouch, **Russellville**; Alderman Dale English, **Searcy**; Mayor Virginia Hillman, Aldermen Marina Brooks, Lex "Butch" Davis, Charlie Harmon and Kevin Lilly, **Sherwood**; City Clerk Peggy Woody and City Attorney John C. "Jay" Williams II, **Siloam Springs**; Clerk/Treasurer Mitri Greenhill, **Stuttgart**; City Director Laney Harris and City Clerk Patti Scott Grey, **Texarkana**; Aldermen Herman Coleman and Lorraine Robinson, **West Memphis**

FIRST CLASS CITIES: Mayor Jack May, **McGehee**, Chair; Alderman Shirley Jackson, **Ashdown**; Clerk/Treasurer Carol Crump-Westergren, **Beebe**; Clerk/Treasurer Jean Lee, **Bono**; Mayor Lloyd Hefley, **Cherokee Village**; Mayor Billy Helms, Clerk/Treasurer Barbara Blackard and Alderman Dutch Houston, **Clarksville**; Mayor Dewayne Phelan and Alderman Steve Weston, **Corning**; Alderman C.T. Foster, **Crossett**; Alderman Gwendolyn Stephenson, **Dermott**; Mayor Aubrey McGhee, **Dewitt**; Clerk/Treasurer Johnny Brigham, Aldermen James Jackson and T.C. Pickett, **Dumas**; Alderman Jimmie Barham, **Earle**; Mayor Danny Maynard, **England**; Mayor William Stanton, **Eudora**; Mayor Jackie McPherson, **Heber Springs**; Mayor Donald Roberts, **Hoxie**; Clerk/Treasurer Linda Simpson, **Lake City**; Aldermen Jerald Williamson and Joe Dan Yee, **Lake Village**; Clerk/Treasurer Ruth Keith and Alderman Syrena Duffel, **Leachville**; Parks Commissioner Terry Bracy, **Malvern**; Mayor George McKee and Alderman James Turner, **Mena**; Aldermen Jackie Harwell and Vivian Wright, **Nashville**; Clerk/Treasurer Linda Treadway, **Newport**; Mayor Vernon McDaniel, **Ozark**; Mayor Bill Elksen, **Paris**; Mayor Charles Patterson and Clerk/Treasurer Mary Ann Whitlock, **Parkin**; Mayor Gerald Morris, **Piggott**; Mayor Sonny Hudson, **Prairie Grove**; Mayor Randy Butler, **Waldron**; Mayor Art Brooke and City Clerk John Barclay, **Ward**; Treasurer Bertia Mae Lassiter, **Warren**; Mayor James "Jitters" Morgan, **White Hall**

SECOND CLASS CITIES: Alderman Rose Marie Wilkinson, **Haskell**, Chair; Mayor Veronica Post and Alderman Mary Lynn Darter, **Altus**; Mayor Darrell Kirby, **Bay**; Mayor Fred Jack, **Bethel Heights**; Mayor Kenneth Jones, **Brookland**; Mayor Ronald Richter and Alderman Bruce Powell, **Bull Shoals**; Recorder/Treasurer Sarah Roberts and Alderman Troy Mooney, **Caddo Valley**; Mayor Barry Riley, **Caraway**; Mayor Danny Armstrong, Aldermen Wayne Bentley and Richard Harris, **Cedarville**; Mayor Bobby Box Sr., **Chidester**; Mayor Roger Rorie, **Clinton**; Mayor Jack Ladyman, **Elkins**; Mayor Thomas C. Schueren, **Fairfield Bay**; Mayor Terry Purvis, **Fouke**; Mayor Danny Smith and

Arkansas Municipal League Officers

Vice Mayor Gary Campbell, Fort Smith	President
Alderman Murry Witcher, North Little Rock	First Vice President
Mayor Marianne Maynard, Stuttgart	Vice President, District 1
Alderman Reddie Ray, Jacksonville	Vice President, District 2
Mayor Bob Freeman, Van Buren	Vice President, District 3
Mayor Scott McCormick, Crossett	Vice President, District 4
Don A. Zimmerman	Executive Director

Alderman Jeff Braim, **Gassville**; Mayor Ron Martin, **Glenwood**; Recorder/Treasurer Earnest Nash Jr., **Gould**; Mayor Ed C. Hardin, **Grady**; Planning Commissioner Brenda Reynolds, **Greenland**; Mayor Lionel Johnson, **Hampton**; Mayor Nina Thornton, **Hardy**; Recorder/Treasurer Mary Ruth Wiles, **Highland**; Alderman Lawrence Owens, **Hughes**; Mayor Dennis Behling, **Lakeview**; Mayor James Busbee, **Marshall**; Mayor Winston Foster, **Marvell**; Mayor Randy Holland, **Mayflower**; Recorder/Treasurer Bobby Brown, **McDougal**; Mayor Robert Sullivan, **McRae**; Mayor Mike Cone, **Melbourne**; Mayor Larry Coulter, **Montrose**; Mayor Jim Reeves, **Norfolk**; Mayor Becky Dunn, **Palestine**; Planning Commissioner Daniel Long, **Rockport**; Mayor Bobby Neal, **Smackover**; Mayor Ian Ouei, **Stamps**; Mayor Marion Bearden, **Tyroneza**; Aldermen Karen Coleman, Allan Loring and Sherrie Phillips, **Wrightsville**; Mayor Shawn Lane, **Yellville**

INCORPORATED TOWNS: Mayor Laura Hamilton, **Garfield**, Chair; Mayor Leroy Wright Sr., **Anthonyville**; Alderman George Hallman, **Ben Lomond**; Mayor John Pfenenger, **Fountain Lake**; City Administrator Lanette Vines, **Hermitage**; Mayor Helen Adams, **Jericho**; Mayor Don Sikes, **Maynard**; Alderman Margarette Oliver, **Menefee**; Recorder/Treasurer Naomi Mitchell, **St. Charles**; Alderman Paul Lemke, **Springtown**

PUBLIC SAFETY: City Manager Lance Hudnell, **Hot Springs**, Chair; City Manager Jimmy Bolt, **Arkadelphia**; Alderman Larry Hall, **Bay**; Mayor Frank Anderson and Alderman Richard Rooney, **Bella Vista**; Alderman Michael Bishop, **Brookland**; Police Chief A.J. Gary, **Conway**; City Clerk Sondra Smith, **Fayetteville**; City Administrator Dennis Kelly, **Fort Smith**; Fire Chief Bill Johnson, **Gassville**; Mayor Pat Moles, **Harrison**; Fire Chief Reginald Wilson and Major Ronald Scott, **Helena-West Helena**; City Manager Catherine Cook, **Hope**; Human Resources Director Charlotte Bradley, **Hope Water & Light**; Alderman Marshall Smith, Human Resources Director Jill Ross and Police Chief Gary Sipes, **Jacksonville**; Alderman Sam E. Angel II, **Lake Village**; Public Works Director Steve Beck and Intergovernmental Relations Manager Odies Wilson III, **Little Rock**; Clerk/Treasurer Regina Walker and Fire Chief John Puckett, **Mena**; Fire Chief Kevin Lang, **Paragould**; Mayor Jerry Duvall and Police Chief Blake Herren, **Pottsville**; Mayor Tim Mayfield, **Salesville**; Alderman Sheila Sulcer, **Sherwood**; Recorder/Treasurer Carolyn Willett, **Smackover**; Finance Officer Jane Jackson, **Stuttgart**; Police Chief Kenneth Bell, **Van Buren**; Alderman Charles Gastineau, **Ward**

MUNICIPAL HEALTH BENEFIT FUND BOARD OF TRUSTEES: Mayor Barrett Harrison, **Blytheville**, District 1; Mayor Virginia Hillman, **Sherwood**, District 2; Clerk/Treasurer Barbie Curtis, **Van Buren**, District 3; Mayor Chuck Hollingshead, **Arkadelphia**, District 4; Mayor Gordon McCoy, **Forrest City**, At-Large Member

WORKERS' COMPENSATION TRUST BOARD OF TRUSTEES: Mayor William Johnson, **West Memphis**, District 1; Mayor Michael Watson, **Maumelle**, District 2; City Attorney Howard Cain, **Huntsville**, District 3; Group Manager Mayor Lane Jean, **Magnolia**, District 4; Mayor Barbara Skouras, **Brinkley**, At-Large Member

CASH MANAGEMENT TRUST-PENSION MANAGEMENT TRUST-MOPEB TRUST BOARD OF TRUSTEES: Finance Director Bob Sisson, **North Little Rock**, Chair; Finance Director Jane Jackson, **Stuttgart**, Vice Chair; Finance Director Paul Young, **AML**; Finance Director Karen Scott, **Benton**; Mayor Gordon Hennington, **Hamburg**; Treasurer Mary Ruth Wiles, **Highland**; Finance Director Dorethea Yates, **Hot Springs**; Mayor JoAnne Bush, **Lake Village**; Police Sgt. (Ret.) Lee Harrod, **Little Rock**

Dear Friends,

Hope your Holiday was a success. Some of us now have the opportunity to pay the price and lose a few pounds gained during the holiday season.

Our Winter Conference is well planned and ready to begin on January 13 in Little Rock with great speakers, state legislators and an assortment of sessions to help us sharpen our skills. I look forward to seeing everyone at the Statehouse Convention Center.

At the last Executive Committee meeting of 2009, several topics were discussed that you will hear more about in the coming months.

The advisory councils recommended studying a voluntary elected official certification and training program, an idea originally suggested by former League President and current State Rep. Tommy Baker. One of the benefits of such a program would be to help new officials prepare for legislative audits and a variety of issues that routinely arise. Several sister states have similar programs. The Executive Committee authorized the development of a model program for consideration. UCA's Community Development Institute and UALR's Institute of Economic Advancement will be invited to participate in these discussions.

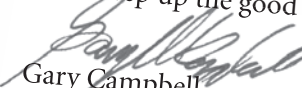
Don Zimmerman gave a good report of his discussions with Dan Flowers of the Arkansas Highway and Transportation Department about additional funding for streets and highways. The Association of Counties has agreed to support this proposal that seeks to gain the endorsement from the Blue Ribbon Committee on Highway Finance and the Arkansas Good Roads Council. The discussions have centered on about \$20 million of state funding with local match provisions. The Executive Committee approved moving forward with this project.

The Executive Committee approved continuing our support of the Clinton School of Public Service with a \$10,000 scholarship to be awarded to an Arkansas resident.

It is time to start planning for the National League of Cities Congressional Cities Conference in Washington, D.C., in March. This is always an excellent opportunity to meet face to face with our Arkansas congressional delegation and discuss relevant issues that need their support. They maintain busy schedules, but last year all six addressed our luncheon and at one point, we were fortunate enough to have five members in the room simultaneously—what a pleasure. We appreciate their work on behalf of our cities, towns and citizens.

The 2010 US Census is just around the corner, and its accuracy is important to all of us. One resource to help prepare is www.2010Census.gov. Check it out.

This past year has been challenging for everyone. I'm sure we all encountered days when progress seemed to have eluded us, but Robert Louis Stevenson has an interesting perspective that I pass along: "Don't judge each day by the harvest you reap, but by the seeds you plant." Continuing to plant seeds of progress each day in our communities will help make a difference in our citizens' lives. Keep up the good work.


Gary Campbell
City Director/Vice Mayor, Fort Smith
President, Arkansas Municipal League





PHOTOS BY ANDREW MORGAN, LEAGUE STAFF

City leaders, from mayors to city clerks to human resource directors, gathered Dec. 9 at League HQ to hear the MHBF outlook for 2010.

Health and wellness seminar preps for 2010

By Andrew Morgan, League staff

The Municipal Health Benefit Fund (MHBF) had a strong 2009, League Executive Director and Plan Administrator Don Zimmerman told the 98 city leaders, speakers and League staff members attending the MHBF's health and wellness seminar, Dec. 9 at the League's North Little Rock headquarters. Zimmerman expressed also a positive outlook for the coming year, an exceptional prediction as we continue to struggle through a broad economic recession and deal with soaring healthcare costs.

"The program is running well," Zimmerman said, "probably the best its ever done."

The new year will see the program's membership grow by 500 employees. Some of the League's member cities and towns that in the last few years left the program seeking cheaper rates elsewhere are considering a return to the MHBF, Zimmerman said. While some program members will see an increase and some will see a decrease this year, the majority of participants will see their rates remain the same, and overall, the program will experience decrease in the monthly premium of \$7,120.

On the national level, the League is keeping a close eye on the push in Congress for healthcare

and insurance reform, Zimmerman said. Some of the proposed changes, including a broadening of Medicaid coverage, could potentially save the program and its members money, he said. Congress is even considering a co-op coverage model to increase availability and affordability of insurance. It's a model that resembles what Arkansas and other state Leagues are already following.

"Congress is catching up with what cities have been doing for a long time," Zimmerman said.

The MHBF has several changes in store for the new year, which League Assistant Director Pat Planek outlined for seminar attendees. MHBF will join a national network in 2010, making out-of-state care accessible for members, Planek said. The Fund will increase coverage for Well Child and Well Baby benefits. Adult wellness payments will also increase for 2010.

The Fund features a new hearing aid benefit this year, which covers \$1,500 per ear once every three years.

Other changes for the year include a requirement for cities to establish criteria for retirees and a clarification in HIPPA disclosure forms.

In a recent survey of healthiness among states,



League Assistant Director Pat Planek covers the program's changes for 2010.



League Health and Safety Coordinator David Baxter encourages city leaders to improve quality of life, raise productivity and save money by establishing a wellness program.

Arkansas ranked 40th, League Assistant Director Ken Wasson noted. It's up from 50th, he said, but still too close to the bottom for comfort. Now entering its second year, the League's wellness department has as its goal to improve those numbers, starting with our city and town leaders and employees.

The League's recently published Wellness Guide

defines our lifestyle risks and provides strategies for reducing them. Baxter encouraged attendees to return home and implement wellness strategies in the municipal workplace, to create local health and wellness programs. By creating a healthier workplace, he said, our cities and towns increase productivity and save money.



Preservation tours a go for 2010

The Arkansas Historic Preservation Program (AHPP), a division of the Department of Arkansas Heritage, has announced its 2010 "Sandwiching in History" and "Walks Through History" tour schedules.

The "Sandwiching in History" tours highlight historic structures and sites around us in central Arkansas. The tours take place at Noon on Fridays, last less than an hour, and participants are encouraged to bring their lunches. The 2010 tours are:

- Jan. 8—Trinity Hospital, 2000 S. Main Street, Little Rock
- Feb. 5—Robert E. Lee School, 3805 W. 12th Street, Little Rock
- March 5—Dr. Morgan Smith House, 5110 Stagecoach Road, Little Rock
- April 9—First Presbyterian Church, 201 W. 4th Street, North Little Rock
- May 7—Reichardt House, 1201 Welch Street, Little Rock
- June 4—Street Building, 417-419 Main Street, North Little Rock
- July 9—Matthews House, 406 Goshen Ave., North Little Rock
- Aug. 6—Crestview Park, intersection of Crestview Drive and Cherry Hill Ave., North Little Rock
- Sept. 10—First Lutheran Church, 314 E. 8th Street, Little Rock
- Oct. 1—Oakland-Fraternal Cemetery, intersection of Veterans Blvd. and Main Street, Little Rock

Nov. 5—Melrose Place Addition, 108 Melrose Circle, North Little Rock

Dec. 3—Herschell-Spillman Carousel, Little Rock Zoo

The "Walks Through History" tours highlight historic sites and structures throughout Arkansas. The tours begin at 11 a.m. on Saturdays and last between one and two hours. The 2010 tours include:

- March 13—Pocahontas Commercial Historic District, Pocahontas
- April 17—Fordyce-Ricks House Historic District, 1501 Park Ave., Hot Springs
- May 15—Wynne Commercial Historic District, Wynne
- June 12—Mammoth Spring Dam and Lake, Mammoth Spring
- July 17—Historic Pangburn
- Aug. 14—Rector Commercial Historic District, Rector
- Sept. 18—DeWitt Commercial Historic District, DeWitt
- Oct. 9—Historic Hampton
- Nov. 13—Shaheen-Goodfellow Weekend Cottage, or "Stoneflower," 704 Stony Ridge Road on Eden Isle near Heber Springs
- Dec. 11—Harrisburg Commercial Historic District, Harrisburg



AEDC grants available for innovative projects

The Arkansas Economic Development Commission is accepting proposals for grant funding under the General Assistance and Innovative Projects line item of the Arkansas Community and Economic Development Program.

Projects must address a national objective for the Community Development Block Grant program (CDBG). Grants will be for an amount between \$50,000 and \$200,000. Priority will be given to innovative projects, to communities with lower average incomes, and to projects that address priorities

stated in the state's Consolidated Plan.

Cities and counties that are eligible for funding must submit proposals by 4:30 p.m., March 31. Grant awards will be made before July 1.

For full eligibility requirements and to obtain an application and application guidelines, contact the Grants Management Division at the Arkansas Economic Development Commission, 501-682-1211 or 1-800-ARKANSAS. Applications and guidelines can also be viewed online at www.arkansasedc.com.



LittleRock

CITY LIMITLESS

LOOKING FOR
SOMETHING TO DO
IN LITTLE ROCK?



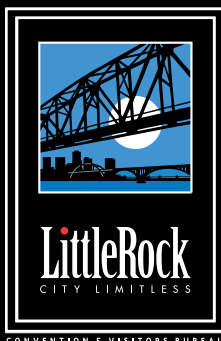
Excitement

Adventure



Culture

THERE'S ALWAYS SOMETHING GOING ON IN LITTLE ROCK. WHETHER YOU'RE LOOKING FOR A FAMILY OUTING OR AN ADVENTURE FOR TWO, YOU'LL FIND IT HERE. VISIT OUR WEBSITE AT WWW.LITTLEROCK.COM OR CALL (501) 376-4781 FOR MORE INFORMATION ON ATTRACTIONS AND EVENTS ALL OVER LITTLE ROCK; *AMERICA'S NEWEST DESTINATION.*



LITTLEROCK.COM





City of Little Rock

Mark Stodola
Mayor

City Hall, Room 203
500 W. Markham
Little Rock, Arkansas 72201-1427
Phone: (501) 371-4510
Fax: (501) 371-4498
www.littlerock.org



January 13-15, 2010
Statehouse Convention Center
Little Rock, AR

Dear Delegates,

I would like to welcome you to the City of Little Rock for the Arkansas Municipal League Winter Conference. The last year has presented many challenges for cities all over our state, but it has also created some wonderful opportunities that we can pursue to improve our communities. The Winter Conference will be a good opportunity for representatives of cities across the state to share ideas and best practices that we can all implement to improve our communities.

During your visit, I hope you will have an opportunity to explore our great city. Within walking distance of the Peabody Hotel, you will find cultural treasures like the William Jefferson Clinton Presidential Library, the Old State House Museum, the Historic Arkansas Museum and the Museum of Discovery. Additionally, you should consider visiting the Little Rock Central High School National Historic Site, the Mosaic Templars Cultural Center and the Arkansas Arts Center, which is featuring the "World of the Pharaohs" exhibit.

As always, I am looking forward to meeting with all of my colleagues from great cities around the state.

Sincerely,

Mark Stodola
Mayor

ARKANSAS MUNICIPAL LEAGUE 2010 Winter Conference Little Rock, January 13

WEDNESDAY, JANUARY 13

2:00 P.M.-
7:00 P.M. **REGISTRATION**Osage Room, SCC

2:00 P.M.-
7:00 P.M. **VISIT WITH GOVERNMENTAL AGENCIES**Governor's Hall II
Different governmental agencies have been invited to set up in this area. Take time to visit with them about how their agencies might best assist your city.

2:00 P.M.-
2:45 P.M. **MLWCT Board of Trustees**Manning Room, Peabody Hotel

3:00 P.M.-
4:00 P.M. **Municipal Vehicle Program Committee**Manning Room,
Peabody Hotel

4:15 P.M.-
5:30 P.M. **GENERAL SESSION**Governor's Hall I
Governmental Agencies: How They Can Help
A panel of governmental agencies explains funding sources and assistance programs available to municipalities.
Presiding: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President

5:30 P.M.-
5:45 P.M. **BREAK**Governor's Hall II

5:45 P.M.-
6:45 P.M. **Governmental Agencies continued**Governor's Hall I
Presiding: Alderman Murry Witcher, North Little Rock
Arkansas Municipal League First Vice President

7:00 P.M. **OPENING NIGHT BANQUET**Peabody Ballroom
We are honored to have Governor Mike Beebe speak at our Opening Night Banquet. At the conclusion of Governor Beebe's speech, stroll to the Peabody Balcony and enjoy delicious desserts.
Presiding: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President
Invocation: Alderman Reedie Ray, Jacksonville
Speaker: Governor Mike Beebe, State of Arkansas

8:30 P.M. **PRESIDENT'S RECEPTION**Peabody Hotel Balcony
Delicious desserts and a variety of beverages await you on the Peabody Balcony area. Enjoy visiting with President Gary Campbell and fellow municipal officials during this time of relaxation.

THURSDAY, JANUARY 14

7:15 A.M.-
5:00 P.M. **REGISTRATION OPENS**Osage Room, SCC

7:30 A.M.-
4:30 P.M. **VISIT WITH GOVERNMENTAL AGENCIES**Governor's Hall II

7:30 A.M.-
8:45 A.M. **HOST CITY BREAKFAST BUFFET**Governor's Hall II
Enjoy a traditional Arkansas breakfast before the Opening Session.

9:00 A.M.-
10:15 A.M. **OPENING GENERAL SESSION**Governor's Hall I
The Winter Conference officially begins with welcome remarks from Mayor Stodola. The Mayor's remarks will be followed by speeches from Jeff Hankins, Editor, Arkansas Business, and John Shellnut, Research Administrator, Arkansas Dept. of Finance and Administration.
Presiding: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President
Address of Welcome: Mayor Mark Stodola, Little Rock
National Anthem: Matt Mosler, TV Anchorman, Channel 4 News

The Arkansas Economy: What to Expect in 2010
Speakers: Jeff Hankins, Editor, *Arkansas Business*
John Shellnut, Research Administrator, Arkansas Department of Finance and Administration

10:15 A.M.-
10:45 A.M. **PHYSICAL ACTIVITY BREAK**Governor's Hall II
The AML staff will lead the group in a light physical activity followed by refreshments.

10:45 A.M.-
12:15 P.M. **GENERAL SESSION CONTINUED**Governor's Hall I
Moderator: Alderman Murry Witcher, North Little Rock
Arkansas Municipal League First Vice President
What Can Be Done to Improve Your Local Economy
Speakers: Maria Haley, Executive Director, Arkansas Economic Development Commission
Becky Thompson, Deputy Director for Global Business
Monica Beard Raymond, Outreach and Training Manager
Mark Goodman, Director of the Center for Economic Development Foundation

The Arkansas Lottery: What It Means to Our State
Speaker: Ernie Passailaigue, Executive Director of the Scholarship Lottery

12:15 P.M. **VOLUNTEER COMMUNITY OF THE YEAR AWARDS LUNCHEON**Peabody Ballroom
Lt. Governor Halter has been invited to give a few remarks. At the conclusion of his remarks, the 2009 Volunteer Community of the Year Awards will be announced and the winners recognized.
Presiding: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President
Invocation: Mayor Robert Patrick, St. Charles
Speaker: Lt. Governor Bill Halter, State of Arkansas

MUNICIPAL LEAGUE

Conference Tentative Agenda

Little Rock, Arkansas

January 13-15, 2010

2:00 P.M.-
3:00 P.M. **GENERAL SESSION**.....Governor's Hall I

The First Fiscal Session—What to Expect
The first fiscal session begins February 8. What Legislative actions might impact municipalities? Legislative leaders share their insight with us.

Presiding: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President
Speakers: State Representative Robby Wills, Speaker of the House,
District 46
State Representative Bruce Maloch, co-chairman, Joint
Budget Committee, District 4
State Senator Gilbert Baker, co-chairman, Joint Budget
Committee, District 30
State Senator Steve Bryles, Joint Budget Committee,
District 15

3:00 P.M.-
3:30 P.M. **PHYSICAL ACTIVITY BREAK**.....Governor's Hall II

3:30 P.M.-
5:00 P.M. **ISSUES OF MUNICIPAL INTEREST**
This past year a variety of issues of interest have developed. During this session, the speakers will brief us on the current status of many of these issues.

Presiding: Alderman Murry Witcher, North Little Rock
Arkansas Municipal League First Vice President
Speakers: **The 2010 Census**—Phyllis Poché, Director, Census State
Data Center
Good Roads—Blue Ribbon Task Force, Mayor Tab Townsell,
Conway
Certification for Municipal Officials—State Representative
Tommy Baker, District 55
Amendment #3 Update—Paul Young, Finance Director,
AML Staff
Planning for Small Cities—Jim von Tungen, Planning
Consultant, AML Staff
Wellness and Fitness for Municipalities—Ken Wasson,
Assistant Director, AML Staff
**The Role of Elected Officials Under the Workforce
Investment Act**—Ken Ferguson, Director of Workforce
Investment
New Federal Changes in Drug Testing—Jeff Sims,
President, aTEST

DINNER ON YOUR OWN

8:30 P.M.-
10:00 P.M. **AFTER-DINNER RECEPTION**.....Peabody Ballroom

After eating at some of Arkansas's finest restaurants, attend this reception sponsored by Stephens Inc.
Sponsor: Stephens Inc.—Investment advisor to the League-sponsored
Arkansas Local Government Pension Management Trust
(PMT)
Entertainment: Tommy Henderson Band

FRIDAY, JANUARY 15

7:15 A.M. **REGISTRATION OPENS**.....Osage Room, SCC

7:30 A.M.-
8:45 A.M. **BREAKFAST BUFFET**Governor's Hall II

8:30 A.M.-
4:30 P.M. **CITY ATTORNEYS**Riverview Room, Peabody Hotel
City Attorneys will meet for six hours of CLE.

9:00 A.M.-
10:00 A.M. **GENERAL SESSION**Governor's Hall I
Ethics and the Arkansas Freedom of Information Act and the significance of Martin Luther King Jr. Day are topics of keen interest to municipal officials. Arkansas Attorney General Dustin McDaniel and Martin Luther King Jr. Commission Chairman Phillip Kaplan explain their importance.

Moderator: Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President

The Importance of Celebrating Martin Luther King Jr. Day
Speaker: Phillip E. Kaplan, Chairman, Martin Luther King Jr. Commission

Ethics and the FOIA
Speaker: Attorney General Dustin McDaniel, State of Arkansas

10:00 A.M.-
10:30 A.M. **PHYSICAL ACTIVITY BREAK**.....Governor's Hall II

10:30 A.M.-
11:45 A.M. **GENERAL SESSION CONTINUED**Governor's Hall I
What is the latest information on health care reform, stimulus revenue and other issues that might impact Arkansas? U.S. Senator Blanche Lincoln and U.S. Representative Vic Snyder will update us.
Presiding: Alderman Murry Witcher, North Little Rock
Arkansas Municipal League First Vice President

UPDATE FROM WASHINGTON, D.C.
Speakers: U.S. Senator Blanche Lincoln
U.S. Representative Vic Snyder, Congressional District 2
(invited)

11:45 A.M. **CLOSING REMARKS**
Vice Mayor Gary Campbell, Fort Smith
Arkansas Municipal League President

12:00 P.M. **LUNCH BUFFET**Peabody Ballroom
Before you depart, join us for a buffet of Southwest cuisine.

Other Friday Meetings:

1:00 P.M. **MHBF Board Meeting**Manning Room, Peabody Hotel



do NORTH.

Arkansas Inland Maritime Museum
Arkansas Queen Riverboat
Arkansas River Trail
Arkansas Sports Hall of Fame
Arkansas Travelers Baseball
Arkansas Twisters Arena Football
Big Dam Bridge
Burns Park (golf, tennis, trails, amusement park, and more)
Dickey-Stephens Park
North Shore River District
Old Mill
River Rail Trolleys
USS Razorback Submarine
Verizon Arena
Wild River Country

Welcome to North Little Rock—where southern charm and city fun unite. Whether you're looking for scenic river trails, a vibrant nightlife in a revitalized and energized downtown, outstanding shopping and dining opportunities, or exciting attractions such as an award-winning ballpark, do yourself a favor—Do North!

North Little Rock Visitors Bureau
800-643-4690 • 501-758-1424
NorthLittleRock.travel



OFFICE OF THE MAYOR



PATRICK HENRY HAYS
MAYOR
mayor@northlittlerock.ar.gov

PHONE (501) 340-5301
FAX (501) 340-5333

CITY HALL
P.O. BOX 5757
NORTH LITTLE ROCK, ARKANSAS 72119-5757
website: www.northlittlerock.ar.gov



Arkansas Municipal League Winter Conference
January 13-15, 2010

Greetings!

As Mayor, it is my pleasure to welcome you to Central Arkansas for the Winter Conference. During your stay, we hope you can include some or all of the following points of interest in North Little Rock:

- * Arkansas Sports Hall of Fame - located next to the Verizon Arena and a facility the whole family can enjoy.
- * Arkansas Inland Maritime Museum - home of the USS Razorback (SS394) submarine. For museum and tour hours and prices, call 501-371-8320 or visit the City's website: www.northlittlerock.ar.gov.
- * Arkansas Queen - offers a variety of cruises on the Arkansas River and provides passengers with a scenic view of both outstanding riverfronts.
- * River Rail street car trolley - a great way to enjoy the downtown sites of North Little Rock and Little Rock.
- * Burns Park - 1,575 acres and one of the largest city parks in the nation.
- * Old Mill Park - The photogenic Old Mill, a replica of the old grist mills seen throughout the Old South, is shown in the opening scenes of the 1939 movie classic, *Gone With the Wind*.

For non-stop shopping, visit McCain Mall, the largest shopping center (56.6 acres) in Central Arkansas. Other shopping opportunities are located in close proximity.

On behalf of the City of North Little Rock, I welcome you and extend our best wishes.

Sincerely,

Patrick H. Hays
Mayor



2010 Winter Conference

Peabody Hotel/Statehouse Convention Center
January 13-15, 2010

REGISTRATION

Registration and payment must be received in League office by Friday, December 11, 2009, to qualify for advance registration.

Advance registration for municipal officials	\$100
Registration fee after December 11, 2009 , and on-site registration for municipal officials . . .	\$125
Spouse/guest registration	\$50
Child registration	\$50
Other registrants	\$150
Wednesday Night Banquet only	\$25

- Registration will be processed **ONLY** with accompanying payment in full. Make checks payable to the Arkansas Municipal League.
- Registration includes meals, activities and a copy of **Handbook for Arkansas Municipal Officials, 2009-2010 edition**.
- No daily registration is available.
- Registration must come through the League office. No telephone registrations will be accepted.
- **No refunds after December 11, 2009.**
- Cancellation letters must be postmarked by **December 11, 2009.**

HOTEL RESERVATION

Hotel Room Rates

Peabody Hotel (headquarters hotel)		
Single/ Double	\$119	Check-in 3 p.m.
Capital Hotel		
Single/Double	\$149	Check-in 3 p.m.
Doubletree Hotel		
Single/Double	\$109	Check-in 3 p.m.
Wyndham Hotel		
Single/Double	\$99	Check-in 3 p.m.

- Cut-off date for hotel reservations is **December 11, 2009.**
- Rooms in Little Rock are subject to an 11.5 percent tax.
- Rooms will be held until 6 p.m. and then released unless guaranteed by credit card.
- Contact the hotel directly to make changes or cancellations in hotel accommodations.
- Hotel confirmation number will come directly from the hotel.
- Please check on cancellation policy for your hotel.

TWO WAYS TO REGISTER

1 Register online at www.arml.org and pay by credit card.

OR

2

Complete the steps and **mail with payment** to:
ARKANSAS MUNICIPAL LEAGUE
Attn: 2010 Winter Conference
P.O. Box 38
North Little Rock, AR 72115-0038

Step 1: Delegate Information

Name:
Title: City of:
Address:
City: State: Zip: Telephone:
Spouse/Guest will attend: Yes No Name:
Children will attend: Yes No Name(s):

Step 2: Payment Information

• WHAT IS YOUR TOTAL? (see opposite page for fees)

Advance Registration Regular Registration Spouse/Guest Child Other Registrants Total
\$100 \$125 \$50 \$50 \$150 \$

• HOW ARE YOU PAYING?

Check Mail payment and form to: Arkansas Municipal League
2010 Winter Conference
P.O. Box 38
North Little Rock, AR 72115

Credit Card Complete information below and send to address above.

Credit Card: Visa MasterCard

Card Number: _____ Exp. Date: __/20__

Card Holder Name (as it appears on card):

Billing address (as it appears on statement):

City: State: Zip:

E-mail address (**required for credit card payment**):

Step 3: Hotel Reservations

To obtain hotel reservations, registered delegates must directly contact participating hotels listed below. Please mention that you are with the Arkansas Municipal League to get the negotiated hotel rate.

Peabody Hotel Reservations _____ 501-906-4000
Capital Hotel Reservations _____ 877-637-0037 or 501-374-7474
Doubletree Hotel Reservations _____ 800-937-2789 or 501-372-4371
Wyndham Hotel Reservations _____ 800-996-3426 or 501-371-9000

Step 4: Hotel Payment

Payment Options: Credit Card or Direct Bill Note: only two payment options.

To obtain direct billing as a payment option, registered delegates must directly contact hotel accounting offices listed below:

Capital Hotel Accounting _____ 501-370-7062
Doubletree Hotel Accounting _____ 501-372-4371
Wyndham Hotel Accounting _____ 501-371-9000

Municipalities must publish semiannual financial statements

The time is rapidly arriving for the semiannual reporting of each city's financial statement. Refer to the *Handbook for Arkansas Municipal Officials*, 2009-'10 ed. Section 14-59-116, pg. 615, and Section 14-237-113, pg. 872.

The first reference provides that the governing body of each municipality shall publish semiannually in a legal newspaper of general circulation in the municipality a **FINANCIAL STATEMENT OF THE MUNICIPALITY** by March 1 covering the final six months (July through the end of December) of the last calendar year.

The financial statements should include the receipts and expenditures for the six-month period and also a statement of the indebtedness and financial condition of the municipality.

The latter law, 14-237-113, provides a similar publication requirement for the operating authority of the **WATER and SEWER DEPARTMENTS**. Water and sewer departments administered by one or two commissions must comply with the law. If the water and sewer departments are administered by the city council, then it is the responsibility of the city council to comply with Section 14-237-113.

Suggested Forms A, B and C follow. For additional information, call the League at 501-374-3484.

The suggested **FORM A** is for use by cities of the first class and second class to comply with 14-59-116.

The suggested **FORM B** is for use by incorporated towns to comply with 14-59-116. It may be posted in five (5) public places rather than published in towns where no newspaper is published.

Form A		
City of _____		
(first or second class)		
Financial Statement July 1, 2009-Dec. 31, 2009		
GENERAL FUND		
Balance July 1, 2009		\$ _____
Cash Receipts		
General Turnback	\$ _____	
5-Mill Tax	\$ _____	
Franchise Tax	\$ _____	
Occupation Tax	\$ _____	
Liquor and Beer Tax	\$ _____	
Local Sales Taxes	\$ _____	
Other City Taxes	\$ _____	
Court Fines and Fees	\$ _____	
Sanitation Charges	\$ _____	
Other Permits and Charges	\$ _____	
Total Receipts		\$ _____
Total General Fund Available		\$ _____
Expenditures		
Administrative Expense	\$ _____	
Salaries	\$ _____	
Social Security	\$ _____	
Utilities	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance General Fund Dec. 31, 2009		\$ _____
STREET FUND		
Balance July 1, 2009		\$ _____
State Highway Revenue	\$ _____	
County Road Tax	\$ _____	
Other Street Revenues	\$ _____	
Total Street Revenues		\$ _____
Total Available Street Fund		\$ _____
Expenditures		
Salaries	\$ _____	
Supplies	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Street Fund Dec. 31, 2009		\$ _____
In the event a municipality maintains a police, fire, parks or other department, the city should publish financial statements for these departments in the same manner as they separate those departments on their Cash Receipts and Disbursements Journals.		
BONDED INDEBTEDNESS		
Type of Debt	Amount	Date Last Payment Due
General Obligation	\$ _____	
Water Revenue		
Sewer Revenue		
Other		Date Free of Debt
Total	\$ _____	
All financial records for the City of _____ are public records and are open for public inspection during regular business hours of _____ A.M. to _____ P.M., Monday through Friday, at City Hall in _____, Arkansas.		
If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.		

Form B		
Incorporated Town of _____		
(Incorporated town)		
Financial Statement July 1, 2009-Dec. 31, 2009		
GENERAL FUND		
Balance July 1, 2009		\$ _____
Cash Receipts		
State General Turnback	\$ _____	
Local Sales Taxes	\$ _____	
City General Taxes	\$ _____	
Other Receipts	\$ _____	
Total Receipts		\$ _____
Total General Fund Available		\$ _____
Expenditures		
Salaries	\$ _____	
Utilities	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance General Fund Dec. 31, 2009		\$ _____
STREET FUND		
Balance July 1, 2008		\$ _____
State Highway Revenue	\$ _____	
County Road Tax	\$ _____	
Other Street Revenues	\$ _____	
Total Street Revenues		\$ _____
Total Available Street Fund		\$ _____
Expenditures		
Salaries	\$ _____	
Supplies	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Street Fund Dec. 31, 2009		\$ _____
BONDED INDEBTEDNESS		
Type of Debt	Amount	Date Last Payment Due
Water Revenue	\$ _____	
Sewer Revenue		
Other		Date Free of Debt
Total	\$ _____	
All financial records for the Town of _____ are public records and are open for public inspection during regular business hours of _____ A.M. to _____ P.M., Monday through Friday, at Town Hall in _____, Arkansas.		
If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.		

(see **Semiannual**, page 19)

ACCRTA holds silent auction at Winter Conference

The Arkansas City Clerk Recorder Treasurers Association (ACCRTA) will be hold their annual "Silent Auction" at the League Winter Conference on Jan. 13 and 14. Proceeds from the auction are used to provide scholarships to clerks to attend various educational opportunities. We encourage all attendees to stop by our booth

to not only learn about the ACCRTA and how we can help your local clerk/treasurer, but to support this worthy event.

Remember to bid high and bid often!

The higher bidder will need to pick up and pay for the item at the close of the auction— 3:30 p.m., Thursday, Jan. 14.



Visit Us.
www.arml.org

Semiannual, continued from page 18

The suggested FORM C is for use by Water and Sewer Departments to comply with 14-237-113.

Form C		
City or Town of _____		
Financial Statement July 1, 2009-Dec. 31, 2009		
WATER AND SEWER DEPARTMENTS		
Balance July 1, 2009		\$ _____
Cash Receipts		
Water Payments	\$ _____	
Sewer Payments	\$ _____	
Sanitation Funds	\$ _____	
Other	\$ _____	
Total Receipts		\$ _____
Total Funds Available		\$ _____
Expenditures		
Salaries	\$ _____	
Social Security	\$ _____	
Supplies	\$ _____	
Fixed Assets	\$ _____	
Other	\$ _____	
Total Expenditures		\$ _____
Balance Water and Sewer Fund Dec. 31, 2009		\$ _____
BONDED INDEBTEDNESS		
Type of Debt	Amount	Date Last Payment Due
General Obligation (Water or Sewer)	\$ _____	
Water Revenue		
Sewer Revenue		
Other		Date Free of Debt _____
Total	\$ _____	
All financial records of the Water and Sewer Department of (City or Town) of _____ are public records and are open for public inspection during regular business hours of ____ A.M. to ____ P.M., Monday through Friday, at the Water Department in _____, Arkansas.		
If the record is in active use or in storage and, therefore, not available at the time a citizen asks to examine it, the custodian shall certify this fact in writing to the applicant and set a date and hour within three (3) days at which time the record will be available for inspection and copying.		



Join the GREAT ARKANSAS CLEANUP

Toll-Free 888-742-8701
KeepArkansasBeautiful.com

Obituaries

Houston Haltom, 93, died Dec. 28, 2009.

Haltom served as an alderman upon Caddo Valley's incorporation in 1975, as treasurer from 1981-1986, and as mayor from 1987 to 1991.

Marvelle Swindle Harmon, 82, of Sherwood, died Dec. 22, 2009. Always active in community service, she was the wife of former Sherwood Mayor Bill J. Harmon Sr., who preceded her in death.

James Terrell Jordan, 84, died Dec. 27, 2009. Jordan was a former Drew County Judge, state legislator and Monticello mayor. He served as League president 1978-1979.

Jodie Mahoney, 70, of El Dorado, died Dec. 5. Mahoney was a former State Representative and State Senator. The League named then State Sen. Mahoney its Person of the Year in 1997.

Michelle Ware, 41, died Dec. 3, 2009. Ware had been a Caddo Valley alderman for seven years, and was a former dispatcher for the Arkadelphia Police Department.

SHINE online



Using e-mail and online documents instead of paper greatly reduces the amount of paper that goes to landfills. Doing a little can do a lot.

SHINE.

Visit KeepArkansasBeautiful.com or call 888-742-8701 for more information.





Maximize Your Benefit.

Join the Municipal Health Benefit Fund

Approximately 90 percent of the municipalities across Arkansas that offer employees and officials medical benefits have joined the Municipal Health Benefit Fund and receive \$2,000,000 major medical coverage with stop-loss, employee life, accidental death and dismemberment, dependent life, dental and vision coverages.

For 2010, new additions to the Municipal Health Benefit Fund are:

- Increased wellness benefits for all covered adults
- Increased well baby care visits
- Hearing aid benefit
- HIPAA authorization to release medical information (form in booklet and on Web site)
- Clarification of retiree coverage

The Municipal Health Benefit Fund provides quality health protection for your officials and employees at a reasonable rate.

For further information, please call 501-374-3484, ext. 111.

Advertise in the 2010 Directory

The *Arkansas Municipal League Directory* reaches municipal officials and many more.

The *Directory* is a working reference of state and federal agencies, legislators, city and town elected and appointed officials, municipal department heads and others. It is a one-stop information guide to all of Arkansas's 500 incorporated cities and towns.

- Published in early 2010
- More than 1,200 copies distributed
- 100-110 pages

Ad sizes and rates

- Inside front cover—\$3,000
- Inside back cover—\$2,500
- Full page—\$1,500
- Half page—\$1,000
 - Quarter page—\$500
 - Eighth page—\$250



20% discount for ***City & Town*** advertisers!

For more information, contact Debby Wilkins
at 501-374-3484, Ext. 138, or e-mail
citytown@arml.org.

National League of Cities

CONGRESSIONAL CITY CONFERENCE 2010

March 13-17, 2009

March 13-14: Pre-Conference Activities, March 15-17: Main Conference Activities
Marriott Wardman Park Hotel, Washington, DC

Local Leaders Will Find

- Targeted information for tough economic times
- Up-to-date briefings
- Training sessions
- Pre-conference leadership seminars and policy meetings

National League of Cities

Advocating for America's Cities

Be part of the national voice of America's cities and towns in 2010.

Register online at www.nlc.org



WHO you gonna CALL?

We don't know either, without your help. Fill out the Directory Information Request Forms and return them to the League. Watch for the new Directory in early 2010.

CALENDAR

**Arkansas Municipal League
Winter Conference
Wednesday-Friday
Jan. 13-15, 2010
Little Rock**

**NLC Congressional City Conference
Saturday-Wednesday
March 13-17, 2010
Washington, D.C.**

**Arkansas Municipal League
76th Annual Convention
Wednesday-Friday
June 16-18, 2010
Hot Springs**



Support a family on \$20 a week?

Volunteer firefighters who are injured
in their firefighter duties receive only
\$20 a week for a compensable injury.

Solution: The Arkansas Municipal League's Volunteer Firefighters Supplemental Income Program protects the earnings of volunteer firefighters who are injured in their duties.

What they get: Weekly temporary total disability benefits payable up to a MAXIMUM of \$550 allowed under Arkansas Workers' Compensation Law; weekly benefits go for 52 weeks; \$10,000 death benefit.

How? Cost is only \$20 a firefighter a year. All volunteer and part-paid firefighters in the department must be covered. The minimum premium for each city or town is \$240.

Call: Sheryll Lipscomb
at 501-374-3484, ext. 234,
or Andrea Ross, ext. 237.

**Protect your loved ones'
financial security.**

Arkansas Municipal League's Volunteer
Firefighters Supplemental Income Program



America's Tank Maintenance Company!

Utility Service Co., Inc. (USCI), whose origins date back to 1963, is the premier provider of professional water tank services. USCI maintains thousands of potable water tanks under full service asset management programs coast to coast.

USCI provides tank funding and procurement services for new tanks and site management services for antennas on both existing and new tanks.

Now Utility Service Co., Inc. introduces...



Improve your water quality by minimizing organics, stabilizing disinfectant residuals, eliminating thermal water stratification and maximizing filter media efficiency.

Call Your Local USCI Sales Representatives:

Arkansas:

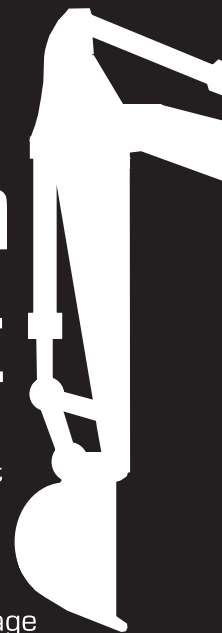
David Woodring
501.231.3606

dwoodring@utilityservice.com

Sherwood, AR.

www.utilityservice.com

damage prevention is no accident



Sure it's the law...but that's not
the best reason to call us. It's
simply the right thing to do.

We're proud to be your damage
prevention partner.

Arkansas One-Call
800-482-8998



What are you looking for?

ARKANSAS' LARGEST PRE-OWNED SELECTION

Now Available to Municipalities.

Full line of pre-owned trucks and vans from the leading manufacturers:

- *Flat Bed Trucks*
- *Dump Bed Trucks*
- *Utility Trucks*
- *Work Trucks*
- *Box Trucks*
- *Cargo Vans*
- *Passenger Vans*

Shop online or on the lot.

T&B AUTO SALES, INC.

501.847.2727

25637 Interstate 30 • Bryant, AR 72022

www.CargoVanStore.com

CargoVanStore.com

Tax credit available for cigarette receptacles

Reducing cigarette litter can mean a tax credit for businesses, thanks to legislation passed in 2009. Under Act 1500, amended during the 87th General Session of the Arkansas Legislature, businesses with 50 or fewer employees that purchase a receptacle for the disposal of cigarette butts and ash are allowed an income tax credit of 20 percent of the purchase price of the receptacle.

Fort Smith to host grant writing workshop

The League and its grant services partners, Legacy Consulting and the Arkansas Grant Book, will present a grant writing workshop 9 a.m. to 4 p.m. Tuesday, Jan. 26, at the Fort Smith Convention Center. The workshop is free to member cities and towns.

The registration deadline is Jan. 22. Please register online at legacyincorporated.com and click on "Upcoming Grant Workshop."

WHO
you gonna
CALL?

We don't know either, without your help. Fill out the Directory Information Request Forms and return them to the League. Watch for the new Directory in early 2010.

Announcing the 2010 Awards for Municipal Excellence

The National League of Cities (NLC) is pleased to launch a new year of the 2010 Awards for Municipal Excellence. Since 1989, this prestigious award has honored outstanding programs across the country that improve the quality of life in America's communities.

You are invited to celebrate the continued success of the Awards for Municipal Excellence by nominating an innovative program in your city that has improved the quality of life for its residents by: forming successful and productive partnerships or collaborations, effectively managing resources, creating innovative government policies, or implementing projects with tangible positive results.

The awards are sponsored by CH2M HILL.

Cities of all sizes are welcome to submit nominations beginning in February. Two winners will be selected in each of four population categories. The deadline for all submissions is May 5.

The eight winning programs will receive awards of either \$1,000 or \$2,000, and will have the honor of being publicly recognized for their outstanding achievements at a ceremony at NLC's Congress of Cities Conference and Exposition in Denver, Colo., Nov. 30-Dec. 4.

To learn more about how you can recognize an innovative program in your city and to obtain a copy of the 2010 nomination packet, please email awards@nlc.org, or visit the NLC Web site at www.nlc.org.

League president to seek House seat

Fort Smith Vice Mayor and current League President Gary Campbell has announced his intention to seek the Republican nomination for State Representative District 64, The City Wire reported on Dec. 17. Rep. Stephanie Malone of Fort Smith now represents the district.

"I've been encouraged by many friends to do this for several years," Campbell said in a Dec. 15 statement. "This is the right time. There's absolutely no doubt in my mind that I can make

(see **BRIEFS**, page 29)

recommend

guidelines for accident prevention to employees, vehicles and loss of property.

provide

on-site workplace, vehicle, property and equipment inspections.

conduct

on-site PowerPoint seminars and training for employee safety.



FREE!

SMALL TOWN OR BIG CITY, LEAGUE LOSS CONTROL EXPERT HELPS YOU FIND HAZARDOUS PLACES OR CONDITIONS. CALL 501-374-3484, EXT. 103.

Catch a Rising Star in RF Technology.

Badger® ORION® Radio Frequency System

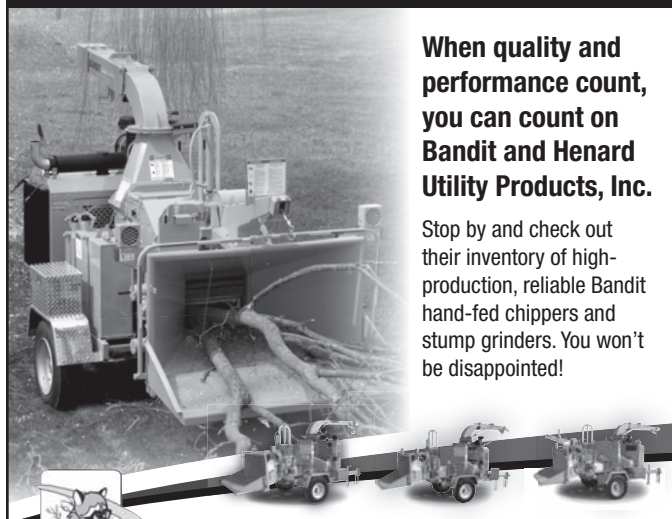


See your local distributor for details.

HENARD UTILITY PRODUCTS

Phone: 800-776-5990 • www.henardutility.com

BANDIT & HENARD UTILITY PRODUCTS... Committed people, exceptional value!



When quality and performance count, you can count on Bandit and Henard Utility Products, Inc.

Stop by and check out their inventory of high-production, reliable Bandit hand-fed chippers and stump grinders. You won't be disappointed!



Bandit Industries, Inc.

1.800.952.0178 • WWW.BANDITCHIPPERS.COM • 1.989.561.2270

YOUR AUTHORIZED BANDIT DEALER

LOGON TODAY! [HTTP://WWW.HENARDUTILITY.COM](http://WWW.HENARDUTILITY.COM)

Henard Utility Products, Inc.
1920 South Main Street
Searcy, AR 72145

CONTACT US TODAY! CALL 1-800-776-5990

Summaries of attorney general opinions

Recent opinions that affect municipal government in Arkansas

From the Office of Attorney General Dustin McDaniel

Additional county tax must be distributed per capita

Opinion: 2009-168

Requestor: Shelby, Gene—State Representative

Request for reconsideration of Op. 2009-092, which concluded that enactment of a general sales tax pursuant to Subchapter 4 of ACA 26-74, requires any subsequently enacted sales tax to be shared among all cities within the county. **RESPONSE:** After reconsideration, the conclusion of Op. 2009-092 is confirmed. As long as Garland County continues to levy a one-half cent tax under the authority of 26-74-401-414, any additional sales tax must be distributed per capita, pursuant to 26-74-414. This effectively precludes a levy under 14-164-340 at this time because revenues from this “pay-as-you-go” capital improvement tax must be expended for the projects approved by the electorate. This necessarily means that the “pay-as-you-go” tax cannot be distributed per capita.

Defendants’ fines double if ordinance passed by city and county

Opinion: 2009-172

Requestor: Faris, Steve—State Senator

Q1) Does ACA 16-17-129, as amended by Act 209 of 2009, have the net effect that cases on the “city docket” (see 16-17-707) will have imposed the additional \$20.00 city jail fine and the additional \$20.00 county jail fine? Q2) If so, will those defendants essentially be hit with the jail fine twice? Q3) Does the language “not to exceed twenty dollars (\$20.00)” mean that, if a city or county passes an ordinance under this statute, it must be the specific amount of \$20.00—no more or no less—or would it be permissible to pass an ordinance under this Code section in an amount less than \$20.00? **RESPONSE:** Q1) Yes. If the city has also passed an ordinance pursuant to 16-17-129(a)(1)(A), then it seems clear that both the city-imposed fine and the county-imposed fine will apply in cases on the city docket. Q2) The defendant will be subject to two separate fines—one levied by the city and one by the county. Q3) The fine may be set in an amount less than, but not greater than, \$20.00.

In-state “local” bidders shall have no advantage over in-state “non-local” bidders

Opinion: 2009-175

Requestor: Smith, Lindsley—State Representative

Can the City of Fayetteville legally adopt a policy similar to ACA 11-19-259, or local purchasing preferences adopted in Madison, Wisconsin, such that: “If a local vendor submits a bid within 1% of the lowest non-local vendor, the purchase is awarded to that local vendor?” Q2) Can local vendors be “provided with a bonus equal to 5% of total available points” when a Request for Proposals is being considered? **RESPONSE:** Q1) Section 19-11-259 of the Code authorizes a political subdivision to allow preferences in bidding only to the advantage of in-state bidders as opposed to out-of-state bidders, and only then when the proposed purchase is for commodities related to a public works project. Neither this statute nor any other statute authorizes a political subdivision to allow preferences in bidding to an in-state “local” bidder as opposed to an in-state “non-local” bidder. Accordingly, I believe the answer to this question is “no.” Q2) To the extent that this question likewise deals with intrastate preferences in bidding, I believe the answer is likewise “no.”

Driver of parked vehicle may text

Opinion: 2009-177

Requestor: Green, Rick—State Representative

In light of the provisions of Act 181 of 2009, prohibiting drivers of motor vehicles from using handheld wireless telephones to engage in text messaging, could a driver sitting in a parked car be cited as violating that Act? **RESPONSE:** Reading your question in full, it appears you are asking whether a person violates Act 181 of 2009 if the person is engaged in text messaging or accessing the Internet while sitting in a parked car with the engine turned off. In my opinion, Act 181 of 2009 probably does not prohibit such conduct.

Services may not be provided to city by corp. with conflict of interest

Opinion: 2009-178

Requestor: Broadway, Shane—State Senator

If a corporation is not owned by an alderman or council member, may services be provided by the corporation to

BRIEFS continued from page 26

a difference representing residents of western Arkansas.”

The primary election for the seat will be contested on May 18.

Fayetteville offers information for new residents

Fayetteville is offering its citizens a way to help welcome new residents to the neighborhood, *NWA Online* has reported. “Good

Neighbors in Fayetteville” is a flyer produced by the mayor’s office that welcomes new residents to the city and offers practical information on the city’s recycling program, noise ordinances and more.

“It will help new residents to become more cooperative to meet the needs of the neighborhood,” said Julie McQuade, Fayetteville’s community outreach coordinator. “It’s so that when there are issues, it’s a little easier to get things resolved.”

The idea to draft the welcome letter and flyer was the result of discussions among residents, city planners, code enforcement officers, the mayor, the police department and McQuade’s office.

the city pursuant to ACA 14-42-107(b)(2) which provides that the prohibition in ACA 14-42-107(b)(1) does not apply to corporations in which a controlling interest is held by stockholders who are not aldermen or council members? **RESPONSE:** For the reasons explained below, it is my opinion that the answer to your question is “no.”

Charges allowed if FOIA compliance required

Opinion: 2009-186
Requestor: Threet, John—Pros. Att’y, 4th Judicial District

Under ACA 25-19-109, may a public water-entity charge for personnel/contractor time spent responding to a Freedom of Information Act (FOIA) request to transfer paper records into an electronic medium? **RESPONSE:** Section 25-19-109 does not apply to the scenario you describe in your background facts. Thus, that statute is not authority for the contemplated charges. It is possible that another section of the FOIA—ACA 25-19-105(d)(3)(A)(i)—applies in this scenario, in which case the custodian might be authorized to charge for outside personnel time spent making the documents available as electronic data. But, as explained in the opinion, whether subsection 25-19-105(d)(3)(A)(i) applies depends on the threshold finding that the custodian is required to comply with this particular FOIA request. I cannot make this finding because it requires a factual determination. If a fact finder determines that the custo-

dian is not obliged to comply with the request, but the custodian nevertheless decides to accommodate the requester, then, in my opinion, no provision of the FOIA enables the custodian to charge for either copying fees or personnel/contractor time.

Site of home determines vote

Opinion: 2009-187
Requestor: Williams, Bill—Chair, Benton Co. Election Commission

What is the meaning of the term “domicile” as it is used in ACA 7-5-201, particularly in the instance when part of a homeowner’s property lies in an area to be annexed but the property owner’s home lies outside the area to be annexed? Q2) Is a voter eligible to vote as a resident of a city if the city’s boundary line passes through the voter’s residence? **RESPONSE:** Q1) If a voter’s home lies in one district and the curtilage lies partly in another, regardless of whether an annexation is planned or has occurred, I believe the property owner is obliged to vote in the district in which his residence is located. Q2) I have found no authority addressing this question. Although it would seem logical that an individual whose home structure straddles two districts might choose the district in which he will vote, no provision of law declares as much. Legislative clarification is warranted.

For full Attorney General opinions online, go to www.arkansasag.gov/opinions.



Fund Accounting & Payroll

Key Features

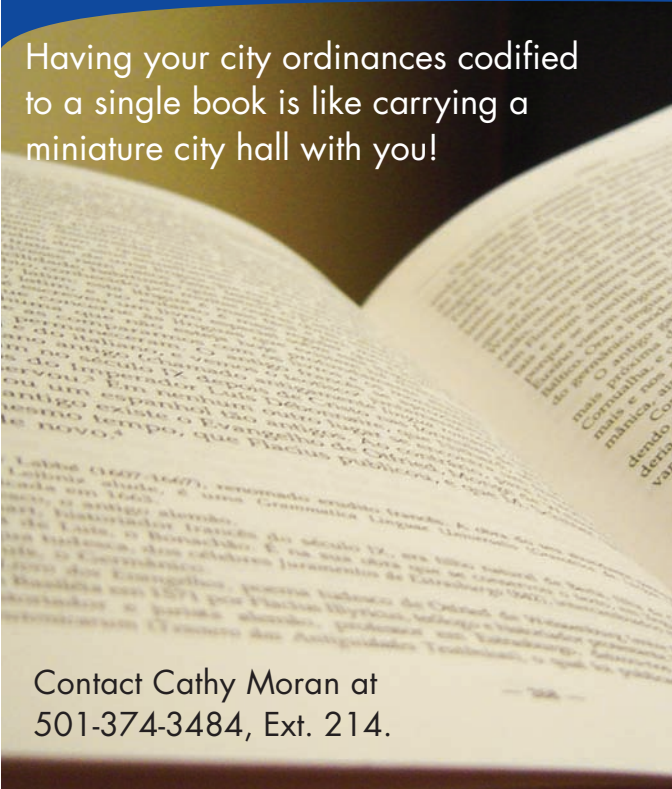
- * Direct Deposit Module
- * Accrue and track vacation/sick leave
- * Unlimited funds, departments & accounts
- * Detailed general ledger and activity report
- * Easy bank reconciliation
- * Print Semi-Annual Financial Report in seconds
- * Drill-down to detail of transaction
- * Print income statements with budgets
- * Receive on-site installation and training



**Call us today at 1-800-264-4465
for free information packet!**

arkansas municipal league
Codification Service

Having your city ordinances codified to a single book is like carrying a miniature city hall with you!



Contact Cathy Moran at
501-374-3484, Ext. 214.



2010 Directory of Arkansas Municipal Officials

Price: **\$20 each**
Orders must be pre-paid
To get your copy of this valuable resource, fill out form below,
and send it to the Arkansas Municipal League at the address below.

Please send me _____ copies of the **2010 Directory of Arkansas Municipal Officials** at: \$20 each.
My check of \$_____ is enclosed, payable to:
The Arkansas Municipal League.

Send **Directory** to:
Name _____
Title _____
Mailing Address: _____
City _____ State _____ Zip _____

Clip and mail to: **Arkansas Municipal League**
2010 Directory
P.O. Box 38
North Little Rock, AR 72115-0038

ACCRTA scholarships available

The executive board of the Arkansas City Clerks, Recorders and Treasurers Association (ACCRTA) awards scholarships for tuition to attend the Municipal Clerks' Training Institute, the Academy for Advanced Education and the International Institute of Municipal Clerks' annual conference, all of which will enable Arkansas clerks to further educational training.

A scholarship honoring the memory of Bill S. Bonner will be awarded to a first-year attendee in the certification program at the Municipal Clerks' Institute in September 2010.

Scholarships include: four local \$400 scholarships to attend the Municipal Clerks' Institute, Sept. 19-24, 2010, in Fayetteville; one \$400 scholarship for the Academy for Advanced Education, Sept. 22-23, 2010, in Fayetteville; and

one \$400 scholarship to attend the International Institute of Municipal Clerks (IIMC) annual conference, May 23-27, 2010, in Reno/Tahoe.

These scholarships are in addition to the 11 regional scholarships awarded by the IIMC.

Fill out the scholarship application below and return it to:

Judy Reddick, CMC
 City Clerk
 City of Paragould
 P.O. Box 1175
 Paragould, AR 72451.

For more information, contact Scholarship Chairman Judy Reddick at 870-239-7500, or e-mail judy.reddick@paragouldcity.org.

2010 APPLICATION FOR SCHOLARSHIP ASSISTANCE

I, _____, am a member of the Arkansas City Clerks, Recorders and Treasurers Association and the International Institute of Municipal Clerks, and do hereby apply for assistance from ACCRTA. (Applicant must be a City Clerk, Deputy City Clerk, Recorder, Treasurer or related title at the time of application.)

Name _____ Title _____

Street Address or P.O. Box _____

City, State, Zip _____

Telephone _____ Date assumed present position _____

Other related experience:

Title	Municipality	Years
_____	_____	_____
_____	_____	_____
_____	_____	_____

Education: H.S. ___ Graduate College (years) ___ Degree _____

Check one: This application is for a ___ First ___ Second ___ Third year Institute

What are the approximate costs of the institute you plan to attend?

Travel/Transportation _____ Registration Fee/Tuition _____

Lodging and Meal _____ Total Amount _____

How much does your municipality budget your department yearly for education? _____

What is your reason(s) for applying for this scholarship? _____

I understand that if a scholarship is awarded to me, it must be used between Jan. 1, 2010, and Dec. 31, 2010, and that I must attend all sessions. Yes. _____

Have you attached written evidence that your Chief Executive or legislative body supports your attendance at the institute and that in the event that a scholarship is awarded, you will be given the time to attend the institute? Yes ___ No ___

I do hereby attest that the information submitted with this application is true and correct to my best knowledge.

Signature: _____ Date: _____

CHECK THE SCHOLARSHIP FOR WHICH YOU ARE APPLYING:

___ Municipal Clerks' Institute, Fayetteville—Sept. 19-24 **DEADLINE: April 2, 2010**

___ Academy for Advanced Education, Fayetteville—Sept. 22-23 **DEADLINE: April 2, 2010**

___ IIMC Conference, Reno/Tahoe, Nevada—May 23-27 **DEADLINE: March 2, 2010**

DISCLAIMER: ACCRTA will not be responsible for applications that do not reach the chairman by the deadline. Please feel free to call after a few days to be sure your application was received.

You can't beat Mom's good advice

Those simple, profound lessons learned at Mother's knee remain relevant, even when applied to governing our cities and towns.

By Jim von Tungen

Elizabeth Kolbert, writer for *The New Yorker*, recites some interesting historical facts in the magazine's Nov. 16, 2009, issue. Seems there were at least 150,000 horses—probably many more—living in New York City in 1880. A rough estimate of their droppings runs to at least 45,000 tons a month. It's no wonder then that the chief concern of urban planners at the first international convention in 1898, according to Kolbert, was “the manure situation.”

Some things never change. Wading through the stuff still seems to be the hardest part of urban planning. This may be particularly true now when professional planning advice, often weird and contradictory, seems to be as pervasive as ... you get the idea.

Since I have been around longer than almost anybody, I have picked up a few tricks. But my best lessons remain those learned at my Mother's knee, rest her soul. So, as a new year begins, and we contemplate the recent season of good will and time spent with family, I offer the following simple ideas for dealing with planning issues during these perilous times. (These may or may not represent the views of the Arkansas Municipal League although I'm sure its leaders would have liked my Mom as much as I did.)

First: Cook from scratch.

Admit it. Weren't the best dishes you enjoyed over the holidays those from homemade recipes? I'm talking about the ones built on local ingredients and developed within a particular community.

The same is true of land-use regulations. I can't tell you how many times I have been met at the door of City Hall by a staff member or elected official with a problem and a foot deep stack of ordinances from cities across the country, all designed to address some problem. All we have to do is select the best and change the name of the city.

As Ernest Hemingway once said, “Isn't it pretty to think so?” The fact is that there is not another city in the world exactly like yours and that's what makes my job so wonderful. So let's solve our own problems given our particular resources and limitations. What's good for Vail, Colo., or Overland Park, Kan., may not be what is best for us.

Am I saying there is no value whatsoever in learning how other cities deal with issues? Absolutely not. It's good to have a strong understanding of municipal gov-

ernment. It's also good to review regulations from other cities to make sure we don't miss something. But when it's time to put the meal in the oven, let's trust ourselves.

Second: Dance with who “brung” you.

The married corollary to this is “Don't go chasing after hamburger when you have steak at home,” advice that has served me well for nearly 38 years, anyway. I think what Mother meant was, don't go chasing after every new thing that pops up. And there are a lot of them popping up in the area of urban planning. Too many times we quit doing what has worked for our city and go chasing after the complete unknown.

Here's a weird observation. There are a number of Arkansas cities that have tripled or quadrupled their population since I started in the business. They have created stable governments, built magnificent park systems and served their people well. Invariably, instead of continuing to improve upon that successful pattern, they will call in a bunch of yahoos from some big east coast design firm whose principals will commence telling them how they have been doing everything wrong all these years. I don't mind. It's just funny, that's all.

Finally, and this was Mother's favorite: Don't get too big for your britches.

She would, in my case, accentuate this to the tune of a persimmon tree switch whistling through the air. In calmer times, she would say, “Always remember who you are.” Now isn't this good advice for us as we head into a new year? I translate this to mean that our job is to continue to make great cities, not to undo a political rival or battle a neighboring community. That message sometimes gets lost in a time in which hate and anger seem to be the two hottest selling commodities in America. There are even some of us that believe our state will never be any greater than the condition of its most needy city. But that thought is from another teacher and for another day.

For now, I simply wish everyone could be paid to travel our state as I do. They would notice that hopes and aspirations are the same throughout its varied areas. So are our fears and misgivings. They would notice that good fortune is not always spread equally among our communities but also that good fortune is a fickle and mercurial mistress.

So as we head into this year, my hope is that we can get to know one another better. We can learn from each



PHOTOS BY JIM VON TUNGELN

At left: Many cities contain large natural areas that used to be considered wasted space. In this before and conceptual “after” shot, Maumelle’s wetlands become a haven for birdwatchers and nature lovers.



Below: Maumelle’s Veterans Memorial speaks volumes about the community itself.

other how to wade through the “stuff” that confronts us every day, even without the horses. What better way could there be to do this than through the Arkansas Municipal League and by participating in its various functions?

As Mother used to say, “People ain’t so bad once you get to know them.”



Jim von Tungeln is staff planning consultant available for consultation as a service of the Arkansas Municipal League and is a member of the American Institute of Certified Planners. Persons having comments or questions may reach him at 501-372-3232. His Web site is www.planyourcity.com.



Come to Fort Smith hosts parks and rec conference

Don't miss the Arkansas Recreation and Parks Association Annual Conference and Tradeshow, which comes to Fort Smith in February.

By Mike Alsup

Join the Arkansas Recreation and Parks Association along with the Arkansas Urban Forestry Council and the Arkansas Therapeutic Recreation Society in Fort Smith for the annual conference and trade show, Feb. 8 through 10. Enjoy the newly renovated rooms of the Holiday Inn City Center. Make your reservations by Jan. 17 to receive the low conference rate.

Monday afternoon the pre-conference activities kick off with the annual golf tournament held this year at Sebastian County's Ben Geren Regional Park Golf Course. The tournament will begin at 1 p.m. Also at 1 p.m., you may choose to take a trip to the newly opened Lake Fort Smith State Park and tour the facilities and enjoy the view. Fort Smith's River Park Glass Pavilion will be the site of a fish fry Monday evening along with live entertainment you won't want to miss; then spend some time enjoying the night life in downtown Fort Smith or hit the mall and do a little shopping.

Tuesday morning, Kenyatta Wright, motivational speaker and recreation enthusiast, starts the day with a pep talk that will get us out of our chairs and into the game. Kenyatta played middle line-backer for Oklahoma State University, and he played for the New York Jets. He led the Jets with 32 special teams tackles in the 2003 season. Choose from over 20 educational sessions during the day with speakers discussing the benefits of recreation, the importance of urban forestry and how to maintain it, and recreational therapy. Why does it pay you and your

community to be fit? Do trees really matter? What is the payoff?

Join a trip to the Janet Huckabee Nature Center in the afternoon, but watch out for the rattlesnakes and wild Canada geese. You might choose to visit the equipment rodeo to see the latest in lawn care. Visit the many vendors who provide the tools we use every day from lawn care equipment and playgrounds, to engineers and architects planning the latest in parks, trails, sports fields and aquatics.

Tuesday we end the day with the annual awards banquet and auction. Funds raised each year are used to fund scholarships for deserving students in the parks and recreation field. After the auction, we will see you on Garrison Avenue.

Wednesday we continue with over 10 educational sessions. Behave yourself and don't lag behind. We will tour Judge Parker's famous courthouse and gallows where justice is swift.

Mark Alsup is director of Fort Smith Parks and Recreation.

Join us in Fort Smith
Where the New South meets the Old West

ARPA

**ANNUAL CONFERENCE
& TRADESHOW**

February 8-10, 2010

U.S. MARSHALS MUSEUM

JOIN THE ARPA TODAY!
VISIT WWW.ARKARPA.ORG

ARIZONA ARKANSAS
RECREATION & PARKS ASSOCIATION

UNITED STATES MARSHAL

The poster features a background image of a silhouette of a person on horseback against a sunset sky. The text is arranged in a central, bold font. At the bottom left is the ARPA logo, and at the bottom right is the U.S. Marshals seal.

Want the latest information?

Are you a member of the Arkansas Municipal League?
Subscribe to our list servs and be automatically
notified of pertinent municipal information.

How do I subscribe?

Step 1:

Choose the lists from which you would like to receive information.

Discussion lists:

- Mayors/City Managers Clerks/Recorders/Treasurers City Attorneys
 Aldermen/City Directors

Announcement lists (choose all that apply):

- General Arkansas City Management Association Fire Chiefs Police Chiefs
 Legislative Advocacy Loss Control Meetings Technology
 Municipal Health Benefit Fund Municipal League Workers' Compensation Trust
 Municipal Vehicle Program/Municipal Property Program

Step 2:

Subscribe to the list servs by using one of the following options:

Option A: Visit www.arml.org and click on the Discussion List and Announcement List links.

Option B: Complete Step 3 and fax to 501-374-0541, attn: Whitnee Bullerwell.

Option C: Complete Step 3 and mail to Arkansas Municipal League, attn: Whitnee Bullerwell,
P.O. Box 38, North Little Rock, AR 72115.

Step 3:

Complete the following information:

Name

Title

Member City

E-mail Address

Daytime Phone Number

Local businesses a key in disaster

The Southwest Regional Office of the Economic Development Administration (EDA) has developed strategies for businesses and local governments to work together to recover from natural disasters.

By Dr. Jim Feldt and Tonya Hass

A city that recovers from a disaster but loses many of its businesses and industries is left in a severely disadvantaged position. The EDA provided a grant to the Institute for Economic Advancement to assess the impacts on businesses and industries of the 2008 natural disasters that affected so much of our state. Across the state, facilitated understanding sessions helped in describing the disasters, establishing the chronology of events and clarifying who did what to help their communities to recover. These session findings confirmed that the needs of business and industry, both pre-disaster and post-disaster, are often not addressed.

Following the understanding sessions, IEA focused on developing strategies that could help businesses and industries to prepare for recovery from natural disasters. Eight facilitated sessions were held, one in each of the Development Districts, at which municipalities were represented. IEA has completed an initial synthesis of the input from all eight of the Natural Disaster Recovery and Readiness Strategy Sessions.

These collaborative strategy-building sessions identified and prioritized the various ways in which the community leadership and local business and industry work together to prepare for and recover from disasters. Though IEA will be presenting the complete findings of this project through a series of programs over the next several months, the following are a sampling of the strategies realized, which would supplement the emergency planning and disaster recovery efforts that our counties and cities already perform.

Local and/or regional strategies to help business and industry prepare for disasters

Get the word out to businesses through local entities about the need for disaster planning and point them towards resources that can help them. Use the Chambers of Commerce, economic development entities, banks and utilities to raise the awareness of business owners and managers.

The local emergency management public officials

should invite business and industry to become a part of the emergency planning process. If the community has a Local Emergency Planning Committee (LEPC) or a CERT (Community Emergency Response Team) Program, the business community should be encouraged to join and participate.

Revise materials that have been used to help families and organizations to plan for disasters to inform business and industry about priorities and how to plan.

Develop and enforce building codes to ensure that new structures are “disaster-worthy.”

Local and/or regional strategies to help business and industry recover from disasters

Build into the local emergency response plan a “keep the money local (or within the region or state)” strategy. To the extent possible, plan to use local businesses in the recovery process as sources for supplies, equipment and contract work. In any RFPs, encourage outside firms to include sub-contracting to local firms.

Cities and counties should use their widest latitude to do what they have to do to clean up, ensure public safety and health, and re-establish normal order so that normal economic activity can resume. Local governments should be ready to suspend the rules and waive requirements for multiple bids.

Work with local colleges and other entities to operate a “business recovery center” at which local businesses can conduct some of their essential operations, such as filling out insurance claims and contacting suppliers. The Internet has become critical infrastructure for business and government operations. Ensure continuity of service and deploy portable wireless hot spots.

Ways that business and industry can help their communities recover from disasters

Serve as a source for skilled volunteers to assist with the recovery. Local business employees can be organized

The must-have reference for every city hall in Arkansas

The new 2009-2010 edition of the *Handbook for Arkansas Municipal Officials* has arrived. The *Handbook* compiles state laws affecting Arkansas municipalities, including the newest laws from the 2009 legislative session.

This is the most complete publication on municipal law and city government in Arkansas. You may order and pay for your copy online via Visa or MasterCard by visiting the Publications page at www.arml.org, or use the order form below.



ORDER FORM

Mail to: Arkansas Municipal League
Attn: Handbook Sales
P.O. Box 38
North Little Rock, AR 72115-0038

\$75 each

- Please send _____ copies
- _____ Enclosed is a check in payment

Name _____

Title _____

Address _____

City _____ State _____ Zip Code _____

Phone _____

prior to disasters and their skills, whether the skills are operating heavy equipment or administration and logistics, recorded so that they can be fully utilized during the recovery.

Arrange to provide supplies and equipment ahead of time. Emergency responders know that they are likely to be on their own for the first 48 to 72 hours. Make arrangements to purchase critical supplies from local businesses and for perishables that will have to be destroyed after the disaster to be donated for use at shelters.

Locally owned businesses can make the extra effort to serve their neighbors in their time of need. By developing a continuity of operations plan and creatively finding ways to conduct essential business without electric

utilities, local businesses can help members of their communities at times when ATM machines do not work, etc.

For more information about this project and to learn more about further identified strategies at all levels, please visit us online at www.iea.ualr.edu/econdev and select EDA DRPP Project, or email Tonya Hass at tghass@ualr.edu, or call 501-683-7407.



Dr. Jim Feldt (pictured) leads the IEA collaborative problem solving processes division. Tonya G. Hass, MPA, is IEA Economic Development Liaison.

Arkansas among world leaders in nanomedicine

Many Arkansans might be surprised to learn that some of the world's most innovative and game-changing nanotechnology research and development is being done right here in the Natural State.

By Vladimir Zharov, Ph.D.

At the University of Arkansas for Medical Sciences, we've taken nanotechnology-based research and are applying it to medicine in ways that will eventually change how patients are treated while improving outcomes, reducing health care costs and undoubtedly saving lives.

What is nanomedicine?

Nanomedicine is an offshoot of nanotechnology, which generally involves the creation and use of materials and devices at the level of molecules and atoms, about one-billionth of a meter in size.

Nanotechnologists the world over are engaged in applying the science to engineering, physics, chemistry, biology and computer-related research and development. With hopes of creating superior chemicals, fuels, electronic devices and other inventions, scientists also are using the approach to answer complex medical questions, thus the emergence of nanomedicine.

"Nanomedicine is pushing UAMS and Arkansas to the front of elite worldwide institutions," said Michael Douglas, Ph.D., director of UAMS BioVentures. "Nanomedicine is already a growing industry with more than 200 companies investing several million dollars annually. We are extremely proud and lucky to have this work being done right here at UAMS."

Off and running

We began our work in 2000 when I came to UAMS with the goal of combining laser expertise with the blossoming new field of nanotechnology.

Our first idea was to use gold nanoparticles to kill cancer cells using a laser. Our team published its first paper in 2003 at about the same time institutions like Rice and Harvard were figuring out the early stages of fighting cancer with nanomedicine.

Cancer seemed like a logical place to start, considering the caliber of expert physicians and resources at UAMS. But in the long run, nanomedicine can and will be applied in all areas of medicine, from heart attacks and cardiovascular disease to healing wounds and infections.

Scientists and medical institutions around the globe have taken notice of our team's novel developments using magnetic and gold nanoparticles to detect, capture and kill cancer cells. Since then, our team has been awarded nearly \$4 million in clinical nanomedicine-related grants that have led to our groundbreaking research being featured in several of the world's most prestigious medical publications.

How does it work?

The idea itself is relatively simple. First, inject a cocktail of magnetic and gold carbon nanotubes that have a special biological coating to target moving cancer cells in a cancer patient's blood. Second, use a simple magnet device on top of the skin to attract and capture the deadly metastatic cells. And finally, microsurgically remove the cells or eradicate them directly in the blood vessels with a non-invasive laser.

About 90 percent of all cancer deaths result from metastasis, which is when cancer cells shed from the primary tumor and develop secondary tumors within the body's distant organs. The development of methods for finding, counting and killing these potentially deadly metastatic cells in both the blood and lymphatic systems should be considered one of the top priorities in cancer research. The long-term goal of these methods is to improve the survival rate in cancer patients.

This revolutionary discovery gives many patients hope in earlier cancer diagnosis and better treatment. The nanomedicine-based approach to read and treat whole blood in the body with nanotechnology seems to be universal, with further development holding the promise for the diagnosis and treatment of many diseases, including infections or cardiovascular disorders to prevent stroke and heart attack.



Vladimir Zharov is Director, Phillip's Classic Laser and Nanomedicine Laboratory, Winthrop P. Rockefeller Cancer Institute, UAMS.

Check us out.

www.arml.org

The screenshot shows the homepage of the Arkansas Municipal League website. At the top left is the league's logo, a circular emblem with a classical building facade and the text "ARKANSAS MUNICIPAL LEAGUE" and "GREAT CITIES MAKE A GREAT STATE". Below the logo is a navigation menu with links: "About the League", "Staff Directory", "Calendar of Events", "Publications", "Legislative Action Center", "League Programs", "Benefit Programs", "Legal FAQs", "Related Resources", "Classifieds", and "Cities of Arkansas". A search bar with a "Go" button is located in the top right. The main content area features a large image of a city building at night with the text "North Little Rock". To the right of the image is a welcome message: "Welcome to the Arkansas Municipal League website. We are an instrumentality of municipal governments from throughout Arkansas. Our website includes information about the League, how to contact League staff, a calendar of League events, an online version of City & Town magazine and information about other publications. We are proud to present a legislative action center, where visitors have the opportunity to receive information about the General Assembly. Our League Programs section outlines the various municipal programs that we sponsor. Related Resources will give the visitor a listing of other websites of interest." Below this is a section titled "Arkansas.gov eNewsRoom" with a list of news items: "Mayor James Valley issues veto of civil service commission - Helena Daily World", "Van Buren Gives Insurance Option - Fort Smith Times Record", "Area airports received federal grant money - The News", "Decoration Sunday at Ball Hill Cemetery - Russellville Courier", and "EUREKA SPRINGS : Outdoor art exhibit draws ire, compliments - Arkansas Democrat Gazette". At the bottom left, there are announcements: "Register for our 75th Convention-- June 17-19, 2009!" with links for "Pay by Credit Card" and "Pay by Check", "**Tentative Convention Agenda**", and "**Tentative CLE Agenda**". Below this is a link for "Federal Trade Commission Extends FACTA Deadline to August 1, 2009" regarding the "Fair and Accurate Credit Transactions Act of 2003". A "Photo Gallery" button is also present. At the bottom right, a yellow circular graphic says "Submit photos of your city or town for display on the League's homepage to wvb@arml.org". The footer contains links for "Site Map", "Privacy Policy", "Accessibility Policy", "Security Policy", "Disclaimer", "Info Request", and "Feedback".

- eNewsRoom offers online news articles from Arkansas's municipalities' dailies.
- *City & Town* is available to download in its entirety in PDF from the *Publications* page.
- *Cities of Arkansas* local government portal page gives visitors a sneak peek at the quality of life in the municipalities across Arkansas.
- Flyout menus provide easier navigation and cut down on search time.
- A search engine makes it easy to locate topics, based on specific words.
- *Legislative Action Center* is now home to legislative matters, including a new *Legislative Bulletin*.
- eCart, order and pay for publications and mailing lists online.
- *Legal Frequently Asked Questions (FAQ) page*

City & Town

Index 2005-2009

Save this index and use it to research past articles back to 2005.

311 Phone Service

Activated-Jan. '07, p.23

Aldermen

Gies, Joe, new VP-Sept. '08, p.10; profile-Nov. '08, p.6
Henderson, Dorothy, new VP-Sept. '08, p.10; profile-March '09, p.7
Ray, Reedie, new VP-Aug. '09, p.10; profile-Dec. '09, p.7
Witcher, Murry, new first VP-Aug. '09, p.10

Americans with Disabilities Act (ADA)

Amendments-Feb. '09, p.16
Assistance-Jan. '07, p.20
Test before assuming-May '05, p.27

Animal Control

Animal Control Officers-Feb. '05, p.34; work emotionally taxing-Nov. '07, p.24; comic relief-June '08, p.34
ASACA certification-May '06, p.21
Bans, breed-specific legislation-Jan. '05, p.30; Feb. '06, p.34; Pine Bluff-July '07, p.32; rural area needs-Oct. '07, p.18
Battles, Benny honored-Oct. '06, p.18
Burrowing pests-March '06, p.40
Control considered-Dec. '05, p.30
Containing city wildlife-Aug. '05, p.34
Distemper, vaccination-Jan. '07, p.26
Dog fighting-May '07, p.26
Dog parks-July '05, p.38
Donating items-Nov. '05, p.38
Financial assistance, availability-July '06, p.36
Free-range cats-March '05, p.34
Grooming, budgeting for-Jan. '09, p.30
Jacksonville, supervisor bids farewell-Aug. '08, p.30
Media, animals in-July '08, p.52
Municipal ordinances-Feb. '07, p.26
North Shore Animal League-March '05, p.34; June '05, p.34; March '07, p.26
Nuisances, due process req.-April '06, p.42
Overpopulation, education-Dec. '07, p.24
Peddlers-June '06, p.26
Pet ownership, responsibilities-Nov. '06, p.26; Dec. '06, p.26
Pet therapy-Aug. '06, p.22
Pit bulls-Jan. '05, p.30; ban's success-Feb. '06, p.34; July '07, p.32
Repeat offenders-April '07, p.26
Serves people-May '05, p.34
Sharing resources-Oct. '05, p.26; publications share ideas-July '09, p.42
Shelter-software-April '05, p.26; inside v. outside-May '06, p.24; won't solve issues-Sept. '08, p.26; overcrowding-May '09, p.34
Sterilization-Sept. '07, p.24; reclaim fees-Jan. '08, p.20; importance of-April '09, p.34
Tethering, inhumane-Sept. '06, p.22
Training-April '08, p.36; standards needed-Oct. '09, p.30
Weather-fall-Oct. '06, p.18
Wildlife woes-Sept. '05, p.38
Vaccination-Feb. '09, p.36

Arkansas City Attorneys' Association (ACAA)

Continuing Legal Education (CLE)-May '06, p.21; Dec. '06, p.20; May '07, p.14
Officers, elected-July '07, p.14; July '08, p.23

Arkansas City Clerks, Records and Treasurers Association (ACCRTA)

(see City Clerks)

Arkansas City Managers Association (ASMA)

Officers-May '08, p.41

Arkansas Community of Excellence (ACE)

Clarksville-Nov. '06, p.20
England-Nov. '06, p.20
Eureka Springs-Nov. '06, p.20
Harrisburg-Nov. '06, p.20
Magnolia-Jan. '05, p.20
McCrary-Nov. '06, p.20
Smackover-Nov. '06, p.20

Arkansas Public Administration Consortium (APAC)

Certified Public Manager (CPM) program, nominations accepted-July '07, p.28

Arts

Arkansas Arts Council-Oct. '05, p.8

Public Art-Oct. '05, p.8

a'TEST Consultants, Inc.

(also see DOT, Drugs)
Accidents, car crash-Jan. '07, p.34
Act 637-Nov. '07, p.36
Alcohol, abuse-Feb. '06, p.30; Alcohol Awareness Month-April '06, p.35
Behavior, seasonal-Nov. '06, p.34
Breath-test devices-April '05, p.32
Catheterization-Aug. '05, p.40
Change of Pace seminar-Jan. '05, p.44; Feb. '05, p.40
Cocaine-May '05, p.40
Cough medicine, abuse-Aug. '06, p.30
Cutting overhead costs-Jan. '05, p.44
Designated employer rep training-May '05, p.40
Doctored test-April '05, p.32
DOT, drug/alcohol policy-Feb. '05, p.40
Drug testing, alternatives-Nov. '05, p.45; defraud-Jan. '06, p.43; League testing program-June '06, p.34; Boston officers fail-Sept. '06, p.30; Feb. '07, p.34; direct observation rules-Nov. '09, p.38
Ecstasy-June '05, p.41
Firefighters reinstated-Oct. '05, p.33
Flu, prevention-Dec. '05, p.37; symptoms, treatment-Dec. '06, p.34
Hemp industry-March '05, p.41
Inhalants-Sept. '05, p.44; March '06, p.36
LSD, PCP-June '05, p.41
Marijuana for medicine-Oct. '05, p.34
Marijuana-March '05, p.40; Perception-July '05, p.44
Mileage allowances-March '05, p.40
PHMSA-April '05, p.33
Prescription medicine, abuse-July '06, p.44; Internet-Oct. '06, p.26
Random drug testing-June '05, p.41; Sept. '05, p.44
Smoking, workplace-May '06, p.32
Suicide hotline-Aug. '05, p.40
Testing-March '05, p.40
Truck drivers, safety-Aug. '07, p.32
Web services-Aug. '05, p.40
Workplace-March '07, p.34; addiction-Sept. '07, p.34

Awards

100 Best Fleets in North America, Fayetteville and Little Rock named-Dec. '07, p.27
ACE, Clarksville, England, Eureka Springs, Harrisburg, McCrary, Smackover-Nov. '06, p.20
ALFie-Feb. '07, p.37
All-America City-Nov. '05, p.27
Ark. Environmental Stewardship-May '08, p.30
Best Performing Cities Index-March '06, p.18
Delta Byways, Delta Awards-Nov. '06, p.10
Hope mayor named citizen of year-April '09, p.24
Howland nominations-Feb. '05, p.28
IABC, Woodruff Award-Feb. '08, p.14; Leroy Donald wins-Dec. '09, p.13
Innovations Award, apply-Aug. '05, p.21
Main Street-Feb. '08, p.12
Mayor, alderman of year-Jan. '05, p.17; Jan. '06, p.23
Pearce, Frank honored-Dec. '06, p.20
Person(s) of Year-Jul. '05, p.20; July '09, p.22
Purcell, Joe-July '06, p.30
Rural Advocate of Year, JoAnne Bush-July '05, p.26
Rural development grants-March '08, p.18
Shelby, Beatrice Clark-April '05, p.18
Teamwork Ark. honors cities-March '05, p.31
Volunteer Communities of the Year, named-Jan. '06, p.10; Dec. '06, p.8; Feb. '08, p.12; Nov. '08, p.27; Feb. '09, p.10; Nov. '09, p.30
Water/Wastewater awards-Jan. '08, p.25

Books

Review: *A Better Way to Zone*-Dec. '08, p.22
Review: *Cities in the Wilderness*-Feb. '06, p.28
Review: *Collapse*-Oct. '05, p.12
Review: *Get Urban*-Aug. '05, p.16
Review: *The GIS Guide for Local Govt. Officials*-Nov. '05, p.31
Review: *The Moral Consequences of Economic Growth*-Dec. '05, p.24
Review: *The Power of Ideas*-Sept. '05, p.17
Review: *Urban Sprawl and Public Health*-Feb. '05, p.33
Smarter Architecture-April '06, p.15

Census

2010 Census, get counted-Nov. '09, p.30; Be Counted in 2010-Nov. '09, p.32
Latino population-May '05, p.6
Local Update of Census Addresses (LUCA)-Aug. '07, p.14
Northwest Arkansas, growing-April '08, p.26
Special census, Bella Vista-March '08, p.18

Centennial/Sesquicentennial Incorporation

Centennial celebrations, profiled-Feb. '05, p.12; March '06, p.6; July '06, p.24; March '07, p.6; April '09, p.13
Sesquicentennial celebrations, profiled-April '09, p.12

Cities

Adona-Dec. '05, p.14; Tree City USA-May '06, p.30; May '08, p.44

Alpena, Tree City USA-May '08, p.44; profile-April '09, p.22
Amity, centennial-March '07, p.7
Arkadelphia, Hurricane Katrina relief-Sept. '05, p.7; sesquicentennial-March '07, p.6; sports park opens-May '07, p.13; Tree City USA-May '08, p.44
Arkansas City, gets DRA grant-Dec. '08, p.26
Athens-Dec. '06, p.20
Augusta, magic mayor-March '07, p.11; Shine Award-Nov. '08, p.26
Banks, centennial-March '07, p.14
Batesville, water upgrade-March '08, p.27; planning-May '08, p.38
Bay, Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.10
Beaver-Tree City USA-May '06, p.30; May '08, p.44
Beebe, Volunteer Community of the Year-Jan. '06, p.10
Belfast-Dec. '06, p.20
Bella Vista, incorporates-Dec. '06, p.16; special census-March '08, p.18; Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.14; named best place to retire-Nov. '09, p.30
Belleville, grant-Sept. '06, p.16
Benton, Joe Purcell honored-July '06, p.30
Bentonville, Heritage Trail-Dec. '05, p.7; Tree City USA-May '06, p.30; May '08, p.44; new arena-June '06, p.20; Wi-Fi-June '07, p.10
Berlin-Dec. '06, p.20
Biscoe, centennial-April '09, p.13
Bismarck-Dec. '06, p.20
Blytheville, Atlas tube plant-Nov. '05, p.18; Main Street Arkansas grant-July '06, p.29
Booneville, fire-May '08, p.30
Branch, centennial-April '09, p.13
Bryant-Tree City USA-May '06, p.30; May '08, p.44; Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.14; profile-Dec. '08, p.6; Top 100 Best Places to Live-Aug. '09, p.18
Burdette-Feb. '05, p.13
Cabot -Sept. '05, p.11; Hurricane Katrina relief-Sept. '05, p.43; Tree City USA-May '08, p.44; named boomtown-April '09, p.11
Calico Rock-Feb. '05, p.13
Camden, Hurricane Katrina relief-Sept. '05, p.7; Oct. '05, p.8; riverfront park-June '06, p.10; brownfields grant-Aug. '08, p.31; Shine Award-Nov. '08, p.26
Carlisle, FireWise-Sept. '05, p.11; Tree City USA-May '08, p.44
Carthage-Dec. '06, p.20; centennial-March '07, p.14
Cave City, centennial-March '07, p.12
Center Point, Tree City USA-May '08, p.44
Cherokee Village, turns 50-Sept. '05, p.10; FireWise-Sept. '05, p.11; Dec. '05, p.14; Volunteer Community of the Year-Dec. '06, p.9
Chidester, centennial-March '06, p.6
Clarkridge, Volunteer Community of the Year-Jan. '06, p.10; Dec. '06, p.9; Nov. '08, p.27; Feb. '09, p.14
Clarksville, Volunteer Community of the Year-Jan. '06, p.10; Feb. '09, p.14; ACE-Nov. '06, p.20
Clinton, clerk elected to IIMC board-July '08, p.35
Congo-Dec. '06, p.20
Conway-May '05, p.11; new theater planned-March '06, p.20; civil service commission-March '06, p.20; progressive design standards-Oct. '07, p.12; Tree City USA-May '08, p.44; Sister Cities Intl.-Aug. '08, p.12; new sports complexes-May '09, p.42; growth continues-Aug. '09, p.12; receives grant-Oct. '09, p.26
Cotter, Tree City USA-May '08, p.44
Crawfordsville-March '08, p.18
Crossett, Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.14; profile-Oct. '09, p.7
Cushman, centennial-July '06, p.24
Danville-Dec. '05, p.14
Datto-Feb. '05, p.13
Dell-Feb. '05, p.14; Tree City USA-May '06, p.30; May '08, p.44
Denmark-Dec. '06, p.20
Denver-Oct. '05, p.7
DeQueen, Tree City USA-May '08, p.44; new wastewater plant-Jan. '09, p.20
DeWitt, airport grant-June '09, p.26
Dierks, centennial-March '07, p.12; Tree City USA-May '08, p.44
Dover-Dec. '06, p.20
Dublin-Dec. '06, p.20
Dumas, Main Street Arkansas grant-July '06, p.29; tornado recovery-Jan. '08, p.25
Earle-Feb. '05, p.14
Egypt-Dec. '06, p.20
El Dorado, Main Street Arkansas grant-July '06, p.29; Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.14
Elkins, creative financing-Sept. '08, p.14
Emerson-Feb. '05, p.15; Volunteer Community of the Year-Dec. '06, p.10
England, ACE-Nov. '06, p.20; Dec. '06, p.20
Etowah, Tree City USA-May '06, p.30; March '08, p.18; May '08, p.44
Eureka Springs, KABF-May '05, p.13; Sept. '05, p.11; Dec. '05, p.14; Tree City USA-May '06, p.30; ACE-Nov. '06, p.20; name unique-Dec. '06, p.20; Tree City USA-May '08, p.44; Shine Award-Nov. '08, p.26
Everton, community center-Feb. '07, p.19
Fairfield Bay-KABF-May '05, p.13
Fayetteville, KABF-May '05, p.14; OKs sewer plant-Nov. '05, p.18; Heritage Trail-Dec. '05, p.6; Dec. '05, p.14; Tree City USA-May '06, p.30; May '08, p.44; City Plan 2025-Nov. '06, p.18; Communities in Bloom award-Oct. '07, p.12; Fleet Division honored-Dec. '07, p.27; new wastewater plant-March '08, p.18; hires sustainability dir.-Sept. '08, p.16; Shine Award-Nov. '08, p.26; receives grant-Oct. '09, p.26; Dec. '09, p.24
Fordyce, Hurricane Katrina relief-Sept. '05, p.8; Tree City USA-May '06, p.30; May '08, p.44
Formosa-Dec. '06, p.20
Forrest City, Hurricane Katrina relief-Sept. '05, p.43; March '08, p.18
Fort Smith, Fitness-Aug. '05, p.37; Oct. '05, p.28; Heritage Trail-Dec. '05, p.6; Volunteer Community of the Year-Dec. '06, p.10; Jan. '06, p.10; Nov. '08, p.27; Feb. '09, p.15; Oak Cemetery-June '06, p.7; water supply expansion-Dec. '06, p.6; U.S. Marshals museum-Sept. '07, p.10; Tree City USA-May '08, p.44; Sister Cities Intl.-Oct. '08, p.21; hosts NLC meeting-Nov. '08, p.12; profile-Aug. '09, p.7
Fourche, centennial-March '06, p.6
Gassville, tornado-May '08, p.7
Genoa-Dec. '06, p.20
Gentry, honors councilmember-April '07, p.14
Gilbert, Volunteer Community of the Year-Dec. '06, p.10; Sister Cities Intl.-June '08, p.8
Gillett, centennial-March '06, p.6
Glenwood, Tree City USA-May '08, p.44; centennial-April '09, p.13
Goshen, city clerk profile-Dec. '06, p.21
Gould, centennial-March '07, p.12
Grady, centennial-March '07, p.12
Greenbrier, new community center-Aug. '05, p.21
Greenland-Dec. '06, p.20
Griffithville-Feb. '05, p.15
Grubbs, centennial-April '09, p.13
Guion, centennial-March '07, p.13
Gurdon, Rose Hedge Cemetery-June '06, p.8; R/T named citizen of year-May '09, p.26
Hamburg-Dec. '06, p.20
Harrisburg, ACE-Nov. '06, p.20
Harrison-Oct. '05, p.28
Hartman-Dec. '05, p.14
Haskell-March '08, p.18
Hatfield, Tree City USA-May '08, p.44
Havana-Dec. '06, p.20
Heber Springs-Dec. '05, p.28; Volunteer Community of the Year-Jan. '06, p.10; Dec. '06, p.10; Nov. '08, p.27; Feb. '09, p.15
Helena-West Helena, name change-March '05, p.33; first council-Feb. '06, p.17; sales tax rejected-April '06, p.22; Magnolia Cemetery-June '06, p.7; Main Street Arkansas grant-July '06, p.29; progress-March '07, p.23; bus service-March '07, p.28
Hermitage, centennial-March '07, p.14
Higden, centennial-April '09, p.13
Higginson, centennial-March '06, p.6
Highland, tornado-May '08, p.8
Holiday Island, Tree City USA-May '08, p.44
Holland-Dec. '06, p.20
Hollis-Dec. '05, p.14
Hope, mayor named citizen of year-April '09, p.24
Horseshoe Bend, environmental award-May '08, p.30
Hot Springs, public art-Oct. '05, p.7; animal control-Oct. '05, p.26; Tree City USA-May '06, p.30; May '08, p.44; call center-July '06, p.30; Volunteer Community of the Year-Dec. '06, p.11; city manager honored-March '07, p.41; Sister Cities Intl.-July '08, p.36; Shine Award-Nov. '08, p.26; hosts Sister Cities meeting-Dec. '09, p.10
Houston-Dec. '05, p.14
Humphrey-Feb. '05, p.16
Huntsville, alderman steps down-Jan. '07, p.21
Jacksonville, new fountain-Aug. '05, p.20; landfill habitat-Aug. '08, p.10; profile-Dec. '09, p.7
Jonesboro, cat control-Dec. '05, p.30; Legistar-May '07, p.34; new construction-June '07, p.26; Tree City USA-May '08, p.44; gives \$5 million for center-Nov. '08, p.26; sesquicentennial-April '09, p.12; cloverleaf cleanup-Sept. '09, p.12
Jordan-Dec. '06, p.20
Junction City-Sept. '05, p.43
Keiser, Tree City USA-May '06, p.30; May '08, p.44
Lakeview, profile-Nov. '08, p.6
Lake Village, Tree City USA-May '06, p.30; May '08, p.44; hosts executive committee-Sept. '07, p.6; profile-Aug. '08, p.7
Leola, centennial-March '07, p.13
Lepanto, centennial-April '09, p.13
Leslie, centennial-March '06, p.6
Lincoln, centennial-March '07, p.14; Tree City USA-May '08, p.44
Lisbon-Dec. '06, p.20
Little Flock, new fire truck-June '07, p.10
Little Rock, downtown praised-April '06, p.22; Tree City USA-May '06, p.30; May '08, p.44; Mount Holly Cemetery-June '06, p.9; NLC inclusive community-June '06, p.23; Dailey won't seek re-election-July '06, p.28; Pulaski Co. Pedestrian and Bicycle Bridge, opens-Oct. '06, p.6; nickname announced-Oct. '06, p.15; homeland security-Feb. '07, p.37; landfill-March '07, p.20; named Distinctive Destination-April '07, p.12; Mexican consulate opens-May '07, p.6; plant to open-July '07, p.28; Aug. '07, p.18; Fleet Services Dept. honored-Dec. '07, p.27; best for young people-Feb. '08, p.24; Junction bridge opens-June '08, p.9; wastewater award-Sept. '08, p.14; Sister Cities Commission-Jan. '09, p.7; longtime employee honored-June '09, p.26; City Year Little Rock/North Little Rock-Oct. '09, p.14; River Market receives national honor-Nov. '09, p.16; to host 35th Neighborhoods USA Conference-Nov. '09, p.24; La Petite Roche Project-Nov. '09, p.44; named "most livable"-Dec. '09, p.26
London, Volunteer Community of the Year-Dec. '06, p.11; Dec. '06, p.20
Lonoke weatherization-Nov. '05, p.14-15; Tree City USA-May '08, p.44
Lonsdale-Sept. '05, p.11
Lowell-Feb. '05, p.16; Tree City USA-May '08, p.44; Shine Award-Nov. '08, p.26
Magness, centennial-March '06, p.6

Mammoth Springs, Tree City USA-May '08, p.44
 Manilla-Dec. '06, p.20
 Marianna, historic preservation grant-July '06, p.29
 Marked Tree, hosts vet wall-Nov. '08, p.9; Volunteer Community of the Year-Nov. '08, p.27; Feb. '09, p.15
 Marmaduke, tornado-May '06, p.7
 Marshall-March '08, p.18
 Marvell, Tree City USA-May '06, p.30; May '08, p.44
 Maumelle, Volunteer Community of the Year-Jan. '06, p.10; Dec. '06, p.11; Nov. '08, p.27; Feb. '09, p.15; Tree City USA-May '08, p.44
 McCrory, KAB-May '05, p.14; KAB Community of the Year-May '06, p.11; ACE-Nov. '06, p.20; DRA grant-March '07, p.20; Tree City USA-May '08, p.44
 McGehee, centennial-March '06, p.6; historic preservation grant-July '06, p.29
 Melbourne-Dec. '06, p.20; Tree City USA-May '08, p.44
 Mena-April '05, p.17; Airport, hospital projects-Oct. '05, p.9
 Mineral Springs, Tree City USA-May '08, p.44
 Monticello, historic preservation grant-July '06, p.29
 Morrilton, historic preservation grant-July '06, p.29; Mayor Stewart Nelson, profile-Aug. '06, p.6; Tree City USA-May '08, p.44
 Moscow-Dec. '06, p.20
 Mount Vernon, new library-Sept. '05, p.26; Tree City USA-May '06, p.30; May '08, p.44
 Mountain Home, Volunteer Community of the Year-Jan. '06, p.10; Dec. '06, p.11; fire equipment grant-June '07, p.26; best fishing-Feb. '08, p.24; trail grant-March '08, p.18; attorney turns 90-July '08, p.44
 Mountain View, Volunteer Community of the Year-Jan. '06, p.10; Tree City USA-May '06, p.30; May '08, p.44; Volunteer Community of the Year-Dec. '06, p.11
 Mulberry, gets water loan-Aug. '08, p.31
 Nashville, Tree City USA-May '06, p.30; May '08, p.44; Stand Up for America-May '07, p.34
 New Orleans, Hurricane Katrina-Sept. '05, p.7
 Norman-Dec. '05, p.14
 Norphlet-Dec. '05, p.14
 North Little Rock, skatepark-Nov. '05, p.8; Tree City USA-May '06, p.30; May '08, p.44; historic preservation grant-July '06, p.29; Main Street Arkansas, Argenta grant-July '06, p.29; Pulaski Co. Pedestrian and Bicycle Bridge, opens-Oct. '06, p.6; named Disinctive Destination-April '07, p.12; U.S. Youth National Soccer Championship-April '07, p.14; Junction bridge opens-June '08, p.9; Sister Cities Intl.-Nov. '08, p.14; City Year Little Rock/North Little Rock-Oct. '09, p.14; to convert fleet to natural gas-Dec. '09, p.24
 Oden-Dec. '05, p.14
 Ogden, recorder/treasurer retires-March '07, p.31
 Oil Trough, tornado-May '08, p.7
 Ola, grant-Sept. '06, p.16
 Osceola-Sept. '05, p.43; alderman seeks House seat-Jan. '06, p.12; Musicfest-June '06, p.23; new energy station-July '06, p.28
 Ozark-Dec. '05, p.14; Main Street Arkansas grant-July '06, p.29
 Paragould, Community development plan-Sept. '05, p.15, 45; skatepark-Nov. '05, p.7; Main Street Arkansas grant-July '06, p.29; name unique-Dec. '06, p.20; mayor profile-Aug. '07, p.6
 Paris-Dec. '06, p.20
 Parkin-March '05, p.15
 Patterson-May '05, p.18
 Perry-Dec. '05, p.14
 Pine Bluff, Hurricane Katrina relief-Sept. '05, p.8; public art-Oct. '05, p.7; living wage-Feb. '07, p.20; pit bull ban success-July '07, p.32; DRA meeting-March '08, p.28; Norman Pugh-April '08, p.14; Sister Cities Intl.-April '08, p.16; wastewater honored-Nov. '08, p.26; receives communications grant-Dec. '08, p.26
 Plainview-Dec. '05, p.14; centennial-March '07, p.14; Tree City USA-May '08, p.44
 Pleasant Plains, centennial-March '07, p.14
 Plumerville-April '05, p.12
 Pocahontas, skatepark-Nov. '05, p.6; sesquicentennial-Oct. '06, p.33; March '07, p.6
 Pottsville, historic preservation grant-July '06, p.29
 Prairie Grove, wastewater loan-Aug. '07, p.31; creative financing-Sept. '08, p.14
 Ratcliff, centennial-March '07, p.13
 Rogers, Tree City USA-May '06, p.30; May '08, p.44; Main Street Arkansas grant-July '06, p.29; Ark. World Trade Center-June '09, p.22
 Russellville-Main Street Arkansas grant-July '06, p.29; FAA Airport of the Year-Dec. '09, p.24
 Scotland-Dec. '06, p.20
 Searcy, fire station architect-May '05, p.33; Wireless Internet-June '05, p.31; historic preservation grant-July '06, p.29; Main Street Arkansas grant-July '06, p.29
 Siloam Springs, Walton gift for trail-April '09, p.44
 Smackover, Volunteer Community of the Year-Jan. '06, p.10; ACE-Nov. '06, p.20; clerk honored-Oct. '08, p.22
 Sonora-Dec. '06, p.20
 Springdale, Heritage Trail-Dec. '05, p.6; pop. exceeds 50,000-April '06, p.22; Northwest Arkansas Naturals-March '07, p.28; local donates \$1 million-Oct. '08, p.22; Playful City USA-Dec. '08, p.34; becomes Playful City USA-July '09, p.50; Aug. '09, p.21
 Springtown, centennial-April '09, p.13
 St. Charles, mayor honored-Oct. '09, p.15
 Star City, Sister Cities Intl.-May '08, p.12
 Stuttgart, Volunteer Community of the Year-Jan. '06, p.1; historic preservation grant-July '06, p.29; Tree City USA-May '08, p.44; profile-Nov. '09, p.8
 Sweden-Dec. '06, p.20
 Texarkana, historic preservation grant-July '06, p.29; Main Street Arkansas grant-July '06, p.29
 Thornburg-Dec. '05, p.14
 Thornton, Hurricane Katrina relief-Sept. '05, p.7; new city hall-Feb. '06, p.16
 Tillar, centennial-March '07, p.14
 Tinsmann, centennial-April '09, p.13
 Tulette, Tree City USA-May '08, p.44
 Tontitown, centennial-April '09, p.13
 Trumann, skatepark-Nov. '05, p.6; Tree City USA-May '06, p.30; May '08, p.44
 Tyrone, Volunteer Community of the Year-Jan. '06, p.10
 Ulm, centennial-April '09, p.13
 Van Buren, Volunteer Community of the Year-Jan. '06, p.10; Dec. '06, p.17; Nov. '08, p.27; Feb. '09, p.15; Tree City USA-May '06, p.30; May '08, p.44; Fairview Cemetery-June '06, p.7; profile-Sept. '09, p.10
 Victoria-Dec. '06, p.20
 Warren, treasurer retires-Jan. '07, p.12; Tree City USA-May '08, p.44; profile-March '09, p.7
 Waterloo-Dec. '06, p.20
 Watson, centennial-March '07, p.14
 West Fork, clerk retires-June '08, p.24; creative financing-Sept. '08, p.14
 West Point, sesquicentennial-April '09, p.13
 Wheatley, centennial-March '07, p.14
 White Hall, profile-May '08, p.13; gets DRA grant-Dec. '08, p.26
 Widener, centennial-April '09, p.13
 Winslow-Feb. '05, p.16
 Wooster, Tree City USA-May '06, p.30; May '08, p.44
 Wrightsville, trail-Nov. '06, p.33
 Wynne, Tree City USA-May '08, p.44; mayor profile-May '09, p.10
 Yellville, mayor honored-Feb. '07, p.20

City Clerks
 ACCRTA, officers elected-July '06, p.5; July '07, p.17; July '08, p.23
 Blackard, Barbara, elected to IIMC board-July '08, p.35
 Brigham, Johnny-Feb. '07, p.20
 Cabe, Wilma-July '06, p.30
 Caudle, Paula, retires-June '08, p.24
 Childres, Tamba, named citizen of year-May '09, p.26
 Curtis, Barbie J.-June '05, p.22
 District II meeting-Sept. '05, p.23
 Ferguson, Fara, profile-Dec. '06, p.21
 Gard, Sherri E.-April '05, p.25
 Goodwin, Charlotte F.-April '05, p.25; Sept. '06, p.16
 Greenhill, Mitri-Dec. '06, p.21
 Greenwood, Cindy-April '07, p.14
 Grey, Patti Scott-Feb. '07, p.20
 Grider, Suzanne-Oct. '06, p.15
 Henrite, Linda M.-May '05, p.33
 Honor roll-April '06, p.24
 IIMC, honors clerks-Sept. '05, p.23; Jan. '07, p.20; regional meet announced-Oct. '06, p.15; Feb. '07, p.20; elects Clarksville clerk-July '08, p.35; celebrates 40th anniversary-April '09, p.29
 Jackson, Donna-Sept. '05, p.23
 Maynard, Susan E.-April '05, p.25; Sept. '05, p.11
 Municipal Clerks Week-April '06, p.24; March '07, p.41; April '07, p.14
 Roberts, Gina-April '05, p.25
 Smith, Janice, Master Municipal Clerk-Aug. '09, p.21
 Walker, Regina-Jul. '05, p.20; Oct. '05, p.9
 Whitbey, Diane-Sept. '05, p.23
 Willett, Carolyn-July '06, p.30; honored-Oct. '08, p.22

City Councils
 Youth councils, go to D.C.-April '08, p.12

City Officials
 Know your statutes-Feb. '09, p.22
 Top 10 reasons to be-Jan. '08, p.6

Civil Rights
 Little Rock Nine, monument-Sept. '05, p.12

Civil Service
 Conway, reinstated-March '06, p.20

Code Enforcement
 IAS to accredit bldg. dept.-March '05, p.31

Communications
 Digital TV, conversion-June '08, p.24; extension-March '09, p.16
 Pine Bluff, gets federal grant-Dec. '08, p.26
 Telecommunications Act of 1996, revision of-April '06, p.24

Delta
 Arkansas Delta Rural Heritage Development Initiative, expo-April '08, p.34
 Delta Byways, Rural Heritage Development Initiative-Sept. '06, p.13; Delta Awards-Nov. '06, p.10
 Delta Regional Authority (DRA), budget cuts-Nov. '05, p.21; funding-Oct. '06, p.14; grants awarded-Dec. '08, p.26
 Future of the South Conf.-Dec. '06, p.18
 Highways, grant received-April '06, p.21
 Miss. Delta Grassroots Caucus, coverage-March '05, p.31; June '05, p.6; Sept. '05, p.22; Feb. '06, p.13; April '06, p.25; Sept. '06, p.11; Feb. '07, p.18; July '07, p.22; Oct. '09, p.10
 Miss. River Trail-Nov. '06, p.22
 Transportation-April '08, p.17

Disaster
 (also see Emergency Preparedness)
 Bridge collapse, Minneapolis-Sept. '07, p.12

Earthquake-March '05, p.9; March '05, p.11; Nov. '07, p.8
FEMA-Sept. '05, p.8-9, 43; aid-April '08, p.15
Hurricane Katrina-Sept. '05, p.6
National Flood Insurance Program (NFIP)- Sept. '05, p.24
Tornadoes-April '05, p.8; April '05, p.9; recovery-May '08, p.7

Diversity and Race Relations

Latino population-May '05, p.6
Little Rock Nine, monument unveiling-Sept. '05, p.12

DOT

(also see a TEST Consultants, Inc.)
Hospital gowns, testing-Aug. '05, p.40

Drugs

(also see a TEST Consultants, Inc.)
Testing, direct observation-Oct. '09, p.26; Nov. '09, p.38

Economic and Community Development

Airports, municipal/regional-May '07, p.12
Arkansas Arts Council-Oct. '05, p.8
Arkansas Coalition for Economic Security-Aug. '06, p.16
Arkansas Economic Development Commission, plan drafted-Jan. '09, p.20
Arkansas World Trade Center-June '09, p.22
Electronic sealed bidding-Sept. '05, p.13; Sample ordinance-Oct. '05, p.30
Future of the South Con.-Dec. '06, p.18
Housing and Urban Development-Feb. '05, p.22
Intl. Transportation and Econ. Development Conf.-April '06, p.26
Lake Maumelle watershed-March '05, p.14
Latino population-May '05, p.6
Public art-Oct. '05, p.6
Retail and service sector, rise of-Oct. '09, p.38; impact on local economy-Nov. '09, p.40
Security forum set-July '06, p.30
Trade area, define-Dec. '09, p.36

Education

Literacy, A Bookcase for Every Child-Nov. '07, p.12

Elections

Ballot measures, League stance-Oct. '08, p.12
Campaign, finance rules-Sept. '08, p.15
Municipal election info-Jan. '06, p.34; Feb. '08, p.16; July '08, p.24
Oath of office, when to take-Dec. '06, p.19
Turnout, results-Nov. '08, p.9

e-Government

Electronic sealed bidding-Sept. '05, p.13-14

Emergency Preparedness

(also see Disaster)
ADEM, new director named-July '06, p.30
Arkansas Employer Support for Guard and Reserves-March '08, p.7
Cell phone alert system-Aug. '08, p.14
Chemical Stockpile Emergency Preparedness Program-May '08, p.14
Communications, tornado-April '05, p.9
Earthquake-March '05, p.9; Nov. '07, p.8
FEMA-Sept. '05, p.8; Witt, James Lee speaks-Sept. '06, p.9
Flood, damage-April '06, p.32; Levees-Nov. '06, p.8
National Flood Insurance Program (NFIP)-Sept. '05, p.24
National Incident Management System (NIMS)-Sept. '05, p.9, 43; FAQ-April '06, p.23
National Preparedness Month-Sept. '09, p.17
Rural Domestic Preparedness Consortium-Dec. '08, p.8; Feb. '09, p.24
Survival driving-Dec. '05, p.20-21
Tornadoes-April '05, p.8; Marmaduke-May '06, p.7
Urban forest, protection-Aug. '06, p.28

Employment

Benefit enhancement-April '05, p.25
DBDescriptions, HR software endorsed-Nov. '09, p.10
EITC-March '05, p.23; March '06, p.18
Employment liability tax, form options-Dec. '09, p.26
Funding, workforce-April '08, p.32
Human resources, productivity-Jan. '09, p.18; employee retention-April '09, p.14; improving job performance-July '09, p.26
Language skills-July '05, p.25
Recordkeeping, online-Aug. '08, p.14

Energy

Osceola, new energy station-July '06, p.28
State code, inspection aid available-Oct. '06, p.8

Engineering

Am. Society of Civil Engineers-March '05, p.20
Asbestos-Dec. '07, p.28
Bicycle, use and accommodation-Dec. '06, p.30
Building permits-Sept. '08, p.28
City halls-Sept. '05, p.32
Coating, protective-Aug. '06, p.26
Code enforcement-April '07, p.30
Concrete-July '05, p.32
Contract bids-March '06, p.30
Donated buildings-May '05, p.28; March '08, p.34
Drainage-Feb. '06, p.24
Driving safely-Dec. '05, p.20

Energy, conservation-Oct. '08, p.34
Flood, damage-April '06, p.32; flood plain admin.-June '06, p.30; control-Feb. '07, p.30; June '08, p.36
Growth-May '07, p.30
Housing-May '08, p.42
Levee certification-Aug. '08, p.32
Pollution, regulations-April '05, p.20; watershed monitoring-Jan. '08, p.24
Potholes-March '05, p.28
Privatization, benefits-Oct. '06, p.22
Products, new-June '07, p.22
Pulaski Co. Pedestrian and Bicycle Bridge, opens-Oct. '06, p.6
Purchasing equipment-Aug. '05, p.28
Safety, work zone-July '07, p.38
Scheduling-Oct. '05, p.20
Storm water, permit-July '06, p.28; management-Sept. '06, p.26; runoff-Aug. '07, p.28; Sept. '07, p.28; July '08, p.54
Streets, design-Nov. '06, p.30
Streets, maintenance-Jan. '05, p.24; Nov. '05, p.32; July '06, p.40; March '07, p.30; Nov. '07, p.28; April '08, p.38
Traffic, safety-May '06, p.28
Transportation, planning-Jan. '06, p.24
Trucking Ark.-April '05, p.27
Types-June '05, p.28
Water, monitoring-Oct. '07, p.22; physics of-Feb. '08, p.32
Winter maintenance-Feb. '05, p.28

Environment

ADEQ, stormwater permit changes-July '06, p.28; electronic waste recycling-Sept. '07, p.18; wastewater permit notice-Oct. '07, p.23; asbestos rules-Oct. '08, p.18
Ark. Environmental Stewardship Award-May '08, p.30
Asbestos, ADEQ eases rules-Oct. '08, p.18
Brownfields-Feb. '05, p.22; Heifer Intl.-May '06, p.21; grants awarded-April '08, p.26; Camden gets grant-Aug. '08, p.31
Burning, leaf-Nov. '05, p.16; trash-March '06, p.23
Cigarette litter prevention-Oct. '05, p.10; Nov. '05, p.19
Conway, sustainable development-May '05, p.11
Conway County, KABF-May '05, p.14
Energy, efficiency-Jan. '05, p.21
Energy Efficiency and Conservation Block Grant-April '08, p.11
Fayetteville, hires sustainability dir.-Sept. '08, p.16
Green building-Jan. '05, p.21; April '06, p.16
Heifer Intl., new HQ-April '06, p.13; brownfield cleanup certificate-May '06, p.21
Keep Arkansas Beautiful, Great American Cleanup in Arkansas-March '09, p.18
Lake Maumelle watershed-March '05, p.14
Landfill, wildlife habitat-Aug. '08, p.10
Natural gas, North Little Rock fleet conversion-Dec. '09, p.24
Recycling, electronics-Sept. '06, p.16
Trees, pollution/erosion ctrl.-April '06, p.34
Wastewater treatment, info available-April '06, p.22

Ethics

City Ethics-March '07, p.33
Executive session, agenda for '05-Jan. '05, p.16
Meetings-Dec. '05, p.26

Fair Housing Commission

Grand Prairie Rice Festival-Nov. '05, p.23
WorldFest-Oct. '05, p.25

FEMA

Aid-April '08, p.15
Earthquake, preparedness-Nov. '07, p.8
Flood insurance-Sept. '05, p.24-25
Flood plain map modernization-Oct. '05, p.19, 27
Hurricane Katrina relief-Sept. '05, p.8, 43
Levees, studied-Nov. '06, p.8
National Incident Management System (NIMS)-Sept. '05, p.9, 43
Witt, James Lee speaks-Sept. '06, p.9

Finances

Budgeting, seminar-Oct. '09, p.12
Campaign, rules-Sept. '08, p.15
Charitable contributions-Nov. '07, p.13
Creative financing-Sept. '08, p.14
Electronic sealed bidding-Sept. '05, p.13-14; Sample ordinance-Oct. '05, p.30
Ethics Comm. decides who files financial statement-May '05, p.22
Federal budget '06-March '05, p.35; '07-March '06, p.20
NLC FAIR steering committee-Oct. '08, p.14
Outlook, 2009-Feb. '09, p.9
Red Flags Rule, enforcement delayed-Aug. '09, p.18
Semiannual reports-Jan. '05, p.25; July '05, p.42; Jan. '06, p.30; July '06, p.46; Jan. '07, p.27; Aug. '07, p.16; Jan. '08, p.17; July '08, p.38; Jan. '09, p.15; July '09, p.52
State aid-Feb. '06, p.11

Fire Fighting

Arkansas Fire Prevention Code, revisited-Sept. '05, p.36
Assistance to Firefighters Grant Program-April '06, p.21
Batesville, new truck-May '07, p.14
FFD, FEMA grant-Aug. '05, p.15

Fire prevention week-Sept. '05, p.14
Goshen clerk also firefighter-Dec. '06, p.21
Heart problems, firefighters-June '05, p.23
Leadership Awards-Nov. '06, p.16
Little Flock, new truck-June '07, p.10
Mountain Home, equipment grant-June '07, p.26
Open burning regulation-Nov. '05, p.16
Parkin pumper-March '05, p.15
Rural Fire Protection Program-Aug. '07, p.15
Searcy, new station-April '06, p.24
State Fire Code, sprinkler regulations-Aug. '09, p.18

FireWise

(see also Urban Forestry)
How to-Aug. '07, p.15
Program seeks presentation proposals-Nov. '05, p.18

Floodplain Regulations

Administration-June '06, p.30
Enforcement-Oct. '05, p.24
Levees, studied-Nov. '06, p.8
National Flood Insurance Program (NFIP)-Sept. '05, p.24-25
Map modernization-Oct. '05, p.19, 27

Freedom of Information Act (FOIA)

Celebrates 40 years-April '07, p.40
Discussions-Feb. '05, p.18
Record retention/destruction-Nov. '07, p.10
Seminar-Aug. '07, p.18

Geographic Information Systems

Book review-Nov. '05, p.31

Governor

Huckabee, Mike, rated among best-Nov. '05, p.20

Grants

American Recovery and Reinvestment Act, preparing for-March '09, p.32; April '09, p.40; cities receive stimulus-April '09, p.24; NLC briefs 75th Conv.-July '09, p.10
Applying, online-May '09, p.40
Assistance, Legacy Consulting, the Grant Book Co.-Nov. '07, p.34; June '09, p.36
Budgeting, realistically-Aug. '08, p.38; for the big picture-Oct. '08, p.40; fill gaps with grants-Sept. '09, p.38; act now for new year-Oct. '09, p.44
CDBG-March '06, p.31; April '06, p.6
Collaboration-Dec. '08, p.32
Competition-July '08, p.60
Delta, highways-April '06, p.21
Dept. of Labor-April '06, p.21
Economic development, important for small cities-July '09, p.48
Energy Efficiency and Conservation Block Grant-April '08, p.11
FHLBank of Dallas-Feb. '05, p.22
Firefighters Grant Program-April '06, p.21
Health grants-June '05, p.36
Historic Preservation Program, grants awarded-July '06, p.29; Oct. '06, p.32; April '08, p.26; Sept. '09, p.22
Justice Department-March '05, p.22
Legacy Consulting, help available-Feb. '09, p.42
Needs assessment-Dec. '07, p.34
Office of Community Services-June '06, p.20
Organization-March '08, p.40; management-Nov. '08, p.42; take a retreat-Aug. '09, p.30; find grants that fit needs-Nov. '09, p.46
Overcoming challenges-Feb. '08, p.38
Parks-April '08, p.44
Planning-Jan. '08, p.30; Jan. '09, p.36
Private sources-May '08, p.48; local business help-Sept. '08, p.34
Public-private partnerships-Dec. '09, p.40
U.S. Dept. of Agriculture-Sept. '06, p.16
Wildlife Observation Trails Grant Program-June '09, p.38

Health

All-terrain vehicles, safety-Sept. '07, p.32
Allergies, relief-Sept. '06, p.32
Area Health Education Centers-Oct. '07, p.26
Arkansas SAVES program-March '09, p.30
Arthritis-Aug. '07, p.34
Automated external defibrillator-Dec. '06, p.36
Breast cancer, UAMS fight against-Dec. '09, p.38
Childhood obesity-March '05, p.36; June '05, p.33
Clean Indoor Air Act-June '06, p.38
Clinics, rural-Feb. '08, p.36
Colorectal cancer, early detection-May '09, p.38
Community Match Physician Recruitment Program-Jan. '08, p.14
COPD-Feb. '05, p.37
Depression-Dec. '07, p.32
Diet, healthy holiday eating-Nov. '07, p.32; Nov. '08, p.40
Dining out-April '05, p.28
Education, inequality-March '08, p.38
Emergency preparedness-Feb. '05, p.36
Exercise-March '06, p.42; outdoors-June '08, p.38; staying pain-free-July '09, p.46
Fit in Fort Smith -Aug. '05, p.37

Flouridated drinking water-Sept. '05, p.40
Flu (See influenza)
Fresh air-Jan. '05, p.32
Genetics, new UAMS program-Sept. '09, p.34
Health and Wellness, new League program introduced-March '09, p.10
Health Care Bureau, Atty. General opens-Dec. '07, p.18
Health grants-June '05, p.37
Health workers, shortage-Oct. '06, p.28
Heart disease-Feb. '07, p.36
Heat, safety-June '07, p.28; Aug. '09, p.28
Household dangers-May '05, p.36
Hurricane Katrina response-Oct. '05, p.28
Influenza-Nov. '05, p.40; prevention-Dec. '05, p.37; Oct. '08, p.38; pandemic, May '06, p.36; vaccination-Nov. '06, p.36; Nov. '09, p.42; symptoms, treatment-Dec. '06, p.34; workplace preparedness-Nov. '09, p.12
Kidney disease-March '07, p.36
KIDS FIRST-Sept. '08, p.32
Medicare/Medicaid, drug coverage-Aug. '05, p.12; SHIP program-Oct. '08, p.32
MHBf, endorses smoking cessation prog.-Sept. '06, p.8
Newborn, screening-July '08, p.58
NLC Prescription Discount Card-Nov. '08, p.17
Physical abilities tests, NLRPD, FFD-Aug. '05, p.15
Playgrounds-April '07, p.36
Pregnancy, ANGELS program-Jan. '09, p.34
Prescription drugs, abuse-April '08, p.42
Post Traumatic Stress Disorder-Feb. '09, p.40
Psychiatry, new UAMS program-Oct. '09, p.40
Public Health, city ordinances-April '06, p.44; Aug. '06, p.32
Race for the Cure, League participates-Nov. '08, p.11
Resources, CDC online tools-Sept. '09, p.26
Skin cancer, protect yourself-June '09, p.34
Staph infection, on rise-Aug. '08, p.36
Stress, reduction-Dec. '05, p.32; during holidays-Dec. '08, p.30
Tobacco-July '05, p.40; cessation-Jan. '06, p.32; July '07, p.44
UAMS, College of Public Health-Aug. '05, p.36; celebrates 5 years-July '06, p.50; umbilical cell research-May '08, p.46; Program for Weight Loss and Metabolic Control-April '09, p.38
Vision, protect-Jan. '08, p.28
Weight loss, holiday-Jan. '07, p.36; May '07, p.36; April '09, p.38
Workplace, risk-Feb. '06, p.36

Highway and Transportation Department

Pulaski Co. Pedestrian and Bicycle Bridge, opens-Oct. '06, p.6

History

Cemeteries, preservation-June '06, p.7
Encyclopedia of Arkansas History & Culture-May '06, p.21
Events, presidential inauguration-Feb. '09, p.23
Heritage Trail-Dec. '05, p.6-7, 29
Korean War, memorial-Aug. '07, p.11
Lakeport plantation-Oct. '07, p.8
U.S. Marshals Service Museum-Sept. '07, p.10

Holidays and Celebrations

Dr. Martin Luther King Jr.-March '06, p.20; Philander Smith College celebrates-Dec. '07, p.18
Memorial Day-May '05, p.14

Housing

Fair Housing Month, Little Rock-April '07, p.14
Mortgage Reform and Anti-Predatory Lending Act of 2007-Nov. '07, p.29
NLC, survey-Dec. '06, p.40
Planning, affordable housing-Oct. '09, p.34

Human Resources

Productivity-Jan. '09, p.18

Jails

Expenses, Dec. '05, p.26
Legislation, new-Dec. '09, p.31

Keep Arkansas Beautiful Commission

Cigarette butts tossed-Nov. '05, p.19
Communities of the Year-May '05, p.13; May '06, p.11
Great American Cleanup, Arkansas-March '06, p.22; Aug. '07, p.18; March '08, p.10; March '09, p.18; Sept. '09, p.12

Law Enforcement

(also see Police)
After-school activities-Nov. '05, p.9
League loss control, help available-Jan. '09, p.9
Scams, utility-Nov. '06, p.19
State sues body-armor maker-Sept. '05, p.12
Taser, target zone revised-Dec. '09, p.14
U.S. Justice Dept., awards meth-fighting funds-Oct. '07, p.12

Legal

(see also Legal Articles, Questions, Opinions, 2005-2009 index)
Act 209 of 2009, applies to seatbelt law-Oct. '09, p.24
Burning, regulation-Nov. '05, p.16; March '06, p.23
Clean Indoor Air Act-June '06, p.38; primer-July '06, p.25
Curfew-May '08, p.15
District courts, changes-Nov. '06, p.6
FOIA (also see Freedom of Information Act), record retention/destruction-Nov. '07, p.10

Labor, teen-May '08, p.16; July '08, p.40
Legal Articles, Questions, Opinions index-Feb. '06, p.46; Jan. '07, p.43; Jan. '08, p.41; Jan. '09, p.48
Ruins and Weed Lots package-May '07, p.8
Scams, utility-Nov. '06, p.19
Searches, of vehicle-Oct. '09, p.22
Shielded Outdoor Lighting Act, sample ordinance-July '06, p.27
State sues body-armor maker-Sept. '05, p.12
Tort immunity, Good Samaritan Law amended-Nov. '07, p.9

Legislature

86th General Assembly, review-April '07, p.22
87th General Assembly, preview-Feb. '09, p.7; review-May '09, p.7
Election, municipal officials seek-Jan. '06, p.12
Extraordinary session, 85th Gen. Assembly-April '06, p.5
Legislative Bulletin-Feb. '05, p.19
Great legislative session-July '05, p.9
New legislation, sample ordinances-Dec. '09, p.31
Special Session, acts, 85th Gen. Assembly-April '06, p.48
Topics, '05 session-July '05, p.37; League prepares, '07 session-Sept. '06, p.6; Nov. '06, p.6
Turnback, increase requested-Dec. '06, p.29
Wildlife Observation Trails Grant Program-June '09, p.38

Loss Control

Law enforcement, help available-Jan. '09, p.9
League safety videos-Feb. '05, p.22

Main Street USA

Conference-Aug. '06, p.16
Director-Feb. '07, p.37; March '07, p.20
Donations, Yarnell-Nov. '06, p.16
Grants, awarded-July '06, p.29
Rural Heritage Development Initiative-Sept. '06, p.13
Winners-Feb. '06, p.6

Mayors

Bailey, Bobbie, new VP-Sept. '08, p.10; profile-April '09, p.22
Boswell, Dean R. Jr., honored-March '06, p.24
Bryant, Larry-Sept. '05, p.43
Bush, JoAnne, Rockefeller award-June '08, p.10; president profile-Aug. '08, p.7; FAIR steering committee-Oct. '08, p.14; AACCP honors-Nov. '08, p.15
Campbell, Gary, new first VP-Sept. '08, p.10; new president-July '09, p.10; profile-Aug. '09, p.7; named to NLC Board of Directors-Dec. '09, p.11
Claybaker, Chris-Oct. '05, p.8
Coberly, Terry-Aug. '05, p.6; Dec. '05, p.26
Coody, Dan-Aug. '06, p.11; City Plan 2025-Nov. '06, p.18
Dailey, Jim, Winter Conf. letter-Jan. '05, p.11; Jan. '06, p.17; won't seek re-election-July '06, p.28; honored-June '07, p.6
Duncan, Bill, dies-Aug. '07, p.12
Duncan, L.M.-Aug. '06, p.10
Fogleman, Ferank, AACCP Mayor of the Year-Oct. '09, p.18
Freeman, Bob, new VP-Aug. '09, p.10; profile-Sept. '09, p.10
Gaskill, Mike-Sept. '05, p.15-16, 45; Nov. '05, p.7; profile-Aug. '07, p.6
Hardrick, Bobby-July '07, p.25
Hays, Patrick, Winter Conf. letter-Jan. '05, p.15; Oct. '05, p.10; Winter Conf. letter-Jan. '06, p.21; Feb. '07, p.35
Holland, Rick-Aug. '06, p.11
Hughes, Gary, county judge too-Oct. '06, p.32
Kirkwood, Janell-Feb. '07, p.20
Lagunas-Vasquez, Marco Antonio-Oct. '05, p.10
Lonoke mayor promotes weatherizing-Nov. '05, p.14-15
Lyon, William-Sept. '05, p.8
Maynard, Marianne, new VP-Aug. '09, p.10; profile-Nov. '09, p.8
Maynard, Ray-Sept. '05, p.11
McCormick, Scott, new VP-Aug. '09, p.10; profile-Oct. '09, p.7
Mitchell, Larry, new VP-Sept. '08, p.10; profile-Dec. '08, p.6
Montgomery, Jerry-Oct. '05, p.32
Morgan, James "Jitters"-May '08, p.13
Morris, Stanley-Aug. '05, p.11
Muse, Paul-Dec. '05, p.28
Nelson, Stewart-Aug. '05, p.10; Dec. '05, p.26; Profile, new League Pres.-Aug. '06, p.6
Nichols, Paul-Aug. '05, p.10; May '09, p.10
Northcutt, Steve, named to Workforce Investment Board-Aug. '06, p.16
Patrick, Robert, Community Service Award winner-Oct. '09, p.15
Pearce, Frank honored-Dec. '06, p.20
Penix, Levenis-Sept. '05, p.8
Privett, Thomas-Nov. '05, p.14
Redus, Carl-Sept. '05, p.43; Aug. '06, p.11
Reep, Gregg, honored-Jan. '05, p.20
Reynolds, Robert-Aug. '05, p.11
Rhodes, Jimmy Jr.-March '07, p.11
Shipp, Horace-Aug. '05, p.12
Townsell, Tab-Aug. '06, p.10; new president-Feb. '07, p.6
Travis, Lloyd-Nov. '08, p.6
Valley, James-March '07, p.23
Van Pouke, M.L. Jr.-Feb. '06, p.10
Wallace, Jimmy-Feb. '06, p.10

Media

Relations, tips for city officials-Jan. '07, p.10

Mediation

Workers' comp-Aug. '05, p.16

Municipal League

Building, geothermal installation-Dec. '05, p.27; Jan. '07, p.12; expansion-March '08, p.37; Aug. '08, p.13; Nov. '08, p.41
Cash Management Trust-Dec. '07, p.8
City & Town, index-Jan. '05, p.33; Feb. '06, p.40; Jan. '07, p.37; Jan. '08, p.31
City & Town, statement of ownership-Oct. '06, p.27; Oct. '07, p.19; Oct. '08, p.32
DBDescriptions, HR software endorsed-Nov. '09, p.10
Drug testing-June '06, p.34
Executive Committee, annual planning meeting-Sept. '06, p.6; Sept. '07, p.6; Sept. '08, p.7; Sept. '09, p.7; preps for legislature-Dec. '08, p.9; opens Good Roads membership to all mayors-July '09, p.32
Franchise management, help avail.-Nov. '08, p.25
Ghana, African summit connects leaders-Sept. '09, p.15
Grant service-Legacy Consulting-Nov. '07, p.34
Health and Wellness Program, introduced-March '09, p.10; June '09, p.7
McKnight, Donna, retires-Aug. '07, p.9
Municipal Health Benefit Fund, endorses smoking cessation program-Sept. '06, p.8; mid-year rates unchanged-May '09, p.44
Municipal Legal Defense Program, off-duty police exemption-Oct. '07, p.6
Municipal Vehicle Program, driving simulator-June '09, p.7
Natural Resources Commission, agreement with-Oct. '08, p.8
Officers, named-July '05, p.5; Aug. '05, p.6; July '06, p.5; Jan. '07, p.6; Feb. '07, p.6
Piker, Ed-March '08, p.9; law enforcement trends-Jan. '09, p.9
Policies & Goals-July '06, p.10; Aug. '06, insert; Aug. '07, insert; Aug. '08, insert; Aug. '09, insert
Race for the Cure, participation-Nov. '08, p.11; Nov. '09, p.15
Sales, use tax collectors listed-Dec. '05, p.26
Seminars, Land use issues-Sept. '05, p.35; Legislative topics, Nov. '06, p.6; finance, workplace safety, planning-Nov. '07, p.6; ballot measures, legislature-Oct. '08, p.12; public safety-Dec. '08, p.8; budgeting-Oct. '09, p.12; public safety and disaster preparation-Nov. '09, p.7
Woodruff, John, honored-Feb. '06, p.14; dies-April '07, p.6; Leroy Donald wins John K. Woodruff Award-Dec. '09, p.13
Workers' Comp, Rule 32-Nov. '08, p.23
Young, Paul-March '08, p.9
Zimmerman, Don, celebrates 35 years-Aug. '09, p.11

Annual League Convention

Awards, to Legislators-May '05, p.22; certificates given-July '06, p.13; cities, officials recognized-July '06, p.15; July '07, p.12; July '08, p.12
CLE-May '06, p.21
Coverage-July '05, p.6; July '06, p.6; July '07, p.6; July '08, p.7; July '09, p.7
Delegates-July '06, p.18
Entertainment, John Conlee-May '08, p.27; Ronnie McDowell-May '09, p.27; June '09, p.23
Executive director's address-July '07, p.11; July '08, p.11; July '09, p.11
Policies & Goals-Aug. '05, insert; set-July '06, p.10; Aug. '06, insert; set-July '07, p.10; July '08, p.10
Political candidates speak-July '06, p.12
Program-June '05, p.10; June '06, p.14; June '07, p.12; June '08, p.18
Vice Presidents, introduced-Aug. '06, p.10; Sept. '08, p.10
Workshops-July '06, p.11

Annual Winter Conference

Coverage-Feb. '05, p.6; Feb. '06, p.6; Feb. '07, p.8; Feb. '08, p.6; Feb. '09, p.7
Exchange students-March '05, p.15; Correction-April '05, p.12
Financial aid-Feb. '06, p.11
Program-Jan. '05, p.12; Jan. '06, p.18; Jan. '07, p.16; Jan. '08, p.10
Speaker bios-Dec. '08, p.15
Words of wisdom-Feb. '05, p.10

League Officers

New officers, named-July '05, p.5; Aug. '05, p.6; July '06, p.5; Jan. '07, p.6; Feb. '07, p.6; July '08, p.8; July '09, p.10
President, profiled-Aug. '08, p.7; Aug. '09, p.7
Vice Presidents, profiled-Aug. '06, p.10; Sept. '08, p.10; March '09, p.7; April '09, p.22; Aug. '09, p.10; Sept. '09, p.10; Oct. '09, p.7; Nov. '09, p.8; Dec. '09, p.7

National League of Cities (NLC)

Afterschool Policy Advisors' Network-Nov. '05, p.9
Agenda for the Nation-Feb. '09, p.18
American Recovery and Reinvestment Act, report-May '09, p.12; help available-June '09, p.26
Anti- eminent domain bill opposition-Nov. '05, p.17
Campbell, Gary, named to Board of Directors-Dec. '09, p.11
Community and Econ. Development steering committee, Fort Smith hosts-Nov. '08, p.12
Congress of Cities-Jan. '05, p.6; Jan. '06, p.6; Jan. '07, p.7
Congressional City Conf., coverage-April '05, p.6; April '07, p.34; April '08, p.7; April '09, p.7
FAIR steering committee-Oct. '08, p.14
Federal budget, impacts cities-June '09, p.10
Housing survey-Dec. '06, p.40
Hurricane Katrina relief-Sept. '05, p.8
Inclusive communities-April '06, p.11; Little Rock-June '06, p.23; Aug. '06, p.16
Infrastructure, funding-Sept. '07, p.13
NLC TV-Aug. '07, p.23
Prescription Discount Card-Nov. '08, p.17; program makes gains-July '09, p.32
Race Equality Week-Sept. '05, p.12

State of America's Cities Survey-March '06, p.31
Supports FCC, voice-over-Internet-June '05, p.22
Tax reform opposition-Nov. '05, p.17
U.S. Congress, agenda-Feb. '08, p.24

Obituaries

Anglin, Sue-Dec. '05, p.8
Apple, E.Q. (Buddy)-July '05, p.31
Auger, John-Nov. '05, p.18
Bachand, Doris Lynn-June '05, p.18
Baker, Marvin (Benny)-May '05, p.27
Balch, G.I.-March '05, p.18
Ball, Mack Sr.-Aug. '06, p.17
Barker, James Madison Jr. -Feb. '06, p.14
Bartholomew, Edward Meehan-May '05, p.27
Bean, Charles David-March '07, p.31
Benton, Sherbert Cabot-Feb. '06, p.14
Besharse, Dorothy L. -Aug. '06, p.17
Bitner, David Paul-Nov. '09, p.30
Black, Leonard J.-March '06, p.19
Blair, L.D.-Nov. '05, p.18
Blevins, George Charles-Oct. '06, p.15
Bone, Paul Lynne-March '07, p.31
Borchert, Martin-May '07, p.23
Boyd, Horace George, Jr.-March '05, p.18
Boyd, Irma Jean-June '06, p.22
Brooks, Millie Muriel-Aug. '05, p.28
Brown, Don F.-Feb. '05, p.37
Brt, Wallace "Wally" Charles-June '09, p.29
Burris, George W. Butch, Jr.-July '05, p.31
Campbell, Perry-Oct. '05, p.11
Carver, Millard-Sept. '07, p.26
Childers, Manley (Junior)-Aug. '06, p.17
Choate, Paul B. -Aug. '05, p.28
Clayborn, Jimmy-Oct. '07, p.19
Cobb, Thurlo-July '07, p.41
Coffman, Jack-Feb. '07, p.17
Coggins, Jack-April '07, p.25
Cook, William J. (Billy Joe)-Jan. '06, p.14
Corwin, Orrin Monroe III-Sept. '06, p.19
Cox, Philip-Feb. '08, p.30
Crain, William Stephen-Feb. '06, p.14
Daniels, Wallace-May '05, p.27
Davis, Thomas E. -March '06, p.19
Dean, Wanda-July '08, p.51
Donaldson, Jesse Walter-April '09, p.25
Doolin, Robert Lee-July '09, p.33
Dorney, Tom Edward-May '07, p.23
Drake, Arvil "Roy"-Dec. '06, p.37
Duncan, Bill-Aug. '07, p.12
Eakin, George W. (Bill)-Nov. '06, p.27
Edwards, Bill-Aug. '08, p.44
Evans, Raymond Edward-Nov. '06, p.27
Fenton, James F.-Oct. '05, p.11
Fitch, Gordon B.-Feb. '07, p.17
Floyd, Margaret Lewellen Kelley-April '06, p.23
Foreman, James E. (Jim)-Dec. '06, p.37
Fowler, Jewel Elizabeth Meador Bowles-June '05, p.18
Garrett, Joellen-Nov. '05, p.18
George, John Derrell-March '06, p.19
Gilliam, William C.-Aug. '05, p.28
Glenn, Lula (Landers)-Dec. '06, p.37
Glover, William Henry "Bill" -Feb. '06, p.14
Goldberger, Charles S.-Nov. '06, p.27
Goldman, Brian Christopher-Feb. '06, p.14
Graves, Robert Clinton, Sr.-July '05, p.31
Green, Laverne-Sept. '08, p.22
Griffith, Henrietta (Rheta)-Aug. '05, p.28
Harding, Bill-July '07, p.41
Harmon, Bill J. Sr.-July '09, p.33
Harris, Patsy-March '09, p.19
Harris, William Maxfield (Billy Max)-Nov. '05, p.18
Harwell, Jerry Dale-Sept. '06, p.19
Hausam, David C.-May '09, p.31
Heard, J. Paul-July '06, p.31
Heard, Sharon Burrow-July '06, p.31
Heintz, Thomas Joseph-April '06, p.23
Henderson, James Clifton Sr. -March '06, p.19
Hendrix, Owen Buford-July '06, p.31
Henry, William R.-March '09, p.19
Hill, Jack-Jan. '07, p.29
Hollingsworth, P.A. "Les"-May '07, p.23
House, Patty L.-Jan. '07, p.29
Hubbard, George-March '06, p.19

Hughes, Owain-Sept. '08, p.22
Hulse, Thurston-May '07, p.23
Hunt, Alice Mae (Jo)-Oct. '05, p.11
Hyde, Leland S.-July '06, p.31
Jefferson, Nathan-Dec. '05, p.8
Jenkins, W.C. (Rube)-Oct. '05, p.11
Jernigan, W.J., Jr.-June '05, p.18
Johnston, Rudolph (Rudy) W.-May '05, p.27
Johnston, Thomas Alfred-Sept. '05, p.45
Jones, Charles Darwin-Nov. '05, p.18
Jones, Harold Eugene (Dopie)-March '05, p.18
Jones, Johnny-June '05, p.18
Keith, A.M.-May '08, p.36
Keith, Dorothy Moss-Jan. '07, p.29
Keller, David Lee-Dec. '06, p.37
Kelly, Thad R. Jr.-Feb. '06, p.14
Ketchum, Marguerite Dawson-Feb. '05, p.37
Kidder, Guy Arthur-Sept. '08, p.22
Kuelper, Ruth-Aug. '08, p.44
Lander, William R. (Pop)-Feb. '07, p.17
Langley, Edsel Clinton-June '06, p.22
Lann, Bobbie Gene (Bob)-Sept. '06, p.19
Laux, Gerald-May '09, p.31
LaVelle, Mary Lou-July '05, p.31
Lee, Ralph-April '08, p.32
Leibrock, George Lawrence (Buddy) Jr.-June '06, p.22
Lewis, James (Junior)-Oct. '07, p.19
Lewis, Joe-Feb. '05, p.37
Lewis, Robert L.-July '06, p.31
Lippard, Charles Richard (Rick)-March '06, p.19
Lowe, Marion Ray-April '07, p.25
Markley, J. Howard-April '06, p.23
Maroney, Thomas E.-Feb. '08, p.30
Marshall, Jerry Jean Wells-March '06, p.19
Matthews, Charles-Nov. '06, p.27
McMillan, Lee Lorn-Feb. '05, p.37
McNeil, John Edward "Jack" Jr.-June '07, p.16
Mitchell, Ken-Nov. '05, p.18
Mitchum, Jim A.-July '05, p.31
Morrow, Mildred-April '06, p.23
Mowder, Charles (Chuck)-June '05, p.18
Nolan, William P. "Bill"-Nov. '09, p.30
Osterloh, Clarence Lee Jr.-Feb. '08, p.30
Oswald, Harry L.-Jan. '07, p.29
Parker, Ted C.-Jan. '06, p.14
Parks, Donald E.-Dec. '06, p.37
Paschall, Robert (Bob)-July '07, p.41
Patton, James-Sept. '08, p.22
Pearce, Franklin Southard-Feb. '06, p.14
Pectol, Jerry-July '07, p.41
Perkins, Fred M. Sr.-March '06, p.19
Pettingill, Dennis Harley (D.H.) Jr.-March '06, p.19
Pinson, Willard F.-Feb. '07, p.17
Reagan, William Dean-July '06, p.31
Reed, Floyd Leon-Jan. '05, p.23
Reynolds, E.M., Jr.-June '05, p.18
Riggs, John-June '07, p.16
Roberson, Wayne V. (Hap)-Oct. '05, p.11
Rockefeller, Winthrop Paul-July '06, p.31
Ross, Raymond (Pete)-Oct. '06, p.15
Rowe, Gerald (Jerry)-Sept. '06, p.19
Scott, William Lonnie-Aug. '05, p.28
Seaton, Bill-Feb. '07, p.17
Shenebeck, Robert-March '07, p.31
Simmons, Roy E.-July '05, p.31
Simpson, Vernon Bateman (Dugan)-May '05, p.27
Smith, J.D.-Jan. '06, p.14
Sorrells, Leon Bradford-Nov. '06, p.27
Snodgrass, Roy Earl-Feb. '06, p.14
Steel, George Edwin (Jetty)-March '06, p.19
Stevens, Jim-June '06, p.22
Stevens, Robert Mayo-March '06, p.19
Tabor, Alfred-April '06, p.23
Talley, Thomas J.-Feb. '07, p.17
Templeton, Joe L. Sr.-Nov. '05, p.18
Tritch, Wayne-Feb. '09, p.27
Uzell, Billie-July '09, p.33
Vance, Howard Grant-Sept. '05, p.45
Vines, Carlton Ray-June '07, p.16
Walters, W.H.-March '05, p.18
Ward, Ralph-July '06, p.31
Warden, Glen-Sept. '08, p.22
West, C.E.-June '09, p.29

Wheeler, Robert E. "Bob"-May '09, p.31
Wieman, Clarence G.-Oct. '06, p.15
Wilder, Cain-Aug. '05, p.28
Williams, Paul X Jr.-Nov. '05, p.18
Williams, Rodney-April '09, p.25
Wilmoth, E.J. (Jack)-Feb. '07, p.17
Wilson, Michael Evans-Feb. '08, p.30
Woodruff, John K. III-April '07, p.6, 25
Yarberro, Vernon-Jan. '09, p.16
Zieman, Fred-April '08, p.32
Zimmerman, Louise Moorman-Dec. '07, p.6

Opinion

Annexation survey, Breshears, Sarah-Feb. '05, p.35
Collective bargaining-Aug. '08, p.11
FOIA, celebrates 40 years: Blagg, Brenda-April '07, p.40
Green building: Cound, Gerald-April '06, p.16
Leadership, leave a legacy-Jan. '09, p.8
Minneapolis, bridge collapse: Roy, Sandy Colvin-Sept. '07, p.12
Peirce, Neil, state, city budget cuts-March '05, p.37; surplus short-lived-Nov. '06, p.11; urban renewal-Feb. '07, p.16; recession affects municipalities-Dec. '08, p.16
Presidential inauguration, personal account of-Feb. '09, p.23
President's budget: Coulter, Hope-April '05, p.23
Public Use: Carpenter, Thomas M.-Aug. '05, p.22

Parks and Recreation

Arkadelphia, sports park opens-May '07, p.13
Ark. Game and Fish Commission, Stream Team-Feb. '09, p.44
Bicycle Advocacy of Central Arkansas, Ride of Silence-June '07, p.11
Camden, riverfront park-June '06, p.10
Conway, new sports complexes-May '09, p.42
Land use-Jan. '09, p.38
Little Rock, La Petite Roche Project-Nov. '09, p.44
Miss. River Trail-Nov. '06, p.22
Pulaski Co. Pedestrian and Bicycle Bridge, opens-Oct. '06, p.6
Skateparks-Nov. '05, p.6-8
Springdale, Playful City USA-Dec. '08, p.34; July '09, p.50
Sustainability, green parks-Sept. '09, p.36
Trails, Wrightsville-Nov. '06, p.33; in floodplains-March '09, p.34; Wildlife Observation Trails Grant Program-June '09, p.38
Volunteers, covered under Fair Labor Standards Act-Oct. '09, p.42
Wise Kids program-Aug. '09, p.32

Personalities

Brock, Roby, speaker bio-Dec. '08, p.15
Danuser, Roy, turns 90-July '08, p.44
Friedl, Fritz-Aug. '05, p.18
Gwatney, Bill, slain-Aug. '08, p.10
Horsager, Dave, speaker bio-Dec. '08, p.15
Jacobs, Jane-Aug. '06, p.16
Pugh, Norman-April '08, p.14
Witt, James Lee speaks-Sept. '06, p.9

Planning and Zoning

Arkansas Fire Prevention Code revisited-Sept. '05, p.36
Arkansas Water Plan-Feb. '07, p.24
Batesville-May '08, p.38
Book review, A Better Way to Zone-Dec. '08, p.22
Citizen participation-Dec. '05, p.28
Code enforcement-April '07, p.24
Commission, volunteers-Nov. '05, p.36; appeals-Nov. '06, p.24
Community assets-Nov. '09, p.34
Conway, progressive standards-Oct. '07, p.12
Corridors-March '08, p.30
Delta, expo-April '08, p.34
Density-Feb. '05, p.32; Feb. '06, p.32; March '06, p.38; April '06, p.40; defined-April '09, p.32
Development, impact fees-April '05, p.24; design standards-May '07, p.24
Downtown, revitalization-Dec. '09, p.32
Emergence theory-Sept. '06, p.20
Floodplain, regulation enforcement-Oct. '05, p.24
Housing, affordable-Oct. '09, p.34
Jacobs, Jane, remembered-Aug. '06, p.17
Paragould, community development plan-Sept. '05, p.15
Parking lots-Oct. '08, p.30; Nov. '08, p.34; Dec. '08, p.24
Planning: General, beyond city boundary-Aug. '05, p.32; new year, new ideas-Jan. '06, p.28; Jan. '07, p.24; small improvements, big change-May '06, p.22; too much information?-Dec. '06, p.24; potpourri-Aug. '07, p.24; resources-Sept. '07, p.22; reflecting-Dec. '07, p.22; music and planning-July '08, p.50; for small municipalities-May '09, p.32; walk for perspective-June '09, p.30; consistency key-Aug. '09, p.24; revisit goals-Sept. '09, p.30
Property value-June '08, p.32
Public policy, evaluate from all sides-March '09, p.27
Purchasing, buy local-Oct. '07, p.16
Quality of life-July '07, p.34; urban life, benefits-June '07, p.18
Recycling-July '05, p.36
Rural water districts-June '05, p.32; League seminar-Nov. '06, p.6; Nov. '06, p.15; Winter Conf. coverage-Feb. '09, p.20
Setback requirements-Jan. '08, p.18

Sidewalks-May '05, p.32
Sign ordinances-Aug. '08, p.28
State plan-Feb. '09, p.34
Streets, safety-Feb. '08, p.28
Sustainability, take steps-July '09, p.40
Transfer of development rights-Nov. '07, p.22
Urban design-March '05, p.32
Why we plan-Jan. '05, p.28
Zoning-June '06, p.24; conditional use-July '06, p.34; mixed-use-Aug. '06, p.20; avoid disputes-Oct. '06, p.16; housing-March '07, p.24; Sept. '08, p.24; keeping codes up-to-date-Jan. '09, p.28

Police

(also see Law Enforcement)
Ark. Assoc. of Chiefs of Police, honors mayor, others-Nov. '08, p.15
COPS program-March '05, p.6
Fatalities, decline in 2008-Feb. '09, p.26
Morrilton, community police training-June '05, p.25
NLRPD physical abilities test-Aug. '05, p.14
Off-duty, MLDP exemption-Oct. '07, p.6
Sex Offender Assessment Committee, workshop-Sept. '07, p.18
State sues body-armor maker-Sept. '05, p.12

Preservation

AHPP documents PWA buildings-Feb. '05, p.27
Cemeteries, municipal-June '06, p.7
Grants awarded-July '06, p.29; offered-Feb. '07, p.37; Aug. '07, p.10; Aug. '08, p.18; Sept. '09, p.22
Lakeport plantation-Oct. '07, p.8
National Register of Historic Places, new listings-April '07, p.10; May '08, p.10; April '09, p.10; municipal nominees-Sept. '09, p.26
National Trust for Historic Preservation, Rural Heritage Development Initiative-Sept. '06, p.13
Tours-Feb. '07, p.23; Dec. '07, p.33
Use of force, seminar-Nov. '09, p.7

Race Relations

(see Diversity and Race Relations)

Retirement

ADJRS-April '05, p.17
McFadden v. Weiss-Dec. '05, p.12
Seminars, APERS-Feb. '05, p.31

Safety

Emergency preparedness, Rural Domestic Preparedness Consortium-Feb. '09, p.24; seminar-Nov. '09, p.7
Homeland security-Feb. '07, p.37
Identity theft, FTC FACTA-Oct. '08, p.23; FACTA delayed-Nov. '08, p.16
League safety videos-Feb. '05, p.22
Safe Routes to School-Sept. '08, p.14
School safety-Sept. '05, p.37
Traffic-May '06, p.28

Sales Tax

(also see Taxes)
Businesses collecting listed-Dec. '05, p.26-27
Helena-West Helena, proposal rejected-April '06, p.22
Northwest Arkansas Naturals-March '07, p.28
Open records, DF&A, Dec. '05, p.26
Streamline tax, League seminar-Nov. '06, p.6; goes into effect-Dec. '07, p.7

Sister Cities International

50th anniversary-Aug. '06, p.12; Sept. '06, p.25
Advantages-July '06, p.38; connecting public and government-Feb. '07, p.28; May '07, p.28
Banks, Sherman addresses issues-Feb. '05, p.17; Addresses conference-Sept. '05, p.18-20
City events-Aug. '05, p.26
China, pt. 1-Feb. '05, p.26; March '05, p.26; April '05, p.18; economic dev.-Jan. '08, p.22; March '08, p.32
Conference-June '05, p.26; Sept. '05, p.18-20; Aug. '06, p.12
Conway-Aug. '08, p.12
Education, resources-Sept. '06, p.24; economics, related to-Nov. '06, p.28; prioritizing-Dec. '06, p.28
Fort Smith-Oct. '08, p.21
Ghana-Sept. '08, p.21
Gilbert-June '08, p.8
Global economy-Oct. '05, p.18; globalization, myths-Aug. '06, p.24; globalization, pros/cons-Oct. '06, p.20
Hot Springs-July '08, p.36; hosts meeting-Dec. '09, p.10
Import/Export, regulations-May '06, p.26
International business-Jan. '05, p.22; ties-July '05, p.30; Nov. '05, p.30; Dec. '05, p.18; Ark. role-Jan. '06, p.22; tax law-April '06, p.30; import/export regulations-May '06, p.26
Islamic world-May '05, p.26; establishment of-Aug. '07, p.26; protocol-Oct. '07, p.20; planning-Nov. '07, p.26; market research-Dec. '07, p.26
Little Rock, Sister Cities Commission-Jan. '09, p.7
Mexico, consulate opens-April '07, p.28; business with-June '07, p.20
Mississippi moves ahead-Jan. '07, p.28
North Little Rock, Uruapan, Mexico-Oct. '05, p.10; Uiwang City, Korea-Nov. '08, p.14
Pine Bluff-April '08, p.16
Promoting Ark. abroad-Sept. '05, p.30
Star City-May '08, p.12

Tax law, intl.-April '06, p.30
Terrorism, post 9/11-Feb. '06, p.22; March '06, p.28
War, effects of-June '06, p.28

State Offices

ADEM, new director named-July '06, p.30
Ark. Insurance Dept., SHIP program-Oct. '08, p.32
Atty. General's Office, Health Care Bureau opens-Dec. '07, p.18
Dept. of Labor, inspection aid available-Oct. '06, p.8
State agencies, services-Feb. '08, p.9; Feb. '09, p.21
Workforce Investment Board, new member named-Aug. '06, p.16

Supreme Court-U.S.

Age discrimination-May '05, p.17
Eminent domain-Sept. '05, p.28

Taxes

(also see Sales Tax)
Earned Income Tax Credit (EITC)-Feb. '07, p.21
Fringe benefits, taxable-Dec. '07, p.9
Proposed gas/car tax-Feb. '05, p.27
Severance tax, increase passes-April '08, p.13
State tax, up-April '06, p.21
Streamline sales tax-Nov. '06, p.6; Feb. '08, p.6
Tax law, intl.-April '06, p.30
Tourism tax, collections up-March '06, p.20

Terrorism

Sister Cities, economic effects-Feb. '06, p.22; March '06, p.28

Tobacco

Ark. Tobacco Control Board, director named-March '06, p.20
Cessation-Jan. '06, p.32; May '07, p.37; June '07, p.7; July '07, p.44
Clean Indoor Air Act-June '06, p.38
Washington smoking ban-Nov. '05, p.19

Tourism

America's Dozen Distinctive Destinations, Little Rock/North Little Rock named-April '07, p.12
Helitours-April '06, p.22
Tax, collections up-March '06, p.20

Training Opportunities

Forensic epidemiology-July '05, p.31
Rural Gateway-July '05, p.31

Transportation

Arkansas Good Roads Transportation Council, membership open to mayors-July '09, p.32
Bicycle, use and accommodation-Dec. '06, p.30
Intl. Transportation and Econ. Development Conf.-April '06, p.26
Interstate 69-Sept. '07, p.18
Planning-Jan. '06, p.24
Streets, design-Nov. '06, p.30; pedestrian crossing signs, placement of-Sept. '09, p.17

Trees

(see Urban Forestry)

Turnback

Increase, results-Jan. '08, p.7
League, seminar-Nov. '06, p.6; asks legislature to increase-Dec. '06, p.29; Feb. '07, p.8; July '07, p.6
Outlook, 2009-Feb. '09, p.9; estimate revised-Nov. '09, p.9

Urban Forestry

American sweet gum-Jan. '07, p.32
Arbor Day, celebrations-Dec. '07, p.30
Ark. Forestry Commission, Rural Fire Protection Program-Aug. '07, p.15
Ark. ReLeaf Project-April '05, p.22; storm cleanup-April '09, p.36
Ark. Urban Council Conference-Feb. '06, p.26
Benefits, save energy-Jan. '06, p.26; May '09, p.36; pollution, erosion control-April '06, p.34; overview-Oct. '06, p.25; Feb. '07, p.32; April '07, p.32; trees good for business-July '09, p.44; whole community benefits-Dec. '09, p.34
Books-May '07, p.32
Bradford pears-Nov. '05, p.34
Buying trees-July '05, p.34
Champion Trees of Arkansas-Nov. '09, p.36
Christmas trees-Dec. '05, p.22-23
Compacted soil-Oct. '05, p.22-23
Firefighting video-Feb. '05, p.30
FireWise-Sept. '05, p.11; Aug. '07, p.15
Governor's Commission on Global Warming, tree increase-June '09, p.32
Green space-March '07, p.32
Heat islands-April '08, p.40
LRAFB, Tree City USA-Jan. '05, p.26
Maintenance-July '06, p.42
Management, new tool-Feb. '09, p.38
National Urban and Community Forestry Advisory Council, meets-Dec. '06, p.32
Natural disaster, preparation-Aug. '06, p.28; recovery-July '08, p.56; tree inventory-March '09, p.28
Ordinances, landscape-March '08, p.36
Partnerships, public/private-July '07, p.40
Planning-Sept. '07, p.30
Planting, commemorative-Nov. '07, p.30
Protection, in work zone-Aug. '07, p.30
Public/private partnerships-Aug. '08, p.34

Resources, online-Aug. '09, p.26
Rural conservation trees-Oct. '06, p.9
Savannah, ISA Conf.-May '05, p.30
Students plant trees-Feb. '05, p.30
Tools, air spade-Sept. '09, p.32
Tree boards, funding solutions-Sept. '08, p.30; benefits-Nov. '08, p.38
Tree care, books-May '07, p.32; pruning, topping-Oct. '07, p.24; plan, plant, prune-Jan. '08, p.26
Tree City USA-Jan. '05, p.26; improve downtown-Sept. '05, p.34; May '06, p.30; June '07, p.24; May '08, p.44; how to become-Oct. '08, p.36; Dec. '08, p.28; creative funding for-Jan. '09, p.32
Tree selection-Aug. '05, p.30; public parks-March '06, p.32; myths-June '06, p.32; fall color-Sept. '06, p.28; Oct. '09, p.36; American sweet gum-Jan. '07, p.32
Urban forestry, grants-March '05, p.30; Feb. '06, p.26; helps cities-Feb. '08, p.34

Volunteerism

Fair Labor Standards Act, volunteers covered-Oct. '09, p.42
Friedl, Fritz-Aug. '05, p.18
Summit vol. conf.-March '05, p.22
Volunteer Communities of the Year, named- Jan. '06, p.10; Dec. '06, p.8; Feb. '08, p.12; Nov. '08, p.27; Feb. '09, p.10; Nov. '09, p.30
Youth councils-Aug. '05, p.17

Waste management

Jacksonville, landfill as habitat-Aug. '08, p.10

Wastewater

DeQueen, new plant-Jan. '09, p.20
Fayetteville OKs plant-Nov. '05, p.18
Little Rock, award-Sept. '08, p.14

Water

Arkansas Water Plan-Feb. '07, p.24
Check Up Program for Small Cities-May '08, p.36
Drinking water, monitoring-Oct. '07, p.22
Pollutants, cleanup assistance-May '07, p.14
Rural Water Districts, League seminar-Nov. '06, p.6; Nov. '06, p.15; agreement with NRC-Oct. '08, p.8; Winter Conf. coverage-Feb. '09, p.20
Stormwater runoff-Aug. '07, p.28; Sept. '07, p.28
Supply, Lake Fort Smith-Dec. '06, p.6
Wastewater, permit notice-Oct. '07, p.23

Weatherization Assistance Program

In action, Lonoke-Nov. '05, p.14; Nov. '06, p.32

Youth

100 Best Communities for Young People-Oct. '06, p.32
After-school activities-Nov. '05, p.9
City Year, Red Jacket Ball-June '06, p.22
Little child, Heber Springs plan-Dec. '05, p.28
Underage drinking-June '05, p.16
Skateparks-Nov. '05, p.6
Springdale, named best for kids-Dec. '08, p.18

Legal Articles, Questions, Opinions, 2005-2009

Amendments

Amendment 78-Feb. '05, p.25
Amendment 79-Jan. '05, p.43

American Recovery and Reinvestment Act of 2009

NLC, Congressional Cities Conf., overview-April '09, p.7; special report on-May '09, p.12; briefs available-June '09, p.26
Energy efficiency grants awarded-April '09, p.24
Grants, preparing for-March '09, p.32; April '09, p.40; awarded to cities-Oct. '09, p.26
Help for cities-June '09, p.10
Overview, NLC Congressional Cities Conf.-April '09, p.7; special report-May '09, p.12; briefs available-June '09, p.26; 75th League Convention-July '09, p.10

Ark. General Assembly

2005 enactments effective Aug. 15-June '05, p.21
Act 209 of 2009-July '09, p.37; Oct. '09, p.24; Nov. '09, p.31; sample ordinance-Dec. '09, p.31
Act 637 of 2007, Q&A-Nov. '07, p.36; implementation, penalties-Sept. '08, p.20
Act 863 of 2008-Oct. '08, p.26
Act 1980 of 2005, constitutionally suspect-July '08, p.46
ATVs, banned from public roads-Nov. '08, p.30
First Offenders Act-Sept. '08, p.20
Regular Session overview, 85th-May '05, p.9; 86th-April '07, p.22; July '07, p.7; 87th- Feb. '09, p.7; May '09, p.7
"Ruins and weed lots" package-May '07, p.8
State law, trumps local ordinance-Dec. '08, p.44

Bids

(see also Financial Affairs, Purchasing)
Purchasing goods, reverse auctions-Sept. '05, pp.13-14; reverse sample ordinance-Oct. '05, p.30

Boundary Changes

(annexation, consolidation, etc.)

(see also Property)

Board membership, post-annexation-Dec. '05, p.17

Consolidation, separate counties-Dec. '05, p.17; two district judges-July '05, p.28

Detachment-Sept. '07, p.20

Budget

(see also Financial Affairs)

Street fund-Sept. '07, p.21

Cities

Ambulance, regulation-Sept. '05, p.28; dispatch outside city limits-May '09, p.30

County equipment, use of-March '07, p.22

Diverting tax revenue to county-March '06, p.26

Incorporation, new-Aug. '06, p.18

Interlocal Cooperation Agreements-Feb. '08, p.26; Attorney general's role-Sept. '08, p.22

Ordinances, doing business with city-July '08, p.46

Petition to incorporate, hearing notice-Feb. '06, p.21

Public housing authority, powers of-March '08, p.35

Resale of gas through city contract-Feb. '06, p.20

Sales tax, private use of-Feb. '06, p.20

Smoking restrictions-Sept. '05, p.28

State law, trumps local ordinance-Dec. '08, p.44

Suburban Improvement Districts, authority-Oct. '05, p.16

Territorial jurisdiction-Feb. '08, p.26

City Attorneys

County attorneys prorate costs-May '05, p.25

Deputy city attorney needs license-Dec. '06, p.22

Part time-Sept. '06, p.18

Prosecutor decides 'Thin Blue Line' violators-Aug. '05, p.25

Residence of-Feb. '08, p.30

City Employees

ATV ban, applies to employees-Nov. '08, p.30

Civil service exam, determines eligibility-Dec. '07, p.20

Doing business with city-July '08, p.46

Dual service-March '07, p.22; Nov. '08, p.30; retirement benefits-June '07, p.16

Education, money available for-June '05, p.20; expenditures must be justified-Oct. '07, p.14

Employee discounts OK-Jan. '07, p.22

Employment opportunities, some must be advertised-Nov. '07, p.20

Fringe benefits, cell phones-Dec. '07, p.9

Paid leave, National Guard-April '08, p.28

Pay claim-June '05, p.20

Sex offenders, employment of-Feb. '06, p.20

Workers' Comp, solo contractor-Feb. '08, p.26; sick leave-Aug. '08, p.22; collections-Aug. '08, p.24

City Planning

Eminent domain-Sept. '05, p.28

Territorial jurisdiction-Feb. '08, p.26

Commissions, Boards

A&P commission, commissioner must reside in city-June '07, p.16; mayor serving on-Aug. '07, p.20; councilmember may not serve-Oct. '07, p.14; funding discretion-Oct. '07, p.14; creating-Jan. '08, p.16; funding city-owned museum-March '08, p.20; private beneficiaries-Nov. '08, p.30; tax, redirection of-March '09, p.24

Appointment conflict-Sept. '05, p.29

Ark. Community Assistance Commission-March '07, p.22

Assessment board-May '05, p.25

Board of directors, vacancy-Feb. '09, p.32

Board of Zoning Adjustment, composition-Oct. '05, p.16

Civil service commission, authority-Aug. '06, p.19; reinstatement v. new hire-Oct. '06, p.14; exam determines eligible job candidates-Dec. '07, p.20; probationary period-Nov. '09, p.29

Compensation of-Dec. '08, p.44

Conflict of interest, public water, facilities boards-Mar. '05, p.25; dual service-Nov. '08, p.30

County equalization boards meet-May '09, p.16; June '09, p.35; July '09, p.53

County planning board, authority of-July '07, p.30

Dual service-Aug. '06, p.19; Aug. '06, p.29; Nov. '08, p.30; Nov. '09, p.28

Fire District post-annexation membership-Dec. '05, p.17

Housing authority, municipal control of-Oct. '09, p.32

Improvement district commission, eligibility-May '07, p.22

Municipal Airport Commission, authority-Sept. '07, p.21

Property owners association not municipal service agency-Oct. '07, p.14

Proposed commission likely violates FOIA-Nov. '07, p.20

Public facilities board-May '05, p.24; grant authority-April '06, p.28

Public housing authority, powers of-March '08, p.35

Public water authority, compensation prohibited-Dec. '08, p.44

Quorum defined-July '06, p.33

Residency, requirements-June '07, p.16; July '07, p.30

Retirement benefits, participation-May '09, p.30

Term, expiration-Feb. '09, p.32

Workers' Comp. Commission, transferring claims-July '07, p.31

Construction

Eminent domain-Sept. '05, p.28

Hiring, registered engineer-Dec. '05, p.16

Loan, securing for city-owned hospital-Aug. '06, p.19

Turnback money use-Sept. '05, p.29

County Services

Jails, expense responsibility-Dec. '05, p.26; prisoner fees-Aug. '08, p.24

State plumbing code, requirements-Sept. '07, p.21

Courts and Laws

Act 209 of 2009-July '09, p.37; Oct. '09, p.24; Nov. '09, p.31; sample ordinance-Dec. '09, p.31

Court costs, criminal affidavit fee-July '07, p.31; credit card fee-Aug. '07, p.20

District court, municipal fees-April '06, p.28; jurisdiction clarified-July '06, p.33; judges work for state-Aug. '08, p.22

Farmers don't need license to peddle-Apr. '05, p.16

Good Samaritan Act, first responders-Aug. '07, p.20; March '08, p.20; municipal tort immunity unaffected-Nov. '07, p.9; EMTs covered-Feb. '08, p.26; scope of-March '08, p.20

Jail expense responsibility-Dec. '05, pp.26-27; July '09, p.36

Judgeship, authority over municipal employees-Sept. '06, p.18

Lawsuit stops referendum query-June '05, p.21

Lobbying, OK for Municipal League and county association-Sept. '07, p.21

Location of court, county seat-Jan. '08, p.21

Old petition signatures invalid for new law-June '05, p.21

Probation, appeal-Jan. '06, p.14

Quorum court can't levy city court fine-May '05, p.24

Red Flags Rule, enforcement delayed-Aug. '09, p.18

Vehicle searches-Oct. '09, p.22

Municipal Court

Jail expense responsibility-Dec. '05, p.26

Elected Officials

Council can rescind convicted mayor's retirement-June '05, p.21

Doing business with city-July '08, p.46

Dual service-Jan. '09, p.26; March '09, p.24; Nov. '09, p.28

Incorporation, taking office upon-Aug. '06, p.18

Residence of-Jan. '08, p.21; city director-April '08, p.28

Salary-Mar. '05, p.25; dual service exemption-July '07, p.30

State representative, dual service disallowed-July '06, p.33

Vacancy, filling-Feb. '09, p.32

Alderman and Council Members

Hold two positions-Apr. '05, p.16

Voting-Mar. '05, p.16; 2/3 of 10-member council-Mar. '05, p.25; alderman's vote valid after move-Jan. '07, p.22; mayor voting on own salary conflict of interest-May '07, p.22

City Clerk

Local and state codes govern office-Oct. '07, p.15

Resignation, when effective-Aug. '06, p.29

Service on A&P commission not allowed-Oct. '07, p.14

Mayor

A&P commission service-Aug. '07, p.20

Allowed vote to suspend vote rule-July '05, p.29

Appointment, conflict-Sept. '05, p.29

Eligibility, unexpunged felony-May '09, p.30

Hiring, firing-Apr. '05, p.10

Non-department head- Apr. '05, p.10

Pension salary-based-Nov. '05, p.25

Retirement, benefits-March '09, p.24

Salary, reduction-April '09, p.30

State of the city report, mayoral responsibility-April '06, p.28

State laws govern-Oct. '08, p.26

Veto, affects utilities commission-Feb. '05, p.25; of appointment to city council-Apr. '05, p.10;

failing to file-Nov. '09, p.31

Voting on own salary conflict of interest-May '07, p.22

Salary

District court pay rate-Dec. '05, p.16

Dual service, exemption-July '07, p.30

Reduction-April '09, p.30

Vacancies

Board of directors-Feb. '09, p.32

Commissioner, expired term-Feb. '09, p.32

Death-Feb. '07, p.22

State law, trumps local ordinance-Dec. '08, p.44

Elections

Cities help pay gen. election costs-Feb. '05, p.24

County, tax-Oct. '06, p.14

Filing deadlines for independents-Dec. '05, p.12

Moving date may void vote-Dec. '07, p.20

Municipal election info-Jan. '06, p.34

Non-partisan-Dec. '05, p.12

Party affiliation resolutions-Dec. '05, p.12

Registration and residence-Sept. '05, p.29

Party affiliation, resolutions-Dec. '05, p.12; independent seeks council seat-Aug. '06, p.19

Eligibility to run

Civil service exam, determines eligibility-Dec. '07, p.20

Party affiliation resolutions-Dec. '05, p.12

Employment

ADA amendments-Feb. '09, p.16

Advertisement-Apr. '05, p.10

City can't buy back sick leave-Feb. '05, p.25

Drug testing, direct observation-Sept. '09, p.26; Nov. '09, p.38

Employment opportunities, some must be advertised-Nov. '07, p.20

Employment tax, filing options-Dec. '09, p.26

Paid training leave-Dec. '09, p.28
 Reinstatement, v. new hire-Oct. '06, p.14
 Sex offenders-Feb. '06, p.20
 Sick leave-Aug. '08, p.22
 Suspension, appeals same for firefighters, police-Dec. '06, p.22
 Veterinarian, city may employ-Oct. '09, p.32
 Workers' Comp, collections-Aug. '08, p.24
Americans with Disabilities Act (ADA)
 Accommodations-Mar. '05, p.16
 Amendments-Feb. '09, p.16
Fair Labor Standards Act
 Volunteers, coverage of-Oct. '09, p.42
Police Officers
 (see Police and Law Enforcement)

Environment
 (see also Zoning, Land Use and Environment)
 Litter law, police enforced-May '05, p.25
 Nuisance property, burning of prohibited-April '06, p.28

Fees
 Act 209 of 2009-July '09, p.37; Oct. '09, p.24; Nov. '09, p.31; sample ordinance-Dec. '09, p.31
 Cities must deduct union, pro group fees-July '05, p.28
 City bears jail fees until prisoner's conviction-July '05, p.28
 Connection fees-June '07, p.16
 Court fees, municipal and district-April '06, p.28; credit card fee must not increase fines-Aug. '07, p.20
 Criminal affidavit fee not authorized-July '07, p.31
 Development impact fees-Feb. '07, p.23
 Prisoner fees, county-Aug. '08, p.24
 Probation fees, go to police pension-Nov. '08, p.31

Financial Affairs
 (see also Budget)
 Bonds, transfer of interest to county-Feb. '06, p.21
 Charitable donations tax deductible-Nov. '07, p.13
 Contributions by city-Feb. '08, p.26
 County funds, city not entitled to excess-Sept. '07, p.20
 Debt, payment of-Jan. '09, p.26
 Employment tax, filing options-Dec. '09, p.26
 GASB-May '05, p.35
 Jail fees-May '05, p.24
 Semiannual financial statements, deadlines-July '09, p.52
 State of the city report, mayoral responsibility-April '06, p.28
 Street fund, city can't redirect-Sept. '07, p.21
 Turnback, use-Sept. '05, p.29; estimate revised-Nov. '09, p.9

Bidding
 City council, authority-March '06, p.26
 Federal money, bidding with-Feb. '06, p.20
 Reverse auctions authorized-Sept. '05, p.13

Financial Statements
 Semiannual financial statements, deadlines-July '09, p.52

Fire Departments and Firefighters
 833 money-Mar. '05, p.24
 Alarm and sprinkler systems, installation compliance-May '06, p.34; Aug. '09, p.18
 Dual service-Jan. '09, p.26
 Fire protection district, not municipal agency-Aug. '06, p.18; Sept. '07, p.20
 Fire service coordinator, county appoints-Aug. '08, p.24
 Good Samaritan Act, first responders-Aug. '07, p.20
 Outside city limits-Mar. '05, p.24
 Suspension, appeals same for police-Dec. '06, p.22

Freedom of Information (FOIA)
 911-Nov. '05, p.24; denying tape inspection-Feb. '06, p.21
 Correspondence, release of -March '05, p.25; April '08, p.39
 Custodian of records, decides release-Aug. '05, p.25; Sept. '05, p.29; upon termination-May '06, p.34; July '06, p.35; withholding records-March '08, p.35
 Disciplinary records, write-ups-March '06, p.26; police-Aug. '07, p.21; complaints-March '08, p.35; release of-March '09, p.24
 E-mail, who determines which are public-Nov. '05, p.24; open meetings violation-Nov. '05, p.24; not automatically public-Jan. '08, p.21
 Employee records, release of April '08, p.28; redaction of-March '07, p.22; employee evaluation, what qualifies-Jan. '08, p.21; job performance-May '08, p.32; payroll-Sept. '08, p.22
 Employee's personal info private-July '05, p.29
 Executive session, limits-Aug. '09, p.22
 Exit interview-Feb. '06, p.21
 Fire, pension fund queries-Aug. '05, p.24
 FOIA turns 40, opinion-April '07, p.40
 Internal affairs-Dec. '05, p.17; July '06, p.35; Sept. '06, p.18
 Job applications open-Jan. '07, p.23
 Notice of suspension/termination withheld-Jan. '07, p.22
 Open worker rosters-May '05, p.41
 On leave with pay, exemption-Dec. '07, p.25
 Personnel papers, records-Aug. '05, p.25; Nov. '05, p.26; Aug. '07, p.21
 Photographs, release of to media-Aug. '07, p.21; of public records-Nov. '08, p.31
 Privacy, exemption-Feb. '07, p.22; federal Privacy Act of 1974-Aug. '08, p.22
 Private entities, may apply-Oct. '07, p.14

Proposed commission likely a violation-Nov. '07, p.20
 Records, custodian decides-July '05, p.29; Dec. '05, p.17; retention/destruction-July '07, p.36; photographs of-Nov. '08, p.31
 Reprimands-March '06, p.26
 Resigned employee-Mar. '05, p.24; Aug. '05, p.25; resignation letter public-May '06, p.34
 Requests, response to-March '06, p.26; withholding likely a violation-Nov. '07, p.20
 Sick leave-Oct. '07, p.15
 Utility customer info public-Sept. '07, p.21
 Vol. fire dept. subject to-June '05, p.21
 Workers' Comp.-May '07, p.22

Gaming
 Electronic dog, horse racing-July '05, p.28

Governing Bodies
 (see also Elected Officials)
Powers of Council
 Appropriating additional funds-Mar. '05, p.24
 Supervising operations- April '05, p.10

Highways
 (see also Streets and Roads)

Jails
 Act 209 of 2009-July '09, p.37; sample ordinance-Dec. '09, p.31
 Expenses discussed-Dec. '05, p.26
 Tax revenue, use of-Feb. '06, p.21

Judges
 Pension eligibility-Oct. '05, p.16
 Salary and pension-Nov. '05, p.25

Land
 (see also Zoning, Land Use and Environment)
 Eminent domain-Sept. '05, p.28
 Right-of-way-Nov. '09, p.28
 Territorial jurisdiction-Feb. '08, p.26
 Waterways, navigable stream-Feb. '08, p.30

Legislation
 86th General Assembly Regular Session, overview-April '07, p.22; July '07, p.7
 87th General Assembly, overview-Feb. '09, p.7; May '09, p.7; July '09, p.7
 Act 209 of 2009, fees-July '09, p.37; Sept. '09, p.24; sample ordinance-Dec. '09, p.31
 Clean Indoor Air Act, primer-July '06, p.25
 Digital TV, transition-March '09, p.16
 Effective dates-May '06, p.34; May '07, p.22; July '09, p.38
 "Ruins and weed lots" package-May '07, p.8
 Tax cap, can modify-May '08, p.32
 Trail grant program-June '09, p.38

Licenses
 Interlocal agreement, purchased assets-Feb. '07, p.22

Military
 (see also USERRA)

Nonprofit Organizations
 Donations from city-Mar. '05, p.25; Dec. '05, p.16; Jan. '09, p.26
 Taxes-Dec. '05, p.16; exemption for-March '06, p.26

Nuisance Property
 Burning of prohibited-April '06, p.28
 Citations, giving notice-Oct. '06, p.14
 Cleanup, costs not civil debt-Jan. '08, p.16
 Eyesores, visibility relief-July '06, p.32
 "Ruins and weed lots" package-May '07, p.8

Ordinances
 Act 209 of 2009, sample ordinance-Dec. '09, p.31
 Affordable Housing Accessibility Act-Dec. '07, p.20
 Animal abuse, criminalization-Dec. '06, p.23
 City might impair private impact-July '05, p.29
 Committee, creation of-Nov. '09, p.28
 Contract with private corporation-July '05, p.28
 Departments, creation of-Nov. '09, p.28
 Difference between ordinances and resolutions-Feb. '05, p.20
 Emergency clause, without-March '05, p.16
 Fire code, violators-Aug. '05, p.24
 Holding two city jobs-June '05, p.21
 May city council refer?-Mar. '05, p.16
 Mayor's vote-Feb. '05, p.21; absent-Feb. '05, p.21
 Noise violation-April '09, p.30
 Number of-Feb. '05, p.20
 Police, warrant needed to enforce-Sept. '06, p.18
 Powers of, can't be broader than state statute-Nov. '09, p.29
 Quorum-Feb. '05, p.21; mayor counted-Feb. '05, p.21
 Readings-Feb. '05, p.20
 Sales tax, ballot for tax use-May '05, p.25
 Severability clause-Mar. '05, p.16
 Shielded lighting law, sample-July '06, p.27
 Voting, roll-call-Feb. '05, p.20; number to pass-Feb. '05, p.20; if members absent-Feb. '05, p.21; members present-Feb. '05, p.21

Parks, Recreation
 State plumbing code, park buildings must comply-Sept. '07, p.21

Pension Benefits

(see Retirement and Pensions)

Police and Law Enforcement

911, FOIA-Feb. '06, p.21
Appointment, by civil service commission-Aug. '06, p.19
Arrests, officers from adjoining states-Oct. '06, p.19; for non-misdemeanor 'violation'-Sept. '07, p.27
Body armor maker sued-Sept. '05, p.12
Bonds, sheriffs relieved from-Nov. '07, p.20
Disabled employment-Nov. '05, pp.24-25
Disciplinary records, public-Aug. '07, p.21
Dual service-Oct. '05, p.17
Excessive force, paint ball gun-Sept. '05, pp.28-29
Firearms, city can award upon retirement-July '07, p.31
First Offenders Act, convicted constable-Sept. '08, p.20
Good Samaritan Act, first responders-Aug. '07, p.20; March '08, p.20
Insurance, lack vehicle-Aug. '05, p.25
Interstate highway, patrol of-July '09, p.37
Jurisdiction-Aug. '06, p.18
Paint ball gun-Sept. '05, p.28
Personnel file, FOIA-Nov. '05, p.26; Dec. '05, p.17; Aug. '07, p.21
Probation, appeal-Jan. '06, p.14; reinstatement-Feb. '07, p.22; fees-Nov. '08, p.31
Public housing authority, can't establish police agency-March '08, p.35
Records, FOIA-Dec. '05, p.17; complaints, FOIA-March '08, p.35
School districts, no police power-April '06, p.28
Suspension, appeal same for firefighters-Dec. '06, p.22
Taser, target zone-Dec. '09, p.14
Vehicle, towing of-July '09, p.38
Warrant, required to enforce ordinance-Sept. '06, p.18

Property

Donation of, property-July '08, p.46; Jan. '09, p.26
Eminent domain-Sept. '05, p.28
Improvements to city-leased bldg.-Feb. '05, p.24
Online sale of-Oct. '09, p.32
Selling to private entity-Oct. '07, p.15

Purchasing

Contracting with elected officials prohibited-Dec. '09, p.28
Personal use of public computer-Aug. '07, p.20
Purchasing goods, reverse auctions-Sept. '05, p.13; reverse auction sample ordinance-Oct. '05, p.30

Records

FOIA, requests-Sept. '05, p.29; retention/destruction under-Nov. '07, p.10

Retirement and Pensions

(see also Pension Benefits)
Benefits-Feb. '05, p.24; Apr. '05, p.16
Commissions, employee participation-May '09, p.30
DROP, ineligible for rehire-Dec. '06, p.22
District court-Nov. '05, p.25
Dual service-June '07, p.16
Eligibility, municipal judge pay-Oct. '05, p.16; of city attorneys-July '06, p.33
Firearms, retiring officer-July '07, p.31
Judges retirement fund-May '05, p.25
Mayor, pension salary-based-Nov. '05, p.25; retirement benefits-March '09, p.24
McFadden v. Weiss-Dec. '05, p.12
Municipal judge pensions, cities/counties control-Dec. '06, p.22
Probation fees, go to police pension-Nov. '08, p.31
Protections, state and federal law-July '09, p.37
Reduction of, authority-Dec. '09, p.28
Refusal, council's authority-Aug. '06, p.19
Service after retirement, eligibility for-Dec. '09, p.29

LOPFI

Disabled benefits-Nov. '05, p.25
Filing time, late filing-Oct. '05, p.16
Interest rate-Jan. '06, p.14
Mandatory participation-Feb. '07, p.22
Pension might cover-July '05, p.28

Sales Tax

(see also Taxes)
Advertising and Promotion tax-Aug. '08, p.22
Designated purpose-May '05, p.41; Nov. '05, p.24; debt interest-Jan. '09, p.26
Limits, maximum-May '08, p.32
Private use of-Feb. '06, p.20
Renewal, extending existing tax-Aug. '06, p.29
Streamline sales tax, overview-Nov. '07, p.6; goes into effect Jan. 1, 2008-Dec. '07, p.7; rebates-May '08, p.32

Solid Waste

Board, voting members-Nov. '05, p.25
Collection, "exclusive right"-July '06, p.32; outside city ok-Dec. '06, p.22
County solid waste authority, city not entitled to excess funds-Sept. '07, p.20

Streets and Roads

ATV use limited-Dec. '09, p.29
Golf cart, use on public roads-July '09, p.38
Master street plan, authority-July '06, p.32
Pedestrian crossing signs-Sept. '09, p.17

Personal mobility devices, use on public roads-Aug. '09, p.22
Road tax, county-Feb. '08, p.26
Street fund, city can't redirect-Sept. '07, p.21

Taxes

(see also Sales Tax)
Act 1980 of 2005, constitutionally suspect-July '08, p.46
Advertising and Promotion tax-Aug. '08, p.22
Charitable contributions deductible-Nov. '07, p.13
County, can't add onto existing tax-Oct. '06, p.14
Diverting, city to county-March '06, p.26
Fringe benefits, cell phones-Dec. '07, p.9
Gift shop tax-June '05, p.20
Gross receipts tax, hotel stays-Nov. '09, p.29; RV parks-Nov. '09, p.29
"Hamburger tax"-Jan. '07, p.22
Jail-Feb. '06, p.21
Non-payment, padlocking authority-Sept. '05, p.29
Non-profit, support of-Dec. '05, p.16; exemption of-March '06, p.26
Property transfer tax-Apr. '05, p.16
Public funds, public purpose-April '08, p.28
Redirection of-March '09, p.24
Road tax, county-Feb. '08, p.26
Sharing, "pay as you go"-Aug. '09, p.22
Streamline Sales Tax, qualifying for rebates-May '08, p.32
Tax cap, Legislature can modify-May '08, p.32
Use of, must accord with voter-approved purpose-Aug. '07, p.20; "pay as you go"-Aug. '09, p.22

Tort Immunity

Ambulance regulation-Sept. '05, p.28
Good Samaritan Act, municipal tort immunity unaffected-Nov. '07, p.9
Rental car damaged, police-Mar. '05, p.25
Seat belt, responsibility-July '06, p.33

Transportation and Vehicles

ATV use, ban applies to employees-Nov. '08, p.30; limited by law-Dec. '09, p.29
Golf cart, use on public roads-July '09, p.38
Personal mobility devices, use on public roads-Aug. '09, p.22

USERRA

Veterans' Benefits Improvement Act-Mar. '05, p.25

Utilities

Connection fees-June '07, p.16
Customer info, public under FOIA-Sept. '07, p.21
Manager answers to new commission-Feb. '05, p.24
Mayor's veto-Feb. '05, p.25

Water

Act 863 of 2008-Oct. '08, p.26
Development fees-Jan. '08, p.21
Interlocal, purchased assets-Feb. '07, p.22
Navigable stream-Feb. '08, p.30
Rural water system, required to cut off non-payers-Feb. '07, p.23; contract with void-Sept. '08, p.22

Zoning, Land Use and Environment

Board of Zoning Adjustment, composition-Oct. '05, p.16
Design standards, Conway enacts-Oct. '07, p.12
Development impact fees-Feb. '07, p.23; Jan. '08, p.21
Eyesores, visibility relief-July '06, p.32
Farmers' market, participation-July '09, p.38
Firing range-Nov. '05, p.26
Good cause exceptions allowed-July '05, p.29
Master street plan-July '06, p.32
Natural barrier, who defines-July '06, p.33
Open burning regulation-Nov. '05, p.16
Rezoning, who votes-Aug. '06, p.19



Resolve to take advantage of League services this year

From training opportunities, to legal aid, to grant writing assistance, the League has the tools to help your community reach its goals in 2010.

By Chad Gallagher

With the beginning of a new year the air is full of fresh commitments, new resolutions and a long list of things to accomplish. It seems the tradition of new year resolutions has been around as long as the calendar has been turning to a new year. Unfortunately, most of these goals fade as the fervor of a new year turns into the monotony of the daily routine. The idea of achieving the goals slips further away from realization. A great idea is only the start of achievement. It must be followed by strategy and execution, both of which entail a great deal of labor. Many great ideas are never realized because a proper strategy to accomplish them is never developed. We want to help municipalities avoid this mistake in 2010.

As the new year begins it is important for municipalities to set specific goals, benchmarks and objectives for multi-year projects. Municipal leaders face the constant pressure of daily governing. Municipal services, employee management and finances all cause leaders to lose sight of the bigger picture. It is easy to become myopic, to settle into the comfort of daily routines. It's a scenario that re-plays itself over and over again. A leader neglects other areas because he is overly focused on one segment. It could be a former engineer focusing too heavily on operations, a former media person focusing primarily on message delivery, a former rescue worker focused mostly on emergency services. The scenario could play out a hundred different ways. The main issue is to be panoptic in sight and management.

To be panoptic in sight and management requires a continual evaluation of all components. It requires leaders to step back and look at the bigger picture on a regular basis. I grew up on a farm in Winthrop. It was a family farm run by my grandfather. One of the things I learned is that overlooking one small thing will negatively impact the whole. One blighted field with bad weeds will creep into the others, ruining or damaging your hay crop. One sick animal can quickly harm an entire herd or flock. Disease in one plant can quickly wipe out an entire row. The principle is true at every level of life. Failing to check all systems can cause the entire community to suffer.

The League understands that properly building and leading a municipality is not for the faint of heart. It is

hard work. It requires long hours and true devotion. That's why the League has created so many great programs and initiatives designed not only to save municipalities money but to enhance your capacity as community leaders, strengthen your efforts and better serve your constituents. The League offers great opportunities for your city to save money through automobile and health insurance programs, legal defense programs and a variety of other cost saving measures. The League is considered a powerhouse at the state capitol. The League works diligently with state agencies, the governor and members of the Legislature on behalf of Arkansas municipalities. The League always has a seat at the table on major policy discussions and is highly respected in state government as professional, considerate but tough when it comes to protecting the interests of Arkansas cities and towns.

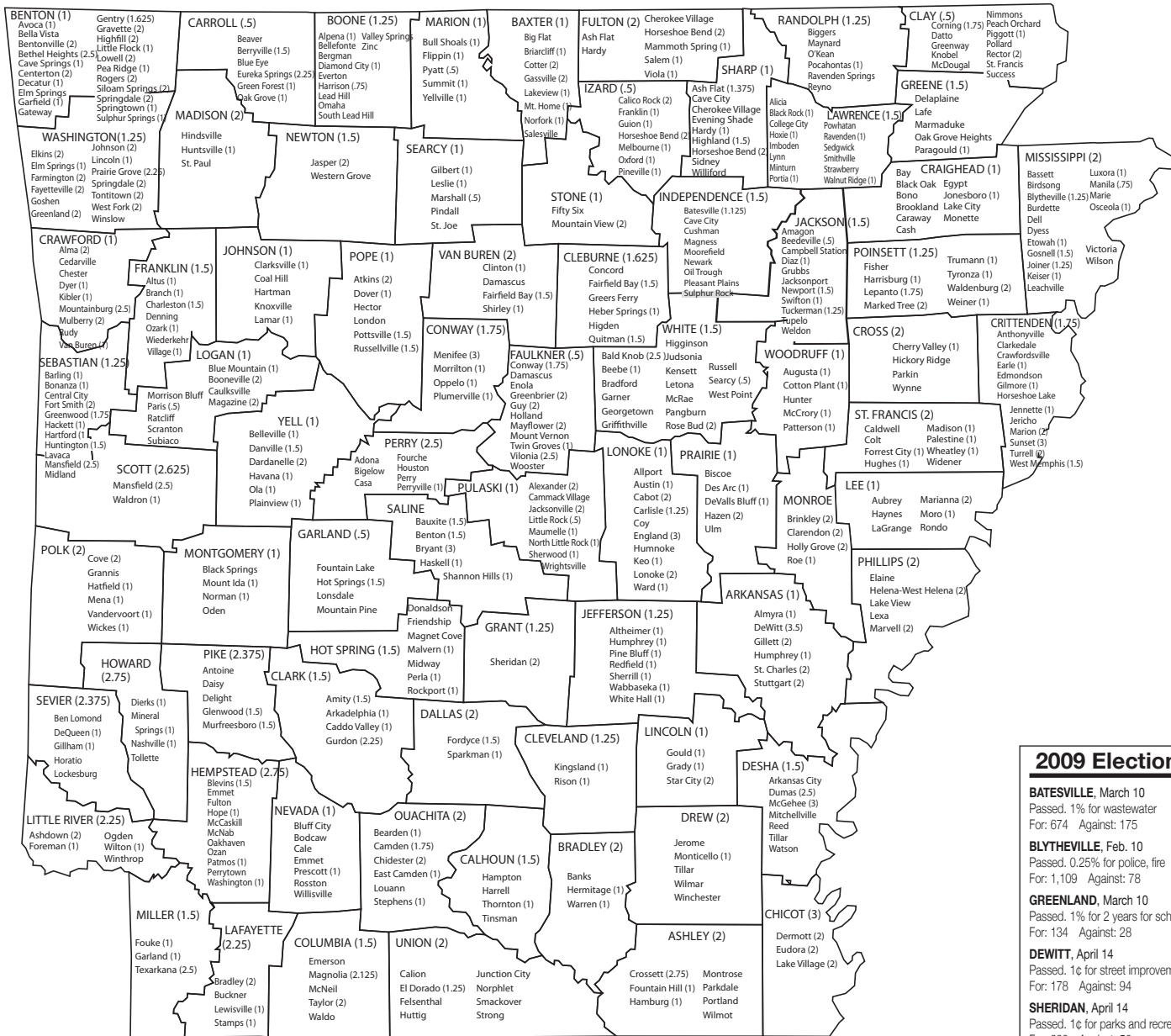
For example, the League is now working with UALR's Institute for Economic Advancement to provide support and assistance with economic development. The League also provides cities access to a staff planning consultant, Jim von Tungeln. Jim is respected across the country for his hard work, creative solutions and common sense approach. I personally think he's the best at what he does in the state. At no additional cost, members can access The Arkansas Grant Book, a complete database with detailed information on grants available to Arkansas cities and towns. Legacy Consulting is so pleased to partner with the League to provide assistance on community development, strategic planning and grant writing to members. Our basic services provide an annual site visit to members' communities and unlimited offsite support on development projects and grant writing.

It's a new year and it's a great year to strengthen your relationship with the Arkansas Municipal League. Visit the League's Web site, www.arml.org, and see all that your League does for you. Feel free to call us today to see how we can help you build a great city.



Chad Gallagher is principal of Legacy Consulting and a former mayor of DeQueen. Contact him at 501-580-6358 or by e-mail at chad.gallagher@legacyincorporated.com.

Local Option Sales and Use Tax in Arkansas



2009 Elections

- BATESVILLE, March 10**
Passed. 1% for wastewater
For: 674 Against: 175
- BLYTHEVILLE, Feb. 10**
Passed. 0.25% for police, fire
For: 1,109 Against: 78
- GREENLAND, March 10**
Passed. 1% for 2 years for schools
For: 134 Against: 28
- DEWITT, April 14**
Passed. 1¢ for street improvements
For: 178 Against: 94
- SHERIDAN, April 14**
Passed. 1¢ for parks and recreation
For: 230 Against: 50
- CROSS CO., March 10**
Failed. 1¢ for econ. development
For: 678 Against: 807
- GRAVETTE, June 9**
Passed. 0.75% extended
For: 48 Against: 10
- FORT SMITH, June 9**
Passed. 1% for sewer
For: 2,188 Against: 251
- PYATT, Feb. 10**
Passed. 0.5%
For: 46 Against: 4
- BRADLEY CO., March 16**
Increased to 2%
For: 750 Against: 563
- MAGAZINE, Sept. 15**
Passed: reallocation to general fund
For: 80 Against: 35
- BENTON, Nov. 10**
Failed. 0.50% for public safety
For: 1,095 Against: 1,815
- BELLA VISTA, Dec. 8**
Passed. 1% for police, fire
For: 2,197 Against: 1,434
- IMBODEN, Dec. 8**
Passed. 1% for roads, maintenance
For: 63 Against: 19

Source: Debbie Rogers, Office of State Treasurer
See also: www.arkansas.gov/dfa

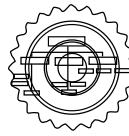
Sales and Use Tax Year-to-Date 2009 with 2008 Comparison (shaded gray)						
Month	Municipal Tax	County Tax	Total Tax		Interest	
Jan.	\$35,895,776	\$34,813,382	\$38,497,274	\$35,667,309	\$74,393,050	\$70,480,691
Feb.	\$42,021,936	\$40,909,946	\$43,359,038	\$41,931,827	\$85,380,974	\$82,841,773
March	\$33,523,556	\$34,903,177	\$35,926,755	\$35,942,013	\$69,450,311	\$70,845,190
April	\$35,106,978	\$36,655,487	\$37,321,460	\$38,133,946	\$72,428,438	\$74,789,433
May	\$37,844,100	\$35,796,989	\$39,586,629	\$39,392,769	\$77,430,729	\$72,630,352
June	\$35,354,936	\$36,594,610	\$37,127,878	\$38,926,734	\$72,482,814	\$75,521,444
July	\$36,239,404	\$39,044,209	\$37,874,981	\$39,322,938	\$74,114,385	\$78,367,147
August	\$36,555,700	\$40,485,622	\$40,128,797	\$42,047,239	\$76,684,497	\$82,532,861
Sept.	\$36,037,008	\$38,446,476	\$38,673,292	\$40,091,511	\$74,710,300	\$78,537,987
Oct.	\$36,931,425	\$37,905,303	\$38,991,204	\$39,732,227	\$75,922,629	\$77,637,530
Nov.	\$35,927,998	\$38,258,299	\$37,400,814	\$40,732,841	\$73,328,812	\$78,991,140
Dec.	\$34,195,522	\$38,542,379	\$35,136,114	\$40,306,250	\$69,331,636	\$78,848,629
Total	\$435,634,339	\$455,127,711	\$460,024,236	\$472,227,604	\$895,658,575	\$927,355,315
Averages	\$36,302,862	\$37,927,309	\$38,335,353	\$39,352,300	\$74,638,215	\$77,279,610

PROFESSIONAL DIRECTORY



Water & Wastewater Systems ♦ Streets & Drainage ♦ Airports & Parks
 Surveying & Land Planning ♦ Environmental & Materials Testing Laboratories

900 W. Markham, Little Rock, AR 72201, Ph. 501-371-0272
 1810 N. College, Fayetteville, AR 72703, Ph. 479-443-2377



EMTE

Engineering Management Corporation

AIR QUALITY
 MOLD SURVEYS
 ASBESTOS PROJECTS
 STORMWATER MGT.

ENVIRONMENTAL AUDITS
 LEAD ANALYSIS
 SITE CLEANUP
 PERMITS

1213 West Fourth Street, Little Rock, AR 72201

501-374-7492

Visit us at our Web site at www.emteconsulting.com



ETC Engineers, Inc.

• 1510 S. Broadway • Little Rock, AR 72202 • Phone (501) 375-1786 • FAX (501) 375-1277 •

- WATER & WASTEWATER SYSTEMS
- STREET & DRAINAGE DESIGN
- PARKS PLANNING & DESIGN
- AQUATIC PARKS
- GIS/MAPPING

“Building a Better World”



CONSULTING ENGINEERS

WATER • WASTEWATER • STREETS & DRAINAGE • ELECTRICAL
 SOLID WASTE • AIRPORTS & PARKS • SURVEYING • STRUCTURAL

TEXARKANA, TX
 (903) 831-3700

HOT SPRINGS, AR
 (501) 623-4444

JONESBORO, AR
 (870) 972-5316



Miller-Newell Engineers, Inc.

Consulting Engineers and Surveyors

510 Third St.
 Newport, Ark.
 870-523-6531

Water & Wastewater Systems
 Downtown Enhancements
 Street & Drainage Design
 Land Surveys

300 South Rodney Parham
 Suite #7
 Little Rock, AR 72205
 1-800-352-0928



dba Jewell Engineers, Inc.



909 Rolling Hills Drive
Fayetteville, Arkansas 72703

Phone: 479-443-3404
Fax: 479-443-4340

WWW.MWYUSA.COM

Providing quality engineering services to municipalities in Arkansas & the region for more than six decades.

Water Facilities	Master Planning	Bridges
Wastewater Facilities	Utility Relocations	Mapping
Hydraulic Modeling	Highways	Surveying
Lift Stations	Streets	Compost Facilities
Rate Studies	Drainage	Architecture



IT'S TIME FOR A CHANGE!



479.273.9472
Transportation ■ Parks & Recreation
Surveying ■ Airports ■ Environmental



- Environmental Assessments
- Threatened/Endangered Species
- Stormwater - Management, Permitting & Modeling
- Floodplains - Management, Administration & Modeling
- Wetlands - Section 404 Delineation, Permitting & Mitigation

water resources/environmental consultants

3 Innwood Circle • Suite 220 • Little Rock, AR 72211-2492
(501) 225-7779 • Fax (501) 225-6738 • ftn@ftn-assoc.com

INVESTING in Arkansas

Garver Engineers is investing in the future and supporting the local economy through the creation of new jobs and by building a 46,500-square-foot corporate headquarters in North Little Rock.



GARVER ENGINEERS
www.garverengineers.com


1010 Battery Street
Little Rock, AR 72202
501-376-3633



Since 1972
Professional Engineering & Surveying Services

928 Airport Road	118 West 2 nd Street
Hot Springs, AR 71913	Malvern, AR 72104
Phone 501-767-2366	Phone 501-332-3107

www.bnfeng.com



Crafton Tull Sparks

engineering

Conway | Little Rock | Oklahoma City | Rogers
Russellville | Tulsa | Wichita

craftontullsparks.com

MUNICIPAL MART

To place a classified ad in *City & Town*, please contact the League at 501-374-3484 or e-mail citytown@arml.org. Ads are FREE to members of the League and available at the low rate of \$.70 per word to non-members. For members, ads will run for two consecutive months from the date of receipt unless we are notified to continue or discontinue. For non-members, ads will run for one month only unless otherwise notified.

CERTIFIED POLICE OFFICER—Des Arc is now accepting applications for a full-time certified police officer. Applications may be picked up at the Des Arc City Hall, or resumés may be sent to Chief Darrell Turner, P.O. Box 389 Des Arc, AR 72040, phone 870-256-3011.

PARKS AND RECREATION DIRECTOR—Berryville is accepting applications for a parks and recreation director. Duties include managing the city parks system, supervising recreational programs and serving as the community center director. This position requires excellent human relation skills. Previous supervisory and/or managerial experience is preferred. A degree in a related field from an accredited college or university is also a plus. Applications and job descriptions may be picked up at Berryville City Hall, located at 305 E Madison Ave., or may be received by calling 870-423-4414 during normal business hours. A resumé must accompany the application. Send applications and resumés to P.O. Box 227, Berryville, AR 72616.

WATER AND SEWER OPERATIONS MANAGER—El Dorado Water Utilities is accepting applications for

a Water and Sewer Field Operations Manager. Applicant must possess a Class IV Water Distribution or a Class IV Water Treatment License and a Class IV Wastewater License or be eligible to obtain these required licenses within one year of employment. Applicant should have at least five years of supervisory experience, preferably in a water or wastewater utility. Potential applicants should visit goeldorado.com for information on the El Dorado area. If applicant has children, pay particular attention to the link to eldoradopromise.com. Please send resumés including salary requirements to Larry Waldrop, General Manager, P.O. Box 1587, El Dorado, Arkansas 71731-1587. No phone calls.

WATER MANAGER—Beebe is now accepting applications for a certified Water and Wastewater Manager. Must possess Class III Water and Class III Wastewater licenses. Salary dependent upon qualifications and experience. Applications may be picked up at the Beebe Water Office located at 201 W. Illinois St. Beebe, Ark., or send resumé to Beebe Waterworks P.O. Box 1120 Beebe, AR 72012.

COMMUNITY DEVELOPMENT DIRECTOR—Owasso, Okla., is seeking a Community Development Director. Excellent opportunity to join a leading organization. The hired professional must have a Bachelor's Degree in City and Regional Planning, Master's preferred. This position is under administrative direction, to plan, organize and direct the overall operation of the Community Development Department; to serve as staff advisor on community development projects; to act as City liaison with developers and property owners; and to perform related work as required. Starting salary \$60,000-\$78,500 DOQ and experience. Excellent health, dental and vision coverage provided at no cost to employee. Join a team that is dedicated to public service and improving the lives of its citizens through innovative planning and development. For more information or to apply online go to www.cityofowasso.com.

WHO
you gonna
CALL?

We don't know either, without your help. Fill out the Directory Information Request Forms and return them to the League. Watch for the new Directory in early 2010.

Visit Us.
www.arml.org

Nationally recognized.



Arkansas focused.

Crews & Associates continues to grow at a record pace, and rates on many financing options are very attractive.

Both of these facts are great news for our clients. In the past 5 years, we have participated as a managing underwriter for more than \$11.2 billion of financings in 46 states across the country. Of that amount, \$3.3 billion were Arkansas transactions. Translation: Our team of public finance experts at Crews & Associates continues to be a recognized leader in municipal finance, especially right here at home in Arkansas.



Member First Security Bancorp

Celebrating **30** Years

800.766.2000 • crewsfs.com • Member FINRA & SIPC

Again in 2008, our firm led the state in successfully managing the largest percentage of tax-exempt issues. During this same period, we also completed a majority of the financial advisory transactions for local school districts*. And while 2008 was a good year, we understand it was possible because of the trust and confidence shown by our fellow Arkansans.

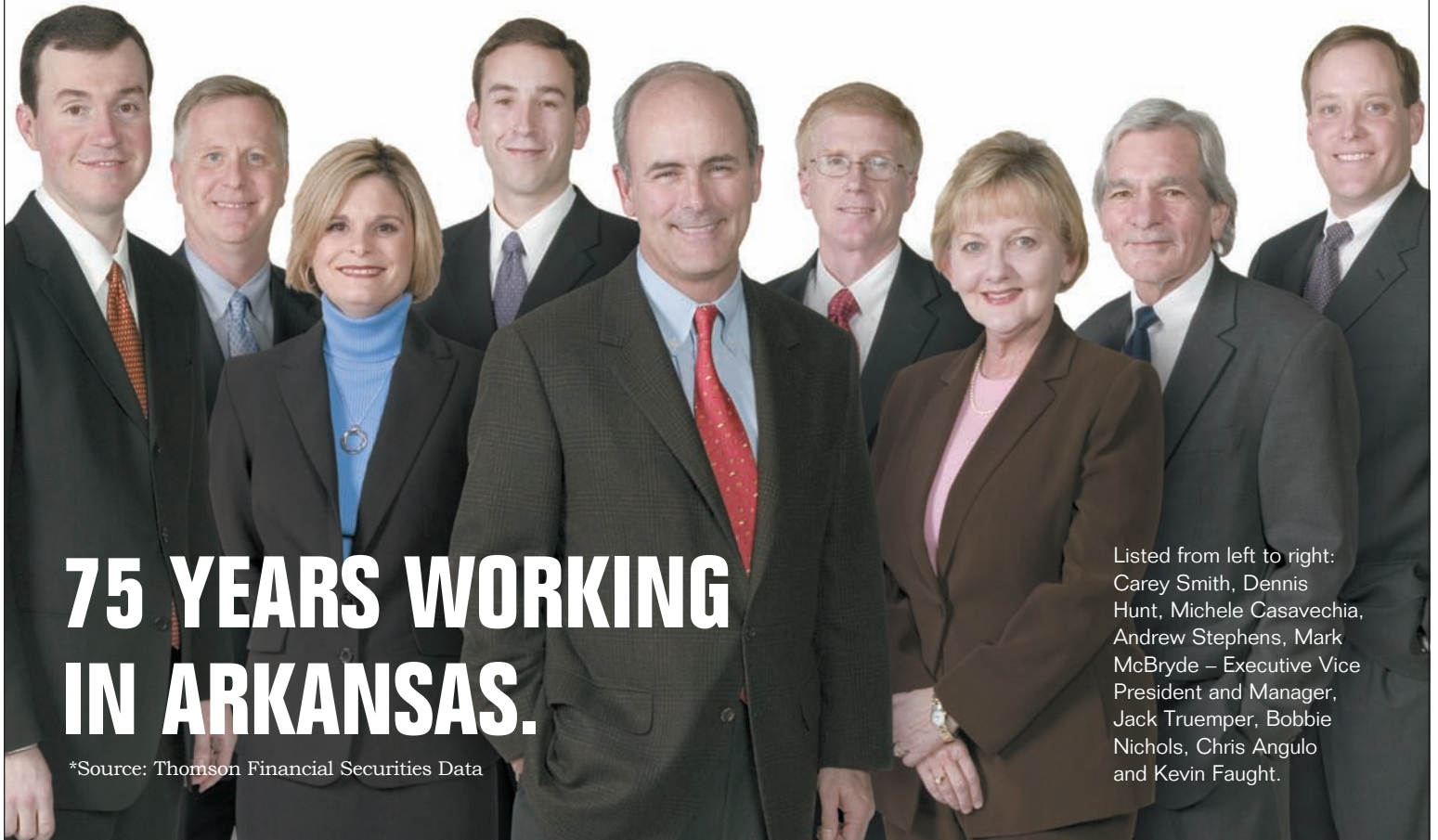
At Stephens, we are continually impressed with the talent, dedication and loyalty of the men and women who manage and operate Arkansas' municipalities, school districts, hospitals, colleges and universities, state agencies, counties, utility systems and other governmental and community organizations.

Over the past 75 years, Stephens Inc. has been the market leader in this state. Thank you, Arkansas, for your continued confidence in our capabilities. For more information, visit our website at stephens.com.

Little Rock 501-377-2000
Fayetteville 479-718-7400

Stephens Public Finance
A Division of Stephens Inc.

LITTLE ROCK ATLANTA BATON ROUGE CHARLOTTE FAYETTEVILLE JACKSON NASHVILLE OKLAHOMA CITY ST. PETERSBURG MEMBER NYSE, SIPC



**75 YEARS WORKING
IN ARKANSAS.**

Listed from left to right:
Carey Smith, Dennis
Hunt, Michele Casavechia,
Andrew Stephens, Mark
McBryde – Executive Vice
President and Manager,
Jack Truemper, Bobbie
Nichols, Chris Angulo
and Kevin Faight.

*Source: Thomson Financial Securities Data